No.30.970

Thursday October 12 1989

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#### World News Seviet troops open fire in southern republic

danger of losing control in the mountain region of Nagorno-Karabakh, where armed gangs of Armenians and Azerbaijanis took to the bills in almost open

Soldiers opened fire, killing one man and injuring six in the regional capital, Stepanak-ert. Page 14.

HK project Hong Kong construction projects costing a total of HK\$127bn (\$16.2bn) by the year 2,000 and including a new sir-port and container terminal were announced by the colony's Governor in a speech imed at rebuilding confidence.

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Syrian pilot defects A Syrian air force MiG-23 fighter aircraft landed in Israel where the army said the pilot had defected and that a second Syrian MiG had landed in Egypt. Page 6

Page 16

Scandal in Tokyo A new financial scandal, involving links between politicians and the operators of packinko (pinball) gambling parlous, is threatening to dis-rupt Japanese political life. Page 6

New Paname law The Panamanian Government announced the first of a series of emergency measures, partly to cut costs, partly to penalise those involved in last week's coup attempt. Page 6

Grives appointed PM Supreme Court President Yan-nis Grivas was appointed Greece's caretaker Prime Minister to oversee the second national election this year, set for November 5. Page 2

EC faces Gatt

The US challenged in the Gatt the ECa new TV directive which will allow frontier-free broadcasting from next ye but reserves a majority of the airtime for works of European origin. Page 4

Ceasefire holds Syrian-backed Moslems returned to an Arab-led cease-fire committee in Lebanon, a day after they pulled out in protest over the killing of a Moslem army officer in Bei-ruf's Green Time battle zone.

Hungarian credit W German banks under the leadership of the Deutsche Bank are preparing to grant Hungary a further DM500m

(\$263m) credit. Page 2 Nobel economist Norwegian Trygve Haavelmo won the 1989 Nobel prize in Economics for work showing how economic theory can be

tested, Page 2 Strike in Lisbon Lisbon was brought close to

a standstill for a second day as transport workers continued a 48-hour strike in pursuit of higher wages. Page 2 ....

**Galtieri** freed Former Argentine dictator Leo-poldo Galtieri, jalled for mishandling the 1962 Falklands war against Britain, was released after being pardoned by President Carlos Menem.

Uranium arrest A Briton was arrested for trying to sell 2.5kg of radioactive uranium to a nuclear research

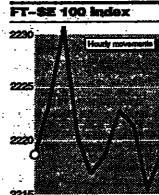
#### Business Summary

### **Pechiney** allowed to buy cheap French power

PECHINEY, leading aluminium producer, won the go-shead from the European Commission to buy cheap sur-plus power from the French electricity board.

The French state-controlled metals group will be able to proceed with plans to build what will be its largest plant at the northern port of Dunker-que capable of 200,000 tonne per year of aluminium output. Page 2

FT-SE index the UK stock market's collective difficulty in comprehending the events of the past week was reflected



October 11 1989 by the day's movements. After rising nearly 14 FT-SE points the market dipped to end the day at 2,218.8, Tuesday's clos-ing level. Markets, Page 29

BANCA Nazionale del Lavoro, Italian bank at the centre of a scandal over \$1.85bn of unau-thorised Iraqi export credits, last night received board approval for plans to make three separate capital injec-tions that will total 12,350tm (\$1.7bn). Page 16

VOLVO share price jumped amid mounting speculation that the Swedish car and truck maker is engaged in negotia-tions with Renault, the French state-owned car and truck maker. Page 17; Lex. Page 16

CHASE Manhattan, third largest US bank, reported an aftertax loss of \$1.11bn or \$12.49 a share for the third quarter after taking \$1.26bn worth of after-tax charges mainly related to the bank's Third

World loan portfolio. Page 20 **EUROPRAN** merger policy: industry ministers removed some of the smaller obstacles in the way of common merger policy but falled to settle the minimum size of merger in which the Commission may intervene. Page 2

AIR New Zealand shares offered to private investors in its flotation have been over subscribed by almost 90 per cent. Page 21.

KAUFHOF, big West German retail group, is expanding fur-ther outside its traditional department store activities by taking a 50 per cent stake in Vobis, an Aachen-based computer, sales, assembly and maintenance company.

PROCIER and Gamble, US consumer products group, announced that John Smale, chairman and chief executive, ns to relinquish those posts from January 2. Page 21

INDUSTRIAL Equity: further snags over funding have again delayed the A\$1.9bn (\$1.5bn) management-led bid for the Australian arm of Sir Ron Brieriey's New Zealand-based business empire. Page 21

SVENSKA Cellulosa, Sweden's second largest forest products group, reported a 7 per cent increase in profits to SKrl.81bn (\$279m) for the first eight months of 1989. Page 18

PARIBAS, French merchant banking group, saw its share price rise strongly in early trading, but senior Paris bankmissed speculation it might be the target of a takeover attempt. Page 18

### De Klerk calls on clerics to back reforms

By Pattl Waldmelr in Pretoria

PRESIDENT F.W. de Klerk of South Africa yesterday held talks with three of the coun-try's leading anti-apartheid clerics in a meeting which made clear the wide gap remaining between the two

After the three-hour talks, After the three-hour talks, Mr de Klerk was sharply critical of the churchmen – Archbishop Desmond Tutu, Anglican Archbishop of Cape Town; Rev Allan Boesak, president of the World Alliance of Reformed Churches; and Rev Frank Chikane, general secretary of the South African Council of Churches.

He completed that they He complained that they

THE US dollar rose strongly on

foreign exchange markets yes-terday despite concerted inter-

terday despite concerted intervention by world central banks to stem its rise. The dollar was bought heavily in the expectation that US interest rates would remain high.

The dollar's rise took the pressure off sterling, still unsteady after two days of sharp falls. Analysts said that the market was waiting to see

the market was waiting to see what Mr Nigel Lawson, the British Chancellor of the Exchequer, had to say about

exchange rate policy in his speech to the Conservative Party conference in Blackpool today. The speech is being billed as one of the most important of his political career.

Sterling, steadled by several rounds of intervention by the Bank of England, closed %

Bank of England, closed ½ pesmig higher at DM2.96, but fell 1.27 cents against the firm dellar to \$1.5445.

US markets have become increasingly convinced that the authorities will not ease monetary policy. Remarks by Mr Alan Greenspan, chairman

of the US Federal Reserve, in Moscow on Tuesday have been

widely interpreted as criticism

failed to recognise the impor-tance of reform measures taken by Pretoria, an apparent reference to the Government's decision on Tuesday to release all prominent long-term politi-cal prisoners with the exception of Mr Nelson Mandela,

leader of the African National Congress (ANC).

The clerics, for their part, presented a list of six demands presented a list of six demands which they said the Govern-ment should meet immediately to facilitate negotiations on the country's future. These included lifting the country's three-year-old state of emer-gency, the ban on political organisations and restrictions

**Dollar rises strongly** 

By Patrick Harverson and Philip Stephens in London and Janet Bush in New York

of open market dollar sales and increases in interest rates. Yesterday's unexpected deci-

sion by the Bank of Japan to raise the discount rate by %

point also failed to dampen

investors' enthusiasm for the

dollar. Analysts said the half-point rise had been discounted

by the currency markets, Currency dealers said that the dollar's surge despite news

of the rise in Japanese rates

was extremely worrying for the non-US G7 members. Unless the Federal Reserve

eases monetary policy, the G7 has left itself with little ammu-

nition to force the dollar lower.

In late New York trading, the dollar was quoted some-what below its highs at Y144.55 and DM1.9165, but well above earlier lows of Y142.60 and

Mr Lawson will today try to reassure ministerial colleagues

and volatile financial markets

that his policies to curb infla-tion and narrow Britain's huge trade deficit will restore stabil-

ity to the economy.

As the pound stabilised on

terday, the Chancellor's col-leagues said he was preparing

Party conference which would

despite intervention

by central banks

on individuals' political activi- to change their attitude from a

The three clergymen criticised Mr de Klerk's response to their demands as vague and said they would call for tougher sanctions against South Africa. One of their number, Mr Chikane, is to attend the Commonwealth summit in Kuala Lumpur next week at which further Commonwealth sanctions against South Africa may be discussed.

Mr de Klerk called on the men, who have been prominent in organising the recent antiapartheid defiance campaign, to re-evaluate their activities. "The time has come for them

Dollar

against the D~Mark

DM per \$

1.86

Sterling 2.98 against the D-Mark

Sept 1989 Oct

about the economic outlook.

Mr Lawson is prepared to acknowledge that the rise in interest rates to 15 per cent has inflicted considerable hardship but he will emphasise that the "pain" will be temporary and that there are already clear signs that the economy is

Conservative conference, Page

7; Lex, Page 16; Currencies,

Page 36; World Stock Markets,

DM per £

negative to a positive one, to assist in creating a climate conducive to negotiation. "We are really no longer arguing about the fact that all South Africans must have a

vote, that all South Africans must be involved in all decisions affecting their lives. What we must now start talking about is how do we structure that," he said after the meeting, held in Pretoria. He did not say when the eight prisoners whose release was announced yesterday would actually leave jail. Editorial comment, Page 14; De Klerk takes a risk, Page 15



### **US** stalemate on budget may lead to \$16bn cutbacks

By Peter Riddell, US Editor, in Washington

nassed in time.

Senator George Mitchell, the Democratic majority leader, said yesterday the chances were "now extremely remote" of meeting this weekend's deadline under the Gramm-Rudman deficit reduction law, because of a dispute over reducing capital gains tax. Unless there is Congressio-

nal agreement by October 14, cuts in government programmes across the board, known as sequestration, are automatically triggered to reduce the deficit below the statutory figure. The target is no more than \$110km for fiscal year 1990, which began on October 1. The cuts apply to defence and domestic programmes, excluding non-discretionary social security pro-

Last minute talks were approved in time to prevent at least temporary cuts.

The immediate impact of sequestration could be limited since there is a general expectation that some form of budgetary package will be agreed within a few days or weeks and the cuts will be reversed. But this is unlikely to do more than paper over underlying problems. A fierce debate will then occur over a hill needed

AUTOMATIC cuts in US federal spending of about stiffs are almost certain to be triggered on Monday, according to Congressional leaders, since legislation to reduce the budget deficit is unlikely to be passed in time time to focus attention on the deficit issue.

Bitter arguments between the Democratic leadership in Congress and the Republican White House have also seriously jeopardised the chances of bipartisan agreement on the even more difficult task of reducing the deficit in fiscal

The spirit of co-operation between the executive and the legislature which led to agreement in principle in April on the 1990 budget has now disappeared. Mr Mitchell has accused the White House of being intent on "jeopardising" current discussions by insisting that cenital gains tay ing that capital gains tax reduction be included in the deficit reduction bill.

Democratic leaders have offered to strip what are known as "extraneous" provisions from this bill in return for a promise to the Republi-cans to hold a separate vote on under way yesterday involving for a promise to the Republi-Congressional leaders and Mr Richard Darman, the Budget Director. Even if a deal is far been resisted by the White

There is disagreement among party leaders in Congress about how to organise a separate vote without putting one side or another at a tactical disadvantage. This turns on procedural questions of when 60 votes (out of 100 in the Sen-ate) rather than a simple 51 vote majority are required since the supporters of a capital gains tax cut are so far just

### under heavy pressure from party leaders By Leslie Colitt in Berlin

Honecker

EAST GERMANY'S hardline Communist leader, Mr Erich Honecker, last night came under pressure from senior members of his own party who warned that the street protests of recent days might spread to large factories.

A surprise announcement yesterday that Mr Honecker had postponed, indefinitely and without explanation, a trip to Denmark prompted intense speculation in West Germany and elsewhere that the 77-year-old leader was about to resign. However, East Euroyear-om leaner was about to resign. However, East European diplomats in East Berlin believed him to be firmly in control, at least for the time being.

A statement issued after a resign of the ruling politicape.

session of the ruling politburo mixed an offer of "open discussion" on the future of the country with stern warnings to the opposition and street protesters. It said the party would not be "blackmailed" by people "steered by imperialists in the West." It added that the party would shortly spell out its pro-posals for a national debate. East European diplomats

said earlier that Mr Honecker had been warned by members of his central committee of a tense situation on the country's shop-floors, with the pos-sibility of strikes. The 163-strong central committee members had, in an unusual move, been summoned to the Polit-buro session which began on Tuesday and unexpectedly went into a second day. Mr Honecker was reportedly

asked by senior party colleagues to produce by the end of the week a "report" on the mood of the country, wracked in the past few weeks by a mass exodus of asylum-seekers to the West and huge demonstrations.

The mood of expectancy was heightened by statements from Mr Kurt Hagar, the East German ideology chief, who appeared to acknowledge for the first time that the country was in need of some liberalies. was in need of some liberalisa-

Mr Hager admitted, in comments to the Soviet news agency Novosti, that the flight to the West of 50,000 mainly young people raised questions about the quality of life. Communist party sources told the Associated Press that

Mr Egon Krenz, a politburo member often tipped to succeed Mr Honecker, was responsible for ordering police restraint during Monday's prodemocracy demonstrations.

### of the current Group of Seven policy of driving the dollar lower through a combination Speculation mounts over rise in Japan's official discount rate

By lan Rodger in Tokyo

SPECULATION mounted in Tokyo that a further rise in Japan's official discount rate (ODR) may be necessary because yesterday's surprise 0.5 per cent increase to 3.75 per cent failed to weaken the dollar in foreign exchange mar-

Japanese government and industry leaders fear that a further increase could seriously dampen economic activity. They are hoping the US Federal Reserve will ease US interest rates to drive down the value of the dollar. "The ball is now very much in their court," a Japanese Finance Ministry official said yester-

A private sector economist added that if Japan was forced to raise its discount rate again, that would put in jeopardy the September 23 agreement of the seven leading industrial countries on exchange rate co-ordi-

nation.

For the first time in memory, the Bank of Japan took dealers completely by surprise, announcing and implementing the 0.5 per cent rise shortly after noon Tokyo time while the foreign exchange market was closed for lunch. Normally, such a move would be widely anticipated as a result of veiled official statein the financial press, a process which has frequently drawn criticism from foreign govern-ments and financial institu-

Economists in Tokyo said the BoJ was forced to move quickly after statements in Moscow by Mr Alan Green-span, Chairman of the US Fed-eral Reserve Board, provoked a rise in the dollar to Y144.45 in New York on Tuesday At that New York on Tuesday. At that level, the rise in the cost of imported raw materials would have a significant effect on Japan's inflation rate, they

Japanese officials acknowledged the impact of Mr Green-span's remarks – to the effect that attempts to hold interest rates at unsustainably low levels have been shown to accelerate inflation - on the foreign exchange markets. However, they wondered if the interpretation put on them, that the Fed would not reduce US inter-

est rates, was accurate. Mr Satoshi Sumita, governor of the Bank of Japan, conceded that the discount rate increase was simed largely at strength ening the yen against the dol-

As the day progressed, however, it became apparent that the exchange rate was not responding. In afternoon trading in Tokyo, the dollar closed at Y143.90, only Y0.13 lower than before the announcement. Government spokesmen then shifted the throat of explanations to the need to bring ODR into line with market rates and to concerns that the economy was overheating.

Mr Sumita said signs of labour shortages had become more pronounced in recent months because of high per-sonal spending and robust cor-porate capital spending. Also, money supply growth, with M2 plus certificates of deposits running between 9 and 10 per cent, was higher than war-

Private sector economists said the ODR increase would have no dampening effect because it merely brought the central bank rate into line with

"As long as Japan has a large trade surplus, its basic stance cannot change. It must be easy. I think today's action is a short-term deviation," Mr Teizo Taya of Daiwa Securities Research Institute said.

Mr Taya said the Japanese worried about the weak exchange rate. They fear it will stimulate exports and slow the process of reducing Japan's large trade and current account surpluses. Steel agreement, Page 16

13

# JHE INSIDER'S GUIDE EUROPE.

No other airline has a larger European network than Air France. With 102 destinations, we're Europe's No.I airline: ARERDEEN

ABERDEEN
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BELITAST
BERNE
BILARO
BERMINGHAM
BORDEAUX LONDON-GATWICK LONDON-HEATHROW LONDON-STANSTED LUGANO LUKEMBOURG COPENHAGEN CORK DUBLIN DUSSELDORF EDINBURGH EINDHOVEN FRANKFURT GENEVA GLASGOW GOTHENBURG GOTHENBUR HAMBURG HANOVER HELSINKI INNSBRUCK ISTANBUL

MULAN MONTPELLIER MOSCOW MULHOUSE MIRITCH NEWCASTLE NICE NIREMBERG OSLO PALERMO PALMA DE MALLORCA IZWIR JERSEY STUTTGART

SANTIAGO DE COMPOSTELLA SEVILLE STRASBOURG TURIN VALENCIA VENICE VERONA VIENNA WARSAW

THE FINE ART OF FLYING AIR FRANCE

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#### MARKETS

STERLING New York len \$1.5485 London: DM2.96 (2.955) FFr10.02 (10.016) SF(2.59 (2.5825) Y223.50 (224.25)

COLD New York: Comex Dec \$366.2 (365.2) \$361.5 (362) W SEA OFL (Argus) Breat 15-day Nov \$18.75 (+0.35)

Chief price changes yesterday: Page 17

DOLLAR: ew York k OM1.91405 FF18.48 SFr1.679 Y144.70 DM1.916 (1.896) SFr1.6775 (1.657) Y144.75 (143.95)

\$ index 71.8 (70.5) Tokyo close: Y143.90 US LUNCHTHAE RATES Fed Funds 87 % 3-mo Treesury Bills: yield: 7.92% Long Bond: yield: 8.03%

STOCK INDICES FT-SE 100: 2.218.8 (same) FT Ordinary: 1,797.3 (+0.6) FT-A All Share: 1,118.61 (-0.2%) FT-A long gift yield Index high coupon: 9.87 (9.83) New York closing DJ Ind. Av.

2,773.38 (-11.97) Tokyo: Nikkei 35,240.07 (-138.28) **LONDON MONEY** 3-month interbanic closing 154% (151)

MARKET REPORTS: CURRENCIES, Page 38, BONDS, Pages 22, 23; COMMODITIES, Page 28; EQUITIES, Pages 29 (London), 40 (World)

#### CONTENTS Panama's next coup will be a less gentlemanly affair

ments and speculative articles



The purge taking place in the Panamanian **Defence Forces** edented in its scope and violence as General Manuel Antonio Noriega (left) seeks to re-establish control. Page 3

appears to be unprec-Agriculture ...... Arts-Reviews ...... World Guide ...... Commercial Law ...

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trust revolution ...

agents; Mr de Klerk's good start ..... Lexa Dollar; Volvo; US profits, Hays ... Section III Financial Futures \_\_\_\_\_ 25 Raw Materials \_\_ Gold \_\_\_\_\_ 25 Stock Markets \_\_ International bonds . 22-23 -Wall Street \_\_\_ Gold 28 International bonds 22-23 Intl. Capital Markets 22-23 Letters 16 Lex 16 30-33

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US: Plight of Cummins Engines ......

Kurde: Iraqi Kurds succumb to ruthless opera

Laws US court slows down Reagan-Bush anti-

Editorial comments British unions and their

### EC fails to clear main obstacles to common merger policy

By Lucy Kellaway in Brussels

EUROPEAN INDUSTRY ministers have removed some of the smaller obstacles in the way of a common merger pol-icy, after lengthy negotiations that ended early yesterday. But they have failed to settle the central issue: the minimum size of merger in which the Commission may intervene.

There was broad agreement that merging companies with worldwide turnover of more than Ecu5bn (£3.5bn) should be subjected to Community scrutiny, although almost no prog-

HE 50,000 Leipzigers

who surged through the streets on Monday in

the largest demonstration se in East Germany since 1953 have presented the fledgling opposition movement with a

fateful decision.

The opposition can attempt

to channel the spontaneous upheaval into a powerful

to Solidarity in Poland in 1980.

Or it can wait for the rise of reform-minded officials in the

Socialist Unity (Communist)
Party who would set the pace
of reform, but in the process

risk losing all influence over

the angry young demonstra-

tors who have shown remark-

The dilemma is a classic one: whether to risk conflict, chaos

and an unknown outcome by

toppling the dictator, or hope

he will see reason and make

Ordinary citizens in Leipzig on Monday heeded the calls of "join us" and poured into the streets to join the young dem-onstrators. Motorists and underground drivers honked

horns and flashed headlamps

in support of the young people

who lit candles in front of Gethsemane Church in East

Berlin. But they waited in vain for a signal for action from the opposition and instead were

The East German opposition

consists of more than half a

dozen groups, all founded in recent weeks, of varying size

and shade of political outlook. They range from Christian democracy to Marxist reform,

social democracy and the

IN A country with almost 1.9m

people out of work, it is hard for most West Germans to

understand the scene outside

the reception centre at Gies-

sen, the first home for the cur-rent wave of official emigrants

from the German Democratic

Republic seeking a new life in

It is not that the camp is

lacking either warmth (insofar as that is possible in an institu-

tion set up in 1946 and where

most newcomers stay less than

three days) or efficiency. Despite this year's unprecedented flood of arrivals, Gies-

sen's bureaucracy has coped, processing some 400-500 new-comers a day and finding a new home in West Germany

for the roughly 50 per cent of those who have nowhere to go.

On one side of the barrier, the camp is alive with chil-dren. On a sunny day, most are

playing in the courtyard, or

playing in the courtyard, or standing huddled in groups with their parents, who are furtively exchanging informa-tion with others about their arrival or prospects. Judging by the looks, on many faces, the newcomers still seem to be getting to grips with the fact that there is no need to keep their voices down or to throw

their voices down or to throw an occasional glance over their

houlders in case someone is

Such habits die hard among

Giessen's residents, the great majority of whom are "official"

emigrants, who have had to

GDR before being allowed to

leave, despite this year's rise in

Greens.
"We do not want a centralised structure with 30 people dominating everything" Mr

Giessen struggles to

contain the flood

old to remain calm.

able self-restraint.

ss-based movement similar

Ecu5bn bands.

Fundamental disagreement remains between Britain, which is only prepared to countenance Commission interference on medium sized mergers at the invitation of the member state, and the smaller countries without developed monopoly authorities of their own, which would like greater Brussels involvement. An equally serious sticking

Reinar Schult, a co-founder of

New Forum, the largest opposi-tion group, said in the kitchen

of the cramped flat he shares in the working class district of

Prenziauer Berg.
The organised opposition, as opposed to the young protesters in the streets, consists largely of intellectuals – scientists, artists, pastors and a sprinkling of workers.

Members recent its diversity

sprinking of worsers.

Members regard its diversity as a strength in the face of the monolithic party. The groups have agreed to co-operate in nominating candidates for next year's election but otherwise

act like sects, regarding each

other suspiciously.
The founders of the dissident

groups are intelligent, appealing and gentle binger who seldom raise their voices, the

antithesis of those who nor-

nary East Germans clearly

at a spirited panel discussion on the future of East Germany

by prominent opposition mem-bers. It was attended by sev-

eral thousand supporters who

packed the Church of the

A young man in the audience asked why it was not

proper to smash windows in protest. He was invited on to the stage where he haltingly introduced himself as a "boiler

cleaner" and accused the panel of being "buergerlich (bourgeois), all of you."

"The guy working at KWO (a large East Berlin factory) can't understand you," he said in heavy Berlin dialect, "Do you nowle get into the factories of

people get into the factories or

which many have lost their

jobs, or at least been demoted and disgraced, helps to explain the somewhat mixed feelings

some new arrivals have

towards the current wave of East German refugees from

Prague and Warsaw, let alone

Redeemer in East Berlin.

This remoteness from ordi-

rged last Saturday evening

mally influence the masses.

ress was made on mergers that mechanism. Most countries fall between the Ecu2bn and want the Community to re-exwant the Community to reex-amine the threshold after four years, with a view to reducing it to Ecu2bn on a qualified majority vote. However, the British are not prepared to make any commitment towards lowering the thresh-old, and are insisting that any decision should be unanimous. Community ambassadors are now faced with the difficult task of producing a fresh com-

promise over the next few

weeks if the policy is going to

itan Church broke the painful silence that followed. He said that together with the workers

"we will really change things in this country". One opposi-tion activist suggested pri-

vately that the young worker might, in fact, have been infil-

trated by the authorities to

embarrass the opposition. It was difficult for him to believe

that he might also have been

Unlike the wave of

Polish strikes in the

demonstrations by

angry young East

summer of 1980, the

Germans had neither

workers behind them

The contrast between the

amorphous East German oppo-sition and Solidarity, which survived suppression and near

oblivion to rise to power in

Poland, could not be greater. New Forum, with 12,000 members, demands democratic

elections, an independent judi-ciary and all the other attri-butes of a constitutional

democracy. In reasoned lan-

guage it urges the leadership under Mr Erich Honecker to

open a dialogue with the popu-

But this is a far cry from the

21 concrete demands raised by the strikers (and their advis-

ers) in the Lenin Shipyard in

leaders nor militant

Fledgling reformers try out their wings

Leslie Colitt reports on the East German opposition group's awkward dilemma

be agreed before the French presidency expires at the end of the year. Sir Leon Brittan, the Competition Commis-sioner, warned that "a considerable amount of give and take would be needed if we are to reach our goal." However, he said that the decisions taken at the meeting

represented "a breakthrough of major proportions."

Member states finally agreed that the Commission should only have power to bless or block a merger on purely com-

young people in East Germany had neither leaders nor mili-tant workers behind them. In

more than one way they resem-bled the disastrous student

revolts in Poland in 1968 which

were ignored by workers.
"We are leaderless and scared," one East Berlin dem-

onstrator in his early twenties said after hundreds of young people were clubbed by police and security forces in East Ber-

The demonstrators who surged through East Berlin's Schönhauser Allee and the Platz der Republik in Leipzig

had no advisers schooled in the techniques of struggle and con-spiracy like Poland's legendary

of other prominent dissidents.

on as the Evangelical Protes-

lin last weekend.

petitive grounds.

The final provision will make some mention of economic and technical progress, although it will also make clear that such progress must be in the interest of the con-

sumer, and must not get in the way of free competition. The French had initially asked for other considerations to be taken into account, which would have allowed the creation of "Euro-champions" but were apparently prepared to give ground in the interests

were signalled on Monday by party and city officials in the two provincial centres where

both demonstrators and the security forces refrained from violence for the first time.

It was unclear whether the leadership was prepared to make real concessions but

many demonstrators and oppo-sition members had deep suspi-cions. They were afraid of another "foul compromise" between the Church and the

of obtaining an overall agreement as quickly as possible. Considerable progress was also made on an unpopular West German request that national authorities should have the power to block agreements which Brussels has

A compromise was agreed that would allow a merger to be re-examined at home if the Commission agreed that a par-ticular local market was

The compromise answers

both the UK concern that the principle of one-stop controls should not be violated, and the West German reluctance to loose sovereignty altogether on mergers of over Ecu5bn.

A final area of broad agreement concerns the reciprocity clause, a notion opposed by more or less everybody except the French. The proposed ver-sion of the clause was further neutralised at the meeting, so as to grant the Commission no effective involvement in third

electricity generating capacity created by an over-ambitious nuclear power station building

Mr Jean Gandois, Pechiney's chairman, had threatened to

scrap the scheme if the Com-

mission did not soon conclude

Sir Leon Brittan, the Compe-

tition Commissioner, is propos-ing to let EDF sell electricity to

Pechiney at cost for the first

few years, on condition that the price then rises 10 per cent annually for the three years from 1997 to 1999. His 16 fellow

Commissioners confirmed that

decision without controversy

at their weekly meeting, said

The original version of the EDF-Pechiney deal would have guaranteed the aluminium pro-

ducer cheap electricity for 25

EC officials.

Another DM500m

credit for Hungary

### **Economics** prize for Norwegian

WORK IN developing econometrics, which tests economic theories using mathematical and statistical models,

His initial reaction was one of irritation. After being informed of the award, he dis-

comment.
The Royal Swedish Academy of Sciences specifically cited "his clarification of the proba-bility theory foundations of econometrics and his analyses

structures."
Dr Haavelmo has been a pro-fessor of economics at Oslo University since 1948. In his doctoral dissertation at Har-vard University in 1941 and in subsequent studies, he showed

This solves two problems that had defeated attempts to test economic theories empiri-

was that economists can never carry out controlled experi-This made it difficult to determine what among a mul-titude of different actions caused a specific market out-come since the various possible

causes had mutually interacting effects. But Dr Haavelmo demonstrated that mathematical statistical methods could be applied to draw conclusions from random samples of data about underlying economic relations if the probability the "doctoral thesis had a swift

ing links with the European Community. He warned of "catastrophic" consequences for Hungary if Austria were to join the EC in the mid-1990s without closer association for West Germany is expressing optimism about expanding eco-nomic ties. The number of joint ventures rose by 80 to roughly 130 in the first half of this year. Imports from Hun-gary rose 23 per cent to DMI.4bn in the first seven months while exports to Budapest increased by 31 per cent to DM2bn. applied to investment theory and economic development

Hungary is making clear it expects speedy liberalisation of trade relations with the EC following signature of its trade agreement between the Community less month. munity last month.

The new West German bank credit comes in addition to Ecu600m (£416m) of multilateral funds for Hungary and Poland agreed at the seven-na-tion economic summit in Paris in July. European finance ministers also agreed this week that funds from the European Investment Bank could be put towards infrastructure projects in Poland and Hungary.

By John Burton

has won a Nobel Prize for Professor Trygve Haavelmo, a 77-year-old Norwegian.

connected his telephone, jumped into his car and disap-peared into the countryside. "I do not like this type of prize," was his only public

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how economic theories can be formulated in probabilistic

The Commission chose 1997 as the date when it estimates France's electricity consump-tion should have risen to mop cally. One was that the theories never conformed fully with available data, the other payes the way for EDF to complete similar deals with big industrial electricity users, a crucial element in its efforts to EDF officials.

and path-breaking influence on the development of economet rics" attracting the attention of prominent economists, includ-ing several previous Nobel winners, because it provided a common conceptual system for formulating, analysing and solving econometric problems. The approach developed by Dr Haavelmo has been chiefly

Lisbon at a halt

Lisbon was brought close to a standstill for a second day yesterday as transport workers continued a 48-hour strike in pursuit of higher wages, writes Patrick Blum in Athens. The unions are now threatening to half a mock-long strike injects hold a week-long strike unless their demands for wages to be brought into line with the inflation rate (now at over 13 per cent) are met.

### **Commission gives** Pechiney go-ahead to buy cheap power

PECHINEY, the leading find a market for a surplus of aluminium producer, yesterday won the go-ahead from the European Commission to buy cheap surplus power from the French electricity board, sub-ject to tough conditions. ject to tough conditions.

The French state controlled metals group was last night understood to be ready reinctantly to accept the long-awaited ruling. This means it can now proceed with plans to build what will be its largest plant, to be run jointly with Electricité de France (EDF).

The Fr4.5bn scheme already a nearly year-long inquiry into whether the price it was paying for EDF power constituted illicit state aid.

It will provide 650 direct jobs, plus indirect employment

for three times that number, claim Pechiney officials. Even taking into account

closures elsewhere in Pechiney, this will be a big rise in capacity for the world's third largest abuninium producer.

The Commission decision payes the way for EDF to compayes the way for EDF to compaye t

By David Marsh in Bonn

WEST-GERMAN banks under the leadership of the Deutsche Bank are preparing to grant Hungary a further DM500m

similar credit finalised earlier

News of the loan - the lat-

est sign of support from West Germany for Hungary's eco-

nomic reforms - surfaced yes-

terday as Mr Tamas Beck, the

Hungarian Trade Minister, held talks in Bonn with Mr

Helmut Haussmann, Bonn's

The West German Govern-

ment confirmed yesterday that

it would guarantee the new

credit, in addition to DM1bn of guaranteed loans already made

in 1987. The previous DM500m

deal, arranged by the Bayer-ische Landesbank and the Lan-

desbank Stuttgart, was also guaranteed by Bonn.

Mr Haussmann yesterday held out general support for Hungary's economic restruct-

uring, but stressed the impor-tance of Budapest itself coming up with moves to facilitate

investment in Hungary by for-

eign companies.

Mr Beck underlined his

country's interest in develop-

Economics Minister.

this month.

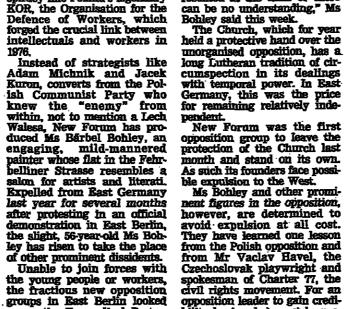
party similar to 1987, when conservative church leaders failed to support young people who had openly criticised the The opposition must be rep-The Fr4.5bn scheme, already in its early stages, will create a 200,00 tonne per year aluminium smelter at the northern French port of Dunkerque, powered with cheap electricity from a nearby EDF power station. resented at the talks or there can be no understanding," Ms

Bohley said this week.

The Church, which for year held a protective hand over the

New Forum was the first

avoid expulsion at all cost. They have learned one lesson from the Polish opposition and from Mr Vaclav Havel, the czechoslovak playwright and spokesman of Charter 77, the civil rights movement. For an opposition leader to gain credibility he (or she) must be prepared to choose prison over deportation when given the inevitable choice by the authorities.





the steady stream across the "green" border between Hungary and Austria. For one newly-arrived family of five from Leiszig, the "unof-ficial" hordes are a mixed blessing. After sharing one small room, crammed with three bunk beds, a wardrobe, sink and assorted possessions, husband, wife and three young children all feel marooned, despite their success in leaving the East after a four-year struggle.
The family, which does not

want to be named, is still waiting for accommodation in Bavaria, where the husband hopes to take up his trade as a car mechanic. But, for the time-being, they are stalled in Giessen until suitable accommodation becomes unavailable. "How do we know these people are not taking the space that should be for us, who had a war of nerves for years," says the distraught mother, choking on her barely-restrained anger and tears. We could have

gone to Prague, too."

While such private dramas are probably being played out behind many of the doors on either side of the camp's drab wait for up to five years in the on the other side of the main gate, the scene is more like that of a Middle-East bazzar. official emigration to an esti-mated record of around 100,000.

The pain of waiting, during stickers. All are offering jobs.

Electricians, machinists, telephone engineers and mechanics are in demand from every corner of West Germany. But the offers are not limited to technical trades. Bakers, butchers, carpenters and build-ing workers can all find work tomorrow. And, just inside the gate, both the local newspaper and the Giessen employment office have produced thick tabloid supplements crammed with offers of work. Some employers prefer a

more direct approach. On the embankment above the camp, which is in walking distance of the town's main station, Alexander and Lutz Neumeyer are lolling against their green Volkswagen van. This is the two brothers' third visit to Glessen. They are looking for machinists to work for their family company, which already employs about 500 in three factories near Aschaffenburg, at the north-western tip of Bavaria. So far, they have found six new recruits from the East, but they would love to have more. Some jobs provide accommo-dation as well, helping the throughput at the camp, which remains West Germany's only offical reception centre for emigrants from the GDR, despite the large number of temporary settlements set up in recent weeks to house the unofficial

In the past, finding a home for the newcomers was been one of the lesser problems, says Mr Heinz Doerr, the camp's administrator. For, with most official emigrants having to wait years for their visas, there is plenty of time to prepare for their new life and activate any contacts or family

But this year, the flow has become a torrent, with num-bers up to 73,000 by early Octo-ber from a record 27,581 in all of 1988. The increase has stretched resources, particularly as the proportion of those with a fixed address to go to has sunk to around 50 per cent of the total from 80 per cent in the past, according to Mr Manfred Kersten, an official for the state government of Hesse, which administers the camp.

The surge has also stretched financial resources. Hesse, which is the third most attrac-

tive destination for the new arrivals, after economically-booming Bavaria and Baden-Wurttemberg, foots the entire bill for the facility. Last year, it allocated around DM8m (£2.7m) in subsidies for Giessen. This year, it has already spent that much on transport for those

#### Judge to lead Greece until poll By Kerin Hope in Athens

A SENIOR Greek judge, Mr Ylannis Grivas, was appointed Prime Minister yesterday to head a caretaker government that will oversee the general election on November 5, the second to be held in five

Mr Grivas, who is 66 and president of the Supreme Court, was the candidate favoured by the conservative New Democracy party, which ruled in an unprecedented coalition with the Communist-led Alliance after failing to win an overall majority in the election held last June. President Christos Sartze-

takis chose Mr Grivas over two other Supreme Court jurists after joint consultations with political party leaders. A new cabinet, with non-political personalities in key positions, is to be sworn in today. In the past, such "service" administrations have included judges, career diplomats and leading univer-

sity professors.

According to the constitution, an interim Government
should be formed of prominent people acceptable to all politipeople acceptance to an poun-cal parties. But such personali-ties are hard to find in Greece's highly polarised public life. Mr Grivas came to promi-

hence as one of the judges in the trials of former military junta members in 1975.

Last month, he was appointed president of two spe-cial courts set up after Parlia-ment voted to send Mr Andreas near voted to send Mr Andreas Papandreou, the former Social-ist Prime Minister, for trial on charges of illegal phone-tap-ping and of accepting bribes in the £200m scandal surrounding alleged embezzlement from the Bank of Crete,

The special courts, however, will suspend preparations for the hearings during the elec-tion campaign

### Rakowski wins the Gorbachev seal of approval for Poland's policies

By Quentin Peel in Moscow

THE LEADER of Poland's Communist Party, Mr Mieczyslaw Rakowski, emerged from extended talks with Mr Mikhail Gorbachev yesterday to declare that the Soviet leader had expressed open approval for the policies of the Solidarityled Government in Poland. "He understands the situa-

tion, and he approves of what is going on, said Mr Rakowski, the former Communist Prime Minister who effectively lost the Polish elections

"Comrade

approved of the policy of our Prime Minister Mazowiecki,\* he added. "Our Soviet comrades have great confidence in our leadership in Poland, and they realise what is going on in our country."
The discussions ranged over

the government strategy to tackle the Polish economic crisis, the status of the Polish Communist Party in the wake of its election defeat, and plans for inner party reform, he said. They also covered relations between the states of Eastern Europe in the current political

upheaval – but with no spe-cific mention of the Warsaw

Challenged at his closing news conference about how far the Soviet Union might be prepared to tolerate political change in Poland, he said the question was irrelevant.

"Now we are switching to the market economy which does not have any limits," he said. "This is why we are not interested in the problem of limits, as far as freedom within the Warsaw Treaty Organisa-

A Commission of the Commission

"We didn't raise this ques-tion. The words Warsaw Treaty Organisation were never mentioned in our talks." He would not rule out the possibility that in 10 or 15 years the Warsaw Pact might no longer exist, nor that the Soviet Union might even become a multi-party democ-

However, he refused to be drawn on his own attitude to the reformed Hungarian Com-munist Party, preferring rather to pay tribute to the old-style leadership of Mr Janos Kadar,

before he was ousted. None the less, he predicted that his own Polish United Workers' Party would also have to change its name and its programme at the next party congress. It was not at all clear that he would follow the same path towards social democracy now espoused in

We must study the Hungarian programme very closely to avoid possible errors and mistakes," he said. He was happy that for once it was Hungary, not Poland, that was the

guinea pig.
Indeed, he said Mr Gorbachev had called Poland the "testing ground" in Eastern Europe. "I would like some other country to be used as the testing ground sometimes," Mr Rakowski commented.

The Polish party leader was effusive in his remarks about Mr Gorbachev, seeking no doubt to rival Mrs Margaret Thatcher, the British Prime Minister, on her last Moscow

He talked of his "brilliant counterpart, brilliantly famil-

iar with the situation in the world today," In a dusty dis-missal of Mr Gorbachev's pre-decessors, he added: "This has never been the case before."

As for the acutely sensitive question of whether the Soviet authorities are ready to admit Soviet responsible for the Katyn massacre of Polish army officers in the Second World War, he confirmed that he did raise the question.

"I am quietly expecting the moment when all the dots are put on the i's." he said.

FINANCIAL TIMES

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#### **AMERICAN NEWS**

### Missing man charged with \$17m insider trading

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FEDERAL prosecutors have unscaled a year-old indictment charging Mr Fred Lee with insider trading, in the hope that publicity will help the authorities to arrest the businessman, who is believed to be

liylog in Taiwan. The total illegal profits alleged to have been made in an extensive insider trading scheme make this the largest insider trading case since the one brought against arbitra-geur Mr Ivan Boesky in 1986. The indictment charges that Mr Lee made \$16.5m (£10.6m) on trades based on takeover tips from Mr Stephen Wang, formerly a junior analyst at Morgan Stanley, who was recently released from jail Mr Lee settled a civil case filed by the Securities and

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SEC, Mr Lee neither admitted nor denied the insider trading charges. .Mr. Wang's deal with the

Brazil state

bus maker

auction off

in Rio de Janeiro

Exchange Commission in

August, paying \$25m to a court-appointed receiver. As

part of the settlement with the

SEC included pleading guilty to criminal insider trading, for which he was sentenced to three years in jail (of which he served only eight months) and ordered to return \$127,000.

Mr Bepito Romano, US attorney, said federal prosecutors had decided to unseal the indictment because efforts to find and arrest Mr Lee over the past year had failed.

Taiwan does not have an extradition treaty with the US covering the offences alleged in the 493-count indictment, originally filed under seal in October 1988, and unsealed late on Tuesday.

The indictment charges Mr Lee with paying Mr Wang \$200,000 for non-public information about planned mergers, takeovers and leveraged buy-outs involving companies rep-resented by Morgan Stanley. He is charged with conspiracy, mail fraud, securities fraud, wire fraud and fraud in connection with a tender offer. He faces up to five years in prison on each of the 493 criminal charges and tens of millions of dollars in fines, Mr

Romano said. It identifies 16 deals between June 1987, and July 1988, and alleges that Mr Lee carried out the illegal transactions by trading in more than 40 accounts at eight foreign and domestic brokers, most of which were listed in the names of relatives

and third parties.

Mr Richard Breeden, a former member of the White House staff, was sworn in yesterday as chairman of the Securities and Exchange Commission

"Maintaining strong and competitive US financial markets in an era of global capital flows will be among my key priorities, along with contin-ued resolute action to prevent fraud and to protect investors," he said. He was nominated for the

post on September 7 and con-firmed by the full Senate on Wednesday last week. He will be the 24th chairman of the

### AT&T and MCI in advertisement war

cations, the two US long-distance telephone ser-vices companies, have locked horns over their rival advertis-

torthously slow-moving priva-tisation programme were jubi-lant yesterday following the cancellation of the auction of Majersa, a wholly state-owned bus and rolling stock manufacagainst AT&T for false and deceptive advertising. AT&T has written to several televi-The auction, planned for today, was halted on the ordays of President José Sar-ney after allegations that the company had been intentionally undervalued. Deputy Luis Inacio Luia da

Silva, presidential candidate for the socialist Workers' Party (PT), had made the claim in an election broadcast, following similar accusations by leaders of Mafersa's 2,800 employees. Despite denials from the BNDES, the lederal development bank responsible for the sale, Mr Sarney has now called off the sale pending

an inquiry.

In consequence, the BNDES has also postponed indefinitely the sales of its shareholdings in two other space companies, the Gameari, chemicals plant and the Caraina copper mine,

and the Carama copper mine, both in Rehia state.

The decisions come as a body-blow to Brazil's already controversial privatisation programme and a triumph for its left-wing opponents.

In the past four years, only 12 of the hundreds of state-owned companies have been sold to a total value of \$485m.

Most of the main candidates in the current presidential election support the disposal of many state owned assets in principle. But there is little vigorous enthusiasm for the

vigorous enthusiasm for the programme, even among right-wing politicians.

The allegations over Matersa centre on a decision to fix a floor price on the company of \$20m, despite a calculation in the BNDES offer document that it was worth \$39m.

Whatever the outcome of the inquiry, the contraversy has

inquiry, the contraversy has further damaged the image of privatisation in Brazil, despite a widespread consensus among economists that it is an nong economists was a sential tool in the battle to reduce the public sector defl-

By Our Foreign Staff

AMERICAN Telephone & Telegraph and MCI Communi-MCI has brought a suit

sion companies asking them not to show MCI commercials. The two companies both operate long-distance services. with AT&T taking about 75 per cent of the competitive market, down from 85 per cent in 1984, when the company was split industry was deregulated. MCI has about 12 per cent. The two are old sparring

partners in the legal ring in the late 1970s, MCI won an antitrust case against AT&T on the basis that the latter had tried to choke MCI and bar it from the long distance market, and they have been at each others' throats since then. The two have run fiercely competitive advertising campaigns, often directed at each other's commercials.

In a suit filed in Federal District Court in Washington, MCI charged that AT&T launched a false and deceptive advertising campaign in "an attempt by AT&T to recapture its steadily eroding share of business cus-tomers, residential long dis-

tance and facsimile markets."
MCI said the AT&T campaign intensified last July, when the big carrier "maliciously attacked MCI's honesty and the value of MCI's competitude of MC ing products and services by falsely and deceptively representing that it [AT&T] is superior to its competitors in general, and MCI in particular, in terms of trustworthiness, qual-

ity and price."

AT&T, for its part, disputed
MCI claims that MCI saved customers money and that 100,000 AT&T customers every week shifted to MCI. In letters sent to ABC, CBS, NBC and Cable News Network, AT&T said the claims were blatantly rable injury to AT&T and we hereby request that all MCI commercials containing these claims immediately be discon-tinued on your network.

### California insurance group in rates rise deal

By Our Foreign Staff

FARMERS Group, the California-based insurer owned by BAT Industries of the UK, said on Tuesday it had reached an agreement with the California Insurance Commissioner that will allow it to boost its rates by 5.9 per cent on November, 30, despite a statewide freeze.

Under the agreement, Ms Rozani Gillespie, the Commissioner, will then determine whether the rates are fair and reasonable or excessive. A hearing on that matter is planned for December 1st.

Farmers filed suit earlier in the day in state court seeking to block the six-mouth freeze on car insurance rate increases, which was announced on October 2.

On the basis that it needed \$100m (£65m) to cover assigned-risk losses this year,

Farmers Group had told Ms Gillespie it planned to boost its rates 5.9 per cent on November Assigned-risk drivers are those with bad driving records who otherwise would not be accepted by any insurance company in California. In its suit, which sought temporary and permanent

injunctions, Farmers said the freeze was illegal, unconstitutional and unenforceable. The company also said the freeze was "contrary to the express language of Proposition 100 contrary to the express the proposition 100 contrary to the expression to the expres language of Proposition 103 as modified by the Calfarm deci-sion," a California Supreme Court ruling which eased for insurance companies some of the restrictions the insurance

reform initiative imposed.
Approved by California voters last year, Proposition 103
was designed to force insurance companies to cut rates.

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### Panama emergency laws will hit rebels and strikers

THE Panamanian government has announced the first of a series of emergency measures, partly to cut costs, partly to penalise those involved in last week's military coup attempt, Tim Coone writes from Panama City. Under a new decree issued on Tues-

day evening by the provisional govern-ment, public sector employees are now subject to dismissal for involvement in go-slows, work stoppages or any acts of opposition to the government.

enzo is dead. Neither

Captain Lorenzo nor

the circumstances of his death was ordinary.

head of Panamanian counter-intelligence. He was arrested

immediately after the failed

coup attempt on October 3 against Panama's military leader, General Manuel Anto-nio Noriega. He had also been a member of Gen Noriega's

elite inner circle of some 40 officers, known as the Supreme

Military Council.

He died in custody — of

asphyxiation, according to his death certificate. Unofficially,

his family was told he had hanged himself.

Tuesday, family, friends and

priest alike clearly did not believe the official version. His bereaved wife said: "He was a man incapable of doing any-thing against his own life or

the life of any other. My family

does not believe he did this with his own hands."

the funeral service is the spokesman for Panama's Arch-

bishop Marcos McGrath. Dur-ing his sermon, which became

The priest who presided over

At his funeral service on

He was until a week ago the

used to lay off an estimated 20 per cent of the public sector workforce as part of an economy drive. The justification, however, will be their alleged opposition to the government. A number of public offices were said to have wel-comed last week's coup attempt before

increases, bonuses, or hiring of new personnel and a suspension of the The measure is retroactive to the so-called "13th month" payment to pub-beginning of last month, and will be lic sector employees. This extra pay-

The next attempted coup

will not be so gentlemanly

Tim Coone on the bloody aftermath of a revolt

a thinly-disguised attack on

Gen Noriega's regime, he said: The truth will be known. We

will seek justice. Without law

and without justice we dehu-manise ourselves and return to

chaos and the law of the jun-

Capt Lorenzo was buried in

sanctified ground, an unequiv-ocal message that the Catholic church does not accept his

death as suicide.

There is now growing concern for the fate of the other 26

officers and 10 lower ranks who along with Capt Lorenzo were officially listed as having been arrested last Wednesday

after the rebellion. These

include two colonels and a lieu-

tenant colonel, one of them Colonel Guillermo Wong, head

of intelligence and Capt Lor-

listed as killed, eight of them officers, as a

result of the rebellion, and

Forces appears to be unprece-

dented in its scope and vio-

enzo's immediate chief.

after their surrender.

it became apparent that it had failed. Further austerity measures include a moratorium on all public sector pay

ment, equivalent to a month's salary, is normally made at Christmas to supplement family incomes for the holiday

The measures have been taken "to avoid massive lay-offs and to maintain basic public services... and to adjust costs to the financial resources of the state". They are a recognition that US economic sanctions against the government have begun to bite, as is a cam-paign by the ADOC opposition alliance to encourage the public to delay pay-ment of taxes and public utilities bills. leader, had been staging a hunger strike to draw attention to the campaign but suspended it this week saving he had achieved his objective.

More emergency measures are expected to be announced in the coming days, and an Assembly of "Popular Power Representatives" is being set up to replace the National Assembly of elected representatives, which was dis-banded last month when the provi-sional government of President Francisco Rodriguez was sworn in.

### White House puts the blame on Congress

THE Bush administration yesterday sought to shift blame for its poor handling of the aborted coup in Panama by accusing Congress for med-

gressional limits on covert action - undercover operations managed by the Central Intelligence Agency - undercut the executive

total number involved, includ-ing sympathisers, may prove to be substantially higher. The difference between this and previous coups and attempted coups in Panamanian history, is that they have in the past been tense but gen-tlemanly affairs, with little or no bloodshed. That Rubicon however, has now been crossed - but by Gen Noriega and not

by the rebels.
In addressing the 250 mourners at Capt Lorenzo's funeral,
Archbishop McGrath's spokesman warned against thoughts of revenge, saying: "Violence only breeds violence."

re-establish control within the now deeply-divided institution.

which until the coup had

proved to be a solid base of

support. Between the dead, wounded and arrested, an esti-

mated 10 per cent of the PDF

officer corps were involved in

the coup attempt, which was indirectly supported by US troops based in Panama. The

there is strong suspicion that they were summarily executed But the grim expressions on the faces of his audience sug-The purge taking place in the Panamanian Defence gest that the next coup attempt - and people seem to think there will surely be one - will be anything but gentlemanly.

dling in foreign policy.

Mr Richard Cheney, US
Defence Secretary, said con-

branches ability to deal with the crists. "It's really not their balliwick," he said. Mr Brent Scowcroft, Presi-

dent George Bush's national security adviser, has criticised Congress for "micro-manage-ment", adding that the legisla-tive branch "by its actions and its demeanour, certainly leaned us against the kinds of things now they're saying we should have done."

Together the remarks form part of an official public rela-tions offensive in the wake of last week's failed coup by junior Panamanian army officers against General Manuel Noriega, the country's military ruler. While self-serving, they reflect concern that the administration's desire to co-operate with Congress may have hampered its ability to mount

In the first six months of the new administration, various covert actions - the term used to describe efforts to influence the course of events abroad without the US role being revealed - have been leaked either by congressional critics or by administration officials. These include a revelation last May that the US was supplying funds to the Panamanian oppo-

Mr Cheney – a former congressman from Wyoming – said Congress had legitimate oversight roles, but "we had situations here where members were literally calling agencies downtown, or even people in Panama, as these events unfolded, demanding information. That creates all kind of

The public criticism of Congress is matched by private sniping about the effectiveness of Mr William Webster, the CIA director, who was appointed by President Reagan at the height of the Iran-Contra arms-for-hostages scandal. This affair itself caused Congress to clamp down on covert actions, and encouraged the White House to ban an operational role for a much-reduced National Security Council

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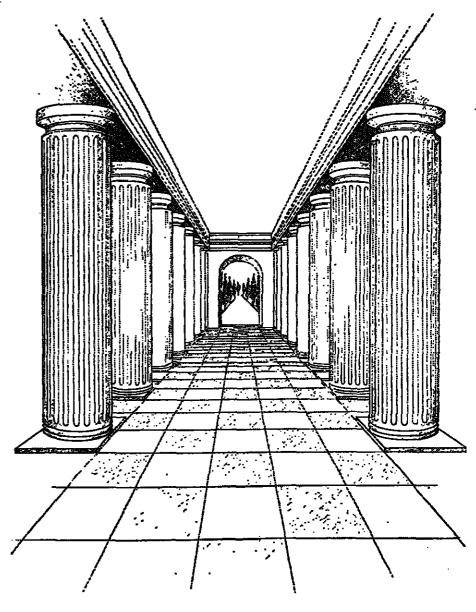
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#### **WORLD TRADE NEWS**

### Hills defends free market policy in S Korea EC-Soviet

By Maggie Ford in Seoul

MRS CARLA HILLS, the US Trade Representative, yester-day fended off strong criticism that Washington was unfairly penalising South Korea's economic success with a spirited defence of free markets and an

open trading system. In talks with ministers on bilateral and international issues, Mrs Hills said that while South Korea was making good progress in opening its markets and introducing free enterprise into its economy, more needed to be done. She stressed competition was the engine of growth and wel-

comed South Korean support for free trade efforts in the Uruguay Round.

On the four main issues in dispute, South Korean officials had given assurances of prog-ress, she said. They had pledged to enforce the protec-tion of intellectual property rights and to hold further mastings this month on the meetings this month on the opening of the telecommunica-

The US was working with South Korea to help Seoul comply with the expected ruling by a panel of the General Agreement on Tariffs and Trade that

it could no longer claim protection of its beef market.

South Korea has restricted beef imports under provisions designed to protect countries with balance of payments defi-cits, although it has recorded surpluses for three years.

such as shipbuilding, Mrs Hills said that she was happy to see that South Korean ministers agreed that Government funding for the shipbuilding indus-try no longer made sense. Seoul was recently forced to fund a costly bail-out for the shipyard owned by the Daewoo

Mrs Hills's visit to Seoul has triggered off a wave of public concern that the US is planning to retaliate against South Korean exports. But Mrs Hills said talks had been productive and friendly and had concen-trated on a broad discussion of

US trade policy. She said that the US strategy was to push for the settlement of disputes primarily through the Uruguay Round, but also on a bilateral basis. Washington would use the leverage of its high aron market if pages. its hig, open market if neces-sary, she said.

All nations had trade barriers, she said, including the US, but world growth and prosperity required not more protection but less, so nations could trade on the basis of expertise. South Korea, as a country which had achieved an economic miracle, was closely watched. It needed to introduce

more market forces into its economy rather than rely on the state for development. The National Assembly is to send a delegation to Washing-ton later this year to hold talks with US Congressmen over the farm products issue.

managing director of Cornes, the Japa-managing director of Cornes, the Japa-nese distributor for a number of Brit-ish defence equipment makers includ-ing BAe, Plessey Avionics, Ferranti, Racal and Martin Baker.

used by the self-defence forces.

A spokesman for the JDA said there were no specific plans set up a bilateral meeting with the UK on defence procurement and emphasised that pres-

sure on Japan to open its doors to imports would not affect the agency's decisions on whether to import equip-

ment or to procure them domestically.
"We don't let trade matters interfere in
defence matters," he said.
Such a consultative committee

between Japan and the UK could none the less be very productive in refocusa-

ing Japan as a potential market in the

minds of British markers, one industry

### talks hit political problems

By David Buchan in Brussels

TRADE TALKS for a wide-ranging trade and economic co-operation accord between the Soviet Union and hetween the Soviet Union and the European Community have hit two essentially political snags, negotiators for both sides said yesterday. Brussels is insisting that cuts in tariffs and removal or

easing of some of the 1,500 easing of some of the 1,500 import quotas on Soviet goods should be conditional on getting from the Soviet Union "effective reciprocity", its standard requirement from deals with state-trading countries. The implication is that if EC were to lose market share in the Soviet Union, it might re-impose some or all trade barri-

Mr Ivan Ivanov, the chief Soviet negotiator, however, hit out at Brussels' continued categorisation of his country as a state-trading economy. This label could, he said, no

longer fit a country where more than 8,000 enterprises now had the right to trade abroad directly, and where cus-toms tariffs and procedures would being remodelled on the Western pattern.

Speaking to the press after-two days of negotiations here, Mr Ivanov also said that, while Moscow did not intend any new major borrowing in the West, it would not discriminate against West European imports when allocating scarce hard

The other sticking point is over Soviet insistence that the new trade accord refer to last year's EC-Comecon mutual recognition agreement. Brussels officials said such a

reference does not belong in a purely bilateral agreement. For their part, Soviet officials appear stung, if not very surprised, that the Community still continues to give Com-econ, the 10-nation Communist trading bloc, a fairly cold

"Ecology, technical stan-dards, statistics and transport are four issues which need to be discussed on a multilateral basis," said Mr Ivanov, who pointed that without the Comecon organisation, the EC's only possible Eastern partner in a multilateral dialogue would be the Warsaw Pact.

• The US opened its challenge to the European Community's new television broadcasting directive in the General Agree-ment on Tariffs and Trade

Mr Ruhis Yerka, Deputy US Trade Representative, said the US would ask on November 1 for a Gatt disputes panel to adjudicate, if the issue had not by then been satisfactorily resolved in bilateral talks with the EC.

Brussels contends that its

### Britain seeks to boost arms sales to Japan when the Self Defence Force decided to buy three BAe 125-800s from British Aerospace over the next three years. "This is the first sale of any type of aircraft to the JDA by Britain in 30 years," said Mr Shinichiro Watari, By Michiyo Nakamoto in Tokyo

THE BRITISH Ministry of Defence has asked Japan's Defence Agency (JDA) to establish regular meetings to discuss the procurement of British defence

The move comes as British arms manufacturers have been stepping up efforts to increase their share of the growing Japanese defence market. Japanese defence spending has become one of the largest in the West after that of the US, according to a report last week by the International Institute for Strategic Studies in London. But UK defence companies have only a tiny share of the market which is 96.7 per cent dominated by US manufacturers.

It is also a very sensitive time for Japanese defence-related trade, as the hitter dispute with the US over terms of a joint venture to build Japan's new FSX fighter has highlighted the diffi-culty Japan faces in balancing its desire to build up its own defence industry with the US desire to prevent

Japan becoming a competitor in yet another high technology sector.

The Japanese constitution, imposed by the US after the war, also prohibits the country from any military build-up other than a minimal self-defence force. The Japanese government has been caught in a difficult position as increasing pressure from the US to share the burden of defending the Western Pacific conflicts with the

By William Dullforce in Geneva

tion's approach in negotiations to reform agricultural trade but said the talks were going

too slowly.

After two days of briefings

here by negotiators from the US, the European Community,

Japan, Mexico and the Cairns

group of 13 farm-exporting

nations, a delegation from the American Farm Bureau Feder-

special criticism an EC pro-posal that would allow coun-tries to increase farm protec-tion in some areas in return for

curbing support in others.
Brussels' "rebalancing" proposal contradicted the commit-

ment made by the EC in April in a crucial logiam-breaking

agreement to negotiate sub-stantial progressive cuts in farm supports, Mr Keith Eckel, President of the Pennsylvania

LEADERS of the biggest US farmers' Association, said.

Mr. Harry Bell, AFBF Vice President, said US farmers saw



The dispute over the FSX has highlighted the sensitive nature of Japanese defence widely supported pacifist tone of the

process of negotiating was about compromise but US negotiators had to take back to

Washington a farm trade agreement that was acceptable to Congress. And spokesmen for the US farm industry and commodity groups would have a say in deciding what was acceptable.

With employment in US agriculture down to between 2 and

25 per cent of the population, there was not much room for

further shrinkage. Some con-solidation could be foreseen

and small farmers would con-

centrate more on speciality

A key concern was to ensure that US farming gave a suffi-cient return to attract new entrants, as older farmers

US farmers did not fear com-petition, provided there was a level playing field on export

Japanese defence spending has been growing at a brisk pace in recent years, 4.2 per cent in the current fiscal year to March 1990 and is forecast to grow 4.8

per cent next year. British military equipment makers, who have seen their Middle Eastern market shrink after the ending of the Iran-Iraq war, have been eager to expand their share of other markets, including Japan. "I can certainly confirm that British companies in the defence equipment field have become more interested in the possibility of marketing in Japan," said an official at the British Embassy in Tokyo.

Japan's defence policy is closely tied to the country's security treaty with the US, and US defence manufacturers

**Farmers back Bush on reform** 

Brussels' proposal as a way of circumventing duty free access to the EC market for US soya

and corn gluten exports.

Both Mr Bell and Mr Rckel

are members of the agricul-tural policy committee advis-ing Mr Clayton Yeutter, US

Agriculture Secretary. Mr

Dean Kleckner, AFBF President, who headed the delega-tion, is a member of President

Bush's advisory committee for trade negotiations.

Mr Bell said it was difficult

Mr Bell said it was difficult to judge progress in the Uru-guay Round talks on farm trade reform until comprehen-sive proposals from the EC and the Cairns group had been tabled. But – with a new US Farm Bill about to be written – US farmers would like

things to move more quickly.
In the long run the whole

have enjoyed a near monopoly of Japa-nese defence imports. However, the Japanese have suddenly found that the US has become increasingly wary of supplying it with sophisticated military technology. This could lead to greater opportunities for defence equipment suppliers of other countries such as Britain, one industry official in

The British Embassy official was also confident that the Japanese would find many advantages in buying British defence equipment. "We are now very competitive, we are inter-operable with the US and we have good equipment and many countries buy from us," he

A breakthrough into the Japanese

### Italians announce trade agreement with Soviets

By Sari Gilber

THE Italian and Soviet Foreign trade ministers yesterday wound up two days of meetings laying the groundwork for a series of major trade and economic agreements to be signed during Soviet leader Mr Mikhall Gorbachev's first visit to leak in late Nowember

Italy in late November only 5.7 per cent.

At a news conference yester. The imbalance resulted in a day, Mr Renato Ruggiero ital trade deficit of L909bn (657m) ian Foreign Trade Minister, compared to L877bn in the and Mr Costantin Katushev, same six month period of 1988. the Soviet Minister for Foreign Economic Relations, said that the two new framework economic co-operation agreements would represent a milestone in the further development of bilateral trade relations. They are expected to greater Soviet imports of Italian consumer goods, technology, light induc-trial, and industrial products. Mr Katushev's visit comes at

a time when the Italians are

worried by a confinuing decline in their exports to the Soviet Union. In the first six months of

1989, Italian imports from the Soviet Union increased by 33.7 per cent over 1988, but experts to the Soviet Union grew by

The Italian share of the Soviet market has also been declining steadily, from 12.2 per cent in 1987 to a projected 6.9 per cent for this year.

Mr Ruggiero said trade with the Soviet Western Soviet Soviet

the Soviet Union grow further.
A joint communique said the
Ralians hoped to see exports
increased, and included Soviet
assurances that contracts with Italian companies would lead to more Soviet imports.

# (Gatt) yesterday, William Bull-force writes from Geneva.

TV directive does not come within the competence of Gatt.

### BAe seeks anti-tank partners

By David White, Defence Correspondent

ERITISH Aerospace is seeking European and US industrial partners for a new anti-armour weapon which it is developing

out of its own funds.

BAe is aiming at a potential market estimated at over £3bn. The weapon, Merlin, is an "intelligent" mortar munition. BAe claims it is the first of its kind, using a miniature milli-metric radar seeker, to have had practical demonstrations.

The company says, however, it does not intend to make all the weapon itself and aims to find partners for well over 50 per cent of the work. In the US
it is hoping Merlin will meet
the Marine Corps' requirement
for a terminally-guided mortar
system and would expect any

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deal to be tied to manufacture deal to be tied to manufacture of the weapons in the US.

Successful firings have recently been carried out at the Ministry of Defence's West Frengh range in Scotland.

Originally jointly funded by the MoD, Merlin is designed for infantry use in all conditions, out of sight from the target, attacking the vulnerable tops

attacking the vulnerable tops of tanks at ranges of between 1.5km and 4.2km. Fired from a standard 81mm mortar, on the ground or an armoured vehicle, its seeker is programmed to choose moving targets as first priority, then stationery targets, within a chosen zone.

• A CONSORTIUM led by British Aerospace (BAe) has

Interest

% pa

10.56

10.95

emerged as low bidder with a price of TL630hn (\$275m) for a contract to supply a commer-cial satellite package to Tur-A telecommunications satel-

lite contract for the Turkish posts, telegraphs and telecom-munications (PTT) administra-tion is not expected before Turkey needs the satellite to improve telecommunications and facilities because it is only

partially within range of satel-lites over Europe. Aerospatiale of France has made a bid of TL652bn and Hughes Corporation of the US has made a TL639bn bid. The cost of the US bid is explained by the inclusion of insurance.

Iraq to spend \$560m to expand port

IRAQ has announced plans for a \$560m expension of its port in Umm Qasr, on the Gulf. The port authority has signed a contract to build 13 new jetties, each with a length of 200 metres, the Iraqi News Agency

By Hunter Reynolds in Dubai

reports.
The contract, worth IDinars
173.5m, has been awarded to a local contractor, al Mansour Construction, with construc-tion due to be completed in 45 months. The new jettles will have an annual capacity of 3.3m tonnes.

Gulf-based shipping sources say the decision to expand Umm Qasr shows that Iraq expects Basra port to remain closed to shipping for longer than expected. Until the Gulf war, Basra was Iraq's main gateway for imports of com-modities and raw materials. Basra was badly damaged during the war but Iraq has

cleared much of the debris.

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loves, families and friends of the sportsmen and women

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By Hugh Carnegy in Jerusalem

A SYRIAN air force pilot flew his Soviet MiG-23 fighter air-craft across the Golan Heights into northern Israel yesterday in a dramatic and rare defection which handed Israel a valuable intelligence and pro-

paganda coup.
Security officials said a second Syrian pilot had flown his jet to Egypt, landing near the Mediterranean port of Alexandria, but Cairo denied this.

Mr Yitzhak Rabin, Israeli Defence Minister, and General Dan Shomron, Chief of Staff, left a government meeting in Jerusalem and flew north to meet the pilot, named by the Israelis as Major Adel Bassem, and 34 as soon as news broke ed 34, as soon as news broke aged 34, as soon as news proper of his arrival. It was the first time since an Iraqi pilot flew his MiG-21 to Israel in August 1966 that an Arab pilot had

taken such action. Officials in Damascus said Maj Bassem had made an emergency landing due to mechanical problems and they asked the international Red Cross to seek his return. But the Israeli authorities insisted he had asked for political asy-

Military officials said Major Bassem was on a training flight with another MiG-23 in Syrian air space east of the Golan Heights when he veered off and headed for Israel. Despite the sensitivity of the Golan frontier, he was not attacked but was allowed through Israeli defences and made to land at an airstrip at Megiddo – near Biblical Armageddon. His plane was

The Israelis said they were taken by surprise by his action but moved swiftly to take advantage of it. Israeli authorities were clearly delighted by the information on the condi-tion of the Syrian air force intelligence they would garner from the pilot and his aircraft. Although the MiG-23 has been in service for some time it.

still forms the main strike force of the Syrian air force with the newer MiG-25. Maj to yield valuable information on updated avionics and other

Officials were equally also keen to interrogate Maj Bassem about his experience and knowledge of the Syrian air force's operating methods, doctrines and morale.

It is said by the Israelis to have recovered considerably in terms of hardware and operational systems since Israel knocked out its Soviet surface to air missile batteries and shot down dozens of air-craft for no losses in Lebanon in 1982. But senior officers still stion the morale and ability of its pilots.

First indications were that Maj Bassem would be a willing source. "He doesn't look like source. He thesait hote have he came here in order to keep quiet," said one official. "He should give us a clear indica-tion of where the Syrian air

force is going."

Syria, still at war with Israel after all-out conflicts in 1967 and 1973, has about 140 opera-tional MiG-23s. The plane, known by Nato as Flogger, is also the mainstay of the Iraqi air force and has been supplied to Egypt, Libya and Algeria. d shot down a number of Syrian MiG-23s in air battles during its 1982 invasion of Lebanon. Israeli fighters downed two MiG-23s in a dog fight over Lebanon in 1985.

Independent experts said the Soviet Union had made 12 versions of the MIG-23 since a prototype of the multi-role fighter was first unveiled in 1967. The single-seat aircraft is usually armed with a 23mm twin-barrel gun, has wing packs for air-to-air missiles and

can be used for both interception and bombing. With a speed of Mach 2,025 it was once the fastest fighter in the world. It has a combat

### Kim offers olive branch to former Korean leader

By Maggie Ford in Seoul

MR KIM Dae Jung, the South Korean opposition leader, yes-terday offered an olive branch to former President Chun Doo Hwan, the discredited former leader currently in internal

Addressing the country's parliament, Mr Kim said that if Mr Chun were willing to speak openly about the past to the National Assembly, he could then be guaranteed a normal life, with no restraints

on his activities. Mr Kim, who is at present under indictment for allegedly breaking the draconlan National Security law, was charged with treason during Mr Chun's regime and nar-

rowly avoided execution. The opposition leader, whose party contains many members who were persecuted during the Chun years, said that six other men active during the dictatorship should step down from public office, but need not be punished for their past misdeeds.

In addition the National Security law and other stat-utes which have been abused should be rewritten or repealed, Mr Kim said.If these conditions are met, the Oppo-sition will drop demands for a referendum early next year on the rule of current President Roh Tae Woo, who helped Mr

Chun take power in a military coup in 1979.

Mr Kim's offer comes just the sensitive before the first anniversary of this year.



mountaintop Buddhist temple. Last November, in an emotional televised speech, Mr Chun apologised for the abuses committed during his rule and offered to repay \$23m. in funds to the state. Opposition leaders have

demanded, however, that he reveal the facts of the past, particularly the events of May 1980 when at least 200 people were killed by the army in the provincial city of Kwangju.

Dealing with the legacies of the past has bedevilled South Korea's transition to democracy over the past two years. The Government has pledged to come to an agreement on the sensitive issue by the end

### Pinball scandal threatens political upsets in Japan

By Stefan Wagstyl in Tokyo

A FRESH financial scandal, involving links between politicians and the operators of pachinko (pinball) gambling parlours, is threatening to dis-rupt Japanese political life. Like the Recruit financial

affair, which led to the ruling Liberal Democratic Party's big-gest electoral defeat in more than 30 years this summer, the pachinko scandal concerns allegations that Diet members took bribes in return for political favours

There is no suggestion that the pachinko affair will have the drastic consequences of Recruit but the Recruit scandal also began with minor allegations before it eventually engulfed two prime ministers, one former prime minister and a host of other figures. The pachinko affair could prove embarrassing even if no

Sato seeks

consensus

listings

in Tokyo

By Robert Thomson

on company

MR Mitsuo Sato, senior managing director of the Tokyo Stock Exchange, plays

to audiences with an ear for very different sounds. There is a Mrs Margaret Thatcher who

wants seats on the exchange

for two British securities com-panies, and there are the cur-

rent members, particularly the

small Japanese firms, which cannot see much advantage in

allowing more competition.

The answer, as Mr Sato sees it, is "consensus." A serious space shortage has to be over-

come by computerising more trades, and then the 20 mem-bers of a special exchange com-

mittee must come to a consen-

sus on where to put the

The two companies at the

centre of the issue are Barclays de Zoete Wedd (BZW) and James Capel Pacific, which

were not offered seats in

December 1987, when 16 other

foreign companies were given membership. Since that time,

the British Government and, in particular, Mrs Thatcher have pressed the companies' claims for admission.

"From my standpoint, if the leaders of other countries too much emphasise this issue, it

is not very good. It might be counter-productive. I think Mrs Thatcher understands this,"

His point is that if the issue

is portrayed as a reciprocal

matter arising from the foreign market penetration of large

Japanese financial houses, the smaller Japanese brokers will feel less inclined to make con-

cessions that they believe will only benefit their larger com-petitors. As Mr Sato explains,

the medium and small size

members don't have anything

to gain."
There are 20 members on the

membership committee, and

about eight representatives

from the TSE secretariat who

sit with them at their monthly

meetings. Mr Sato expects that

a final decision on admission.

next year.

particular allegations of wrong-doing are proved because pachinko is notorious in Japan for its association with tax evasion, illegal immigrants and organised crime. Puchinko hall owners have topped the national list of tax offenders for the last five

Pachinko halls are the gold mines of urban Japan - rough, tough and immensely lucrative, they exploit the fact that the country's dreary suburbs often offer little in the way of cheap entertainment. Pachinko parlours stand out with their neon lights and garish hoard-ings. They hardly ever close. The players set small stainless steel balls spinning across a board with the aim of scoring enough points to win a prize in a few hours' play. Pachinko operators are prohibited from making cash payouts, but in practice it is easy to exchange the gifts they present into money. A separate industry of exchange shops has sprouted which the police do little to control.

The country's 14,500 parlours have a higger turnover than the motor industry - Y10,000bn (£44.5bn) according to official estimates, Y30,000hn according to some in the industry. The pachinko operators' acces large amounts of cash makes the industry a prime target for criminals wanting to launder money. Protection rackets are also rife, with gangs often fighting for control over particularly valuable pariours.

Shukan Bunshun, a weekly magazine, said police avoided investigating parlours too closely for fear of reprisals. About a quarter of the industry is operated by Koreans with ties to North Korea who dominate the National Pachinko Parlours' Association. Reports that the industry makes large contributions to North Korea are so widely believed that many players

believed that many players stay away from parlours around February 16, birthday of Kim Il Sung, the North Korean leader, for fear that the machines might be rigged to generate extra profits.

In the past, politicians may have tried to hush up such an affair. But they would find this almost impossible in the wake of public condemnations over of public condemnations over Recruit. Mr Masao Goto, the Justice Minister, told a Diet committee yesterday the prosecutor might take an interest in the affair in the light of articles which had appeared in magazines and other media.

According to Japanese newspapers, Y150m has so far been identified as being distributed between 1984-88 among about 110 politicians, including 84 from the LDP, and 11 from the opposition Japan Socialist

Newspaper reports say the biggest donations were made on three occasions, once during national elections in 1986, when politicians' expenses were particularly heavy, and twice when the Diet considered measures which might have hurt the parlour operators' profits. One was a 1984 plan to give police officers the right to inspect businesses offering food and entertainment; this was rejected. The second was a proposal made last year for allowing pachinko customers to use pre-paid cards, instead of cash. This measure, which is

still being prepared, would make it difficult for operators to hide untaxed profits. The affair came to light in articles in Shukan Bunshun, which focused heavily on the involvement of Socialist Party members. But, much to the chagrin of the LDP, other pub-

lications joined the investiga-tions and unearthed links with the ruling party.
Some LDP members believe
they should end the scandal as soon as possible. Others argue the JSP's involvement is greater than the the LDP's so they should bring more charges into the open. Mr Ichiro Ozawa, the LDP secretary general, told a party meeting on Monday. "We'll do it even if we get a little scratched ourselves... We will do it well enough to deliver a fatal blow

#### Malaysia to sell off power but keep posts

By Lim Slong Hoon in Kuala Lumpur

to them (the JSP)."

THE Malaysian Government is THE Malaysian Government is to sell its electricity industry in January 1991, but has reversed a decision to privatise the postal services. Thus the Ministry of Energy, Telecommunications, and Posts, has spared itself from redundancy.

The ministry has already

The ministry has already lost its telecommunications agency to the privatisation cause. Flotation of the com-pany, Syarikat Telekom Malay-sia, is scheduled for next year. Up to last month, there had been discussions about selling the postal services to a three member consortium of local companies: Malaysia Mining Corporation (MMC), the tin group; Faber Merlin, the property and hotel operator, and Sapura Holdings, the telecommunications group. Neither the ministry nor the companies have explained why the plan was called off suddenly.

The ministry's National Electricity Board is the biggest of the three agencies under its jurisdiction. The sale of the board, a substantial profit earner, represents one of the country's largest privatisation

At Ringgit 5bn (21.8bn), the board's net asset worth is said to be half its total assets. This compares with Telekom's Ringgit 2bn net worth when it was turned over to the private operator in 1987. The board expects a turnover of Ringgit Son for this calender year, with an after tax profit of Ringgit 600m. Telekom, in the Government's hands, barely broke even. Since denationalisation, it has reversed a Ringgit 96m

net loss in 1987 for a Ringgit 76m profit, on a turnover of Ringgit 1.7bn.

The board may adopt Telekom's model in its privatisa-tion, but there will be some modifications. Like Telekom, its first step, to be taken in January, is to hand over its business, property, rights and habilities to private manage-

In Telekom's privatisation, its monopoly business was simply transferred to a single company. The board may be priva-tised differently; its operations may be split into two: an electricity generation arm and a distribution and marketing

company.

Generating equipment makes up 60 per cent of the board's Ringgit 10bn assets.

The remainder covers transmission and distribution. To mission and distribution. To give up its monopoly on power generation, the Government is already encouraging compa-nies to build and operate their own power plants. The oil com-panies, Shell and Petronas, have individually asked for each liceness.

such licences.
The board's installed capac ity, at about 5,000MW, uses a fuel mix of coal, gas, oil and hydro. It supplies only to Peninsular Malaysia, where 80 per cent of the country's 17m peonle live. ple live,

### Bhutto detains

THE Pakistan government of Benazir Bhutto has taken its first political detainee, placing veteran rights campaigner Mr G.M. Syed under house arrest, reports Christina Lemb.

Ms Bhutto's first act on

becoming Prime Minister in December was to release all political prisoners. She and many of her ministers spent years in detention during mar-

ing arrest after a demonstration last week at which 3,000 of his supporters took over Sukkur airporters took over sua-kur airport in Sind and burnt the Pakistani flag.

Mr Syed, a rights cam-paigner for the backward

### Pope faces human rights challenge in Indonesian territory of East Timor

By John Murray Brown in Dili, East Timor

THE POPE'S reputation as the uncompromising champion of human rights will be thor-oughly tested today, when he arrives in East Timor, the devoutly Catholic, former Portuguese colony, annexed by Indonesia in 1978. With the Vatican still to

recognise Indonesian sover-eignty over the region, the Pope has been keen to play down the political significance of what is officially described as a pastoral visit. It is the first Papal visit - and the first by any head of state to this poverty-wracked, predominantly Catholic region of 600,000 inhahitants. On his arrival in Jakarta, on

Monday, the Pope was quick to commend Indonesia for its record of religious tolerance – exemplary for a country with the world's largest Moslem population. Also, in an implicit reference to East Timor, he criticised those countries which are "transted to disp which are "tempted to disregard fundamental human rights in the misguided search for political unity based on military and economic power."

Since the invasion in late

1975, during which a tenth of the population died in fighting or the famine that followed, Indonesia has refused to nego-tiate on the status of its 27th, and youngest, province. As if to underline the point, at Dill, the provincial capital yester-day, it was Gen. Benny Murthe Defence Minister, himself a Catholic and the man closely associated with military operations in East Timor since the invasion, who was



due to welcome the Pope. The 100 or more journalists

awaiting the Pope's arrival were preoccupied as to whether he would kiss the ground on arrival in Dill — a traditional gesture which would have added significance in this still disputed territory. The Pope, in recognition of local Timorese sensitivities, has decided to say the Mass in Latin, not Bahasa, Indonesia's lingua franca which many Timorese still do not use. More Timorese still do not use. More ironically, the only site thought suitable is a vast dust-bowl arena, where locals say Indonsian troops executed several hundred supporters of Fretelin, the leftist Timorese liberation movement which briefly seized power in the wake of Portugal's withdrawal, and which still conducts a sporadic, but small-scale guerrilla campaign against Indonesian rule. More than 10 years on, the

One senior Western diplomat in Jakarta described the Pope's visit as a further "nall in Porregars comm.

President Suharto, who recently visited the province, has given his backing to Mr Mario Carrascalao, the Governor of East Timor, who has been urging an easing of travel and other protestions. and other restrictions. Before the end of the year, the President is expected to announce the dismantling of East Timor's special forces, which have had a dominant role in the province's com-merce controlling the lucrative

coffee business. There is a growing desire in Jakarta to resolve an issue that continues to tarnish what is otherwise a trouble-free record on religious freedoms. In East Timor, Catholics are

of the Non-Aligned Movement

arta and Lisbon.

free to practise their religion. In terms of assistance, Jakarta has pumped more aid into East Timor than all provinces except Jakarta, and substanvided in more than 400 years of rese community.

colonial rule United Nations and European However, it is hard to avoid allies of Portugal, including the UK, has not formally acknowledged Jakarta's rule. the feeling that Indonesia's rule, and particularly the heavy-handed presence of some The UN describes the province as a non self-governing region. Yet, to avoid offending either 13,000 military, is still deeply resented. The government's obsession with security means country, a debate on East Timor in the UN has been postthat, in spite of recent improvements, freedom of movement for the Timorese is poned every year since 1982. Jakarta is clearly stepping up afforts to resolve the issue, bid-ding as it is for chairmanship restricted. More depressingly, the accusations of military reprisals against civilians persist. According to officials, 27 civilians were killed in May, in Hopes are pinned on a bilateral settlement between Jakmexplained circumstances. For today's visit, the army has layed on several hundred trucks and three transport ships to ferry people in from remote areas. However, Bishop Carlos Belo, head of the Catho-lic Church in East Timor, said this week that perhaps 100,000 would attend — far iswer than the 400,000 Jakarta was predict-

ing Many Timorese know, he says, that the Indonesian government will benefit from the Bishop Belo, officially the papal administrator to East Timor, was criticised by Indonesian officials when, in Febru-

ary, he sent an open letter to the UN secretary general requesting a referendum. "The people of Timor must be allowed to express their views on the future," he wrote. Hitherto, the people have not

Jakarta is never likely to accede to that demand. If only remind the world of the very tially more than Portugal pro-real suffering of this tiny Timo-

Opposition piles pressure

on Gandhi over Bofors

### **UN team clears Swapo** over 315 missing people

UNITED Nations investigators have been unable to determine the whereabouts of 315 people allegedly detained by Namibia's South-West African People's Organisation guerrilla movement, a UN official said yesterday, AP writes from Windhoek.

will come before the middle of Mr Martti Ahtisaari, head of the UN contingent monitoring Namibia's transition to inde-The committee has already raised three possible classes of special membership, which Mr pendence, said the investiga-tors found no evidence to sup-port charges that Swapo still held political prisoners. But he Sato emphasises are a second option to full membership and not necessarily to final propossaid the search for the missing people would continue. Under the UN's indepen-

But Mr Sato emphasises that reaching a consensus "takes time." He says it will take time dence plan, both Swapo and the South African-led security forces were required to release all prisoners. Many of the more to see how much the space limitations can be overcome, and than 200 people freed by Swapo alleged that hundreds of others had been held along with them and either were dead or still in then it will take time to get the committee members to agree on admissions." In general, he says, the committee does not vote on an issue, but discusses it until reaching an amicable Mr Ahtisaari sent an eight-member investigating team

last month to Angola and Zam-hia, where Swapo maintained camps during its 23-year bush war against South African rule of Namibia.

Vatican, together with the

The team's report, released yesterday, said 448 of 1,100 allegedly missing people were alive and free, 71 were found never to have been detained, and 115 were believed to have died in circumstances that were not specified. The UN investigators said they visited 30 locations in Angola and Zambia during

their three-week trip. Mr Ahtisaari said the team found no evidence that alleged detainees had been moved from any of the locations before its arrival.

Swapo is favoured to win the most votes in UN-supervised elections from November 7 to 11 for an assembly that will draft a constitution for an independent Namibia. It must win two-thirds of the votes to have control over the assembly.

By K K Sharma in New Delhi OPPOSITION members in India's upper house of Parlia-

> vociferously that he resign over the Bolors controversy.
>
> The Rajya Sabha was in uproar when the combined opposition vigorously attacked him after it had failed earlier in the day to have Mr Gandhi summoned to explain reports that Indians had received com-missions on a \$1.4bn deal for supply of howitzers.

Spurning an offer to debate the issue, the opposition insisted that the chairman summon Mr Gandhi to make a statement. Angry exchanges followed when the demand was rejected and the opposition blocked normal business for nearly an hour before staging a walk-out from the House. But members returned later when Mr Gandhi arrived unex-

pectedly to announce a scheme

"The policy of the Govern-

for urban employment. His speech was insudible as they shouted demands he resign ment yesterday hooted and shouted at Mr Rajiv Gandhi, the Prime Minister, demanding and hurled abuse at him. Despite the noisy demonstration Mr Gandhi has got away rather easily. He has avoided giving an explanation for mis-leading Parliament on the

question of commissions given by Bofors to Indians. It seems unlikely that the opposition will be able to do much more in the current session's remaining three days, especially as opposition parties resigned from the Lok Sabha, the lower house of Parliament, last July and the parliamen-tary battle is thus limited to

the Rajya Sabha. However, Bosors and corrup-tion in high places are certain to be among the main issues in the campaigning before gen-eral elections, which must be held before January 14 when the present Parliament's five-

### Iraqi Kurds succumb to a ruthless and successful operation Victor Mallet reports that while Iraq has not won the propaganda war, its military grip on Kurdistan is undeniable

It has been a ruthless and ferred to new settlements with with Iran during the Gulf war. better services - such as elec-tricity - than their old homes.

driving out Iranian troops and their Kurdish guerrilla allies last year with the help of chemical weapons, have largely reconquered Iraqi Kur-

"I don't see any current problems in the north," says Mr Nizar Hamdoun, the Iraqi Deputy Foreign Minister. "All areas are back under our control. All areas are now under the firm control of the government." Kurdish opposition leaders have reason to dislike such statements, but little reason to dispute them.

This year, in the face of ineffectual international protests. the Iraqi authorities have revived their programme of forcibly resettling Kurds, depopulating a 30km-wide "security zone" along the borders with Iran, Turkey and

No official figures are available, but it is estimated that well over 100,000 people - out of a total Iraqi Kurdish population of some 3.5m - have been moved this year alone.

successful operation. Kurdish guerrillas have had their cross-border lines of communication severed, and their rural support networks eradicated. Thousands of border Kurds had already fled to Turkey and Iran to escape chemical attacks. Those who stayed have been moved from towns and inaccessible mountain hamlets to sprawling breezeb-lock suburbs in well-guarded

Foreign observers were excluded during the forced removals, but the Iraqi government - after the event - has attempted to repair the propaganda damage by inviting diplomats and journalists to Kurdistan and the rest of Iraq.

"We are sure we are going to win the war of the press by opening our doors," says Mr Salah al-Mukhtar, the Iraqi director general of information. Iraq says it has given grants of between 1,500 and 3,000 Iraqi dinars (\$4,500 to \$9,000 at official rates), and occasionally ID10,000 to resettled families.



Iraq's dismal human rights record dictates that victory in the propaganda war is a long way off, but the military grip on Kurdistan is undeniable. On the main road between Kirkuk and the north-eastern town of Sulaymaniyah, Iraqi troops and loyalist Kurdish militiamen are manning hilltop forti-fications every few hundred

yards. Last month the Government began a military campaign to push the guerrillas the peshmerga - out of their remaining strongholds in the

The Kurdish opponents of President Saddam Hussein, including Mr Masond Barzani's Kurdish Democratic Party and Mr Jalal Talabani's Patriotic Union of Kurdistan, have been forced to bury their differ-ences, adopt a united front and change their military tactics mpletely. "We couldn't cope with such

atrocious weapons," said Mr Barzani in London recently, referring to poison gas. The situation is difficult but we haven't given up."

Instead of permanent bases in "liberated" territory and direct confrontations with the Iraqi army, the KDP says it is resorting to classical insurgency tactics involving small highly-trained units which will sabotage economic targets, such as dams. Previously the guerrillas were reluctant to risk Iraqi retaliation against innocent villagers or to damage infrastricture of possible benefit to the Kurdish people.

Mr Barzani, whose declared aim is to achieve Kurdish autonomy without endangering the integrity of existing states, agreed that in the latest round of removals no Kurds had been shifted from their homes to areas outside the offi-cial Kurdish autonomous region. But both he and Western diplomats say that some villages which have been moved are outside the 30kmwide border security zone. "I believe that this depopulation will continue and will

affect other Kurdish areas, not just near the borders," says Mr Barzani. Some 4,000 Iraqi Kurdish villages, he says, have been destroyed since 1975, while thousands of southerners have been brought in to "Arabise" Kurdistan. Officials in Baghdad and in

that Kurds have been trans-

ment is to gather the people attacked by (Iranian) missiles and put them in special villages with good facilities," says Mr Mohammed Amin Abbou. Sulaymaniyah's deputy gover-Iraq's Kurdish policy is viewed with remarkable leniency by those Western embassies which believe that Kurdish exiles have exagger-ated the Government's campaign of repression in the

Diplomats compare Iraq's recognition of the Kurdish Sulaymaniyah reject accusations of genocide, declare that Arabs have also been moved from border areas and insist

identity and support for Kurd-ish schools to the ambivalence of Iran and the outright hostility of Turkey, where Kurds are not Kurds but "mountain Turks". They also point to the fact that Arab Iraqis who oppose the Government are treated as harshly as Kurds, and they emphasise the feeling of betrayal among Iragis over the Kurdish guerrilla alliance

As Mr Abbou puts it: "Any person who did not support the fraci Government during the war is our enemy." According to Mr Hamdoun: "The treatment of those smaller groups that allied themselves with fran during the war is not an indication of the treatment of the Kurds."

iraq put its Kurdish creden-tials on display by flying in journalists to witness the recent elections for the autonomous region's legislative coun-cil, an event dismissed by Kurdish opposition groups as an affront to public opinion and hailed by the authorities as a beacon of democracy.

With courageous frankness Sulaymaniyah's Kurdish fruit shop owners and pomegranate vendors told visitors that the elections were a waste of time. And a man from Halabja, where thousands of inhabitants were killed by poison gas in March 1988, said he would go back to his home - if he could.

Sindi activist

Police said Mr Syed was flee-

southern province of Sind, heads the Jeay Sindh party, which demands a separate Sindi homeland. Sind was the only area where Ms Bhutto's People's Party won a majority in November elections.

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THE REPLY

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THE Government yesterday bowed to intense pressure from its own MPs and supporters and announced that it is to spend fibn before the next general election to cushlon the impact of the poll tax when it is introduced in six months'

'The decision was immediately attacked by the opposi-tion Labour party as "an elec-toral bribe" and it did not satisfy some of the Tory backbenchers who have warned that marginal seats will be lost if supporters are forced to subsidise poil tax payers in high-spending, Labour-controlled

By Philip Stephens, Political Editor

foreshadowed a radical shift to a more active and intervention-

ist policy towards the environ-

ment as the Conservative Party conference in Blackpool

put plans to enhance the "quality of life" in the forefront of its campaign to win the next

Mr. Chris Patten, Environ-ment Secretary, pledged that by next year the Government

would produce a draft law which would "set our environ-

mental agenda for the rest of

this century."

He insisted that the "Green

bill" planned for the next ses-

sion of parliament would repre-sent only the start of a much

broader programme in which the Government would play a

central role in regulating and

setting standards and environ-

general election.

Draft law 'will set

set green agenda'

safety net arrangements intended to help those people facing the highest poll tax

With a difficult public spending round under way and with the Treasury seeking cuts in departmental cash bids, the cost of ahandoning the scheme altogether has proved unacceptable. Major departments still to settle their bids with the Treasury include Health. Transport, Environment and

As a result of yesterday's changes, people gaining under the transition from the domesocal authorities the package, which will ultimately cost as much as \$1.5bn, includes the scrapping, after the full benefit from 1991-92 consequently meet a total

one year, of the controversial safety net contribution hill over the following three years

The package also incorporates a three-year programme of transitional relief for individuals which will cost £300m in the first year and which could help to up to 6m people, including pensioners and the disabled. Providing local authorities do not exceed the standard spending levels set down in July, no one currently paying rates will be more than 33 a week worse off under the

poll tax The decision was announced by Mr David Hunt, the Environment Minister, at the Conservative Party conference in Blackpool, where it was warmly welcomed. Delegates

were generally supportive of the Government's poll tax plans but several speakers during a debate on the issue attacked the safety net arrangements as unfair and criticised the party leadership for failing to sell the policy

effectively.
Some MPs, however, claimed that with some areas still expected to bail out high-spending councils, the party would suffer at next May's local elections.

Mr Chris Patten, the Environment Secretary, said last night that there would be no further changes to the poll tax arrangements. The announce ment represented the terms and conditions upon which it would be introduced.

### Strikers could lose iobs under new code

By John Gapper, Labour Editor

THE Government yesterday called for a radical shift in official thinking to measure much more closely the environmental cost of economic growth and to build in "pricing mecha-nisms" to limit pollution and encourage conservation of

scarce resources.
The Government will establish a new cabinet committee under the chairmanship of Mrs Margaret Thatcher, the Prime Minister, to see how far those ideas can be built into the pro-posed law. Mr Patten's view is that it is now committed to a hig initiative to draw together all of its policies to ensure that they are consistent with its

environmental objectives.
The planned document may include proposals ranging from the provision of tax incentives for cafalytic converters to reduce car exhaust emissions and regulations to ensure that within a decade half of the country's household waste is recycled to much more fundamental measures to protect the global environment.

mental goals "on behalf of the community."

His speech was a decisive break with the aggressively free market approach adopted by his predecessor, Mr Nicho-ias Ridley: Mr Patten made clear that Britain, he said, would work creatively to negotiate an international convention on climate change which eventunuch of the planned legisla-tion would be based on a report produced earlier this year by a group of academics led by Mr David Pearce. That ally would include binding ments on subjects such as energy and forestry.

PEOPLE taking part in unofficial strikes could be sin-gled out for dismissal under proposals made yesterday by the Government. Unions would also lose immunities if they called official strikes in protest

at such dismissals.

A policy discussion document published yesterday suggests that employers should no longer be prevented from selecting individuals for dismissal from among a group of unofficial strikers. They should also be allowed to rehire them.

Unions would be forced to repudiate or adopt officially wildcat action organised by shop stewards. They would also lose their immunities if they called strikes in support of unofficial strikes who were dismissed.

Proposals in the Green Paper are expected to form part of an Employment Bill to be introduced in the next session of parliament. The Bill will also include restrictions on the preentry closed shop and all forms

of secondary action.

Mr Norman Fowler, Employment Secretary, said unofficial action tended to be "sudden, umpredictable and dangerous." The proposals would force unions to take responsibility

for the actions of their shop stewards and unpaid officials.

Mr Fowler said he still wanted to draw up proposals to curb industrial action in essential services - possibly through "cooling-off" periods, but these would not be included in the next Employment Bill, the

Government's sixth. The proposal for limiting unofficial industrial action in part arose out of action on the London Underground earlier this year. Mr Fowler emphasised that the proposal would partly deal with outbreaks of action in essential services.

The proposal to allow selective dismissal of unofficial strikers is likely to be seen as an encouragement to managers to dismiss ringleaders.
The Green Paper does not include earlier suggestions that the ringleaders of unoffi-cial action should be made responsible for their actions either by fines or being liable

for civil damages. Mr Norman Willis, general secretary of the Trades Union Congress said the public was "fed up with the Government's constant resort to union bashing" and the effect would be to drive labour grievances underThatcher's heirs in the wings

HE media spotlight has stayed firmly on Mr Nigel Lawson but the Chancellor's problems with sterling and interest rates has obscured a perhaps more sig-nificant undercurrent in Black-pool this week. The Conserva-tive party has begun to look consciously, if discreetly, beyond Mrs Margaret

Thatcher. Mr Kenneth Baker, the party chairman, said this week's con-ference would mark the start of the Government's fight to win the next general election. It has also signalled the beginning of an equally interesting contest between Mrs Thatcher's heirs apparent.

The manoeuvring so far has been gentle. There is no question of a coup against Mrs
Thatcher before the election and the Prime Minister can expect her usual ecstatic reception when she closes the con-ference on Friday.

It is rather that there is a

general expectation that, win or lose, she will retire soon afterwards. That leaves perhaps just three or four years before the Conservatives will choose their first new leader since 1975. The potential successors have little time to waste in establishing their cre-

Mr Baker, Mr Michael Heseltine, the former defence secretary, Mr John Major, the Foreign Secretary, and Mr Christopher Patten, are the obvious front-runners. But Sir Geoffrey Howe also indicated yesterday that were the Prime Minister to leave earlier rather than later he still retains the hope of succeeding her.

In a lengthy speech on the Blackpool fringe Sir Geoffrey indicated that he planned to use his role as Deputy Prime Minister and leader of the



Among the hopeful: from the top left clockwise: Michael Heseltine, Kenneth Baker, John Major and Chris Patten. House of Commons to provide from the Prime Minister her-

his own detailed analysis of the policies the Government should be offering during the next decade.

Mr Baker himself was the first to stake out his claim in his opening remarks to the conference. Mrs Thatcher, he declared without a blush, was

"entrusting to me the task of delivering her fourth succes-sive election victory". His audiences have been impressed. His conference address on Tuesday, an impassioned and witty attack on the Labour Party combined with a call for the Conservatives to keep their nerve, won a warm ovation and a gushing accolade



It was she said: "The best chairman's speech that we have had". There was no hint of disapproval with his deliberate strategy of emphasising that henceforth the Conservatives would present themselves as a team and not as a "one-woman band".

His former Cabinet colleague Mr Michael Heseltine, how-ever, will ensure that Mr Baker does not have a clear field. Denied a place on the conference platform, Mr Heseltine this week used a meeting of the Tory Reform Group to push forward the leadership campaign that he has been

waging since he quit the cabinet in 1986 over the Westland

Mr Heseltine, said by the opinion polls to be the voter's choice to succeed Mrs Thatcher, has worked tire-lessly to build support among Conservative activists and backbench MPs. His strategy is to offer a distinctive approach from that of the present Government - capitalism on the West German or Japanese rather than the Thatcherite

model.

This week he was seen to take a risk in overtly attacking the economic analysis presented by Mr Lawson. But his call for a much more active partnership between Government and the private sector in promoting a revival of industry, in strengthening research and development, clearly struck a chord with his audience.

More importantly Mr Heseltine is seen among the party faithful and among many of his Westminister colleagues as a vote-winner and as one MP put it, "that counts for everything". If the Conservatives, how-

ever, feel that the challenges of the 1990s require them to "skip a generation", Mr Patten and Mr Major are the key contenders. Yesterday the newly-appointed Environment Secretary avoided a political "tub-thump ing", but his conference speech clearly marked out his ambi-

By committing Mrs Thatcher to the production by next year of a major strategic plan for the environment, Mr Patten has ensured that he will play a central role in shaping the Conservative response to the "quality of life" agenda expected to dominate politics in the 1990s.

### Lawson to face an anxious audience

MR Nigel Lawson, the who said the Chancellor could Chancellor of the Exchequer, has to restore his personal credibility and provide assurances about the Government's ability to deliver a sound economy in time for the next election when he faces an anxious conference audience today, our Political Staff write.

After Tuesday's broadside from Mr Michael Heseltine, the former Defence Secretary,

not simply ignore the consequences of the trade deficit, Mr Lawson was still under fire yesterday. Mr John Biffen, the former Leader of the Commons, claimed there was confusion over the Government's interest rate strategy.

It was, he claimed, "an absointe nonsense" to use domestic interest rates to try to prop up

sterling. Like most other party members at Blackpool, howresignation. Though there

deep-seated criticisms about Mr Lawson's performance so far, few party members appeared ready to demand he pay the ultimate price for inflicting such embarrassment on the Government at a particularly sensitive time. Most

strategy but believed further ever, he declined to call for his resignation.

increases would prove politically suicidal both for Mr Lawson and the party.

> If the jury is still out in the Conservative Party, Mr Law-son has the chance today to plead the case for the defence. The verdict in the City, party and country will not be known





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### Depressed house prices 'until 1991'

By Andrew Taylor, Construction Correspondent

Iraqi pull-out quells

Belfast arms fears

HOUSE PRICE inflation in Britain last month reached its lowest point for more three years as prices continued to tumble over wide areas of southern England, the Halifax Building Society, Britain's big-gest, said yesterday. It pointed out that last

week's rise in interest rates would delay a recovery in the housing market and said that prices were unlikely to see any substantial improvement until after the middle of 1991.

The building society has forecast that prices nationally will increase on average by about 3 per cent this year. Prices, which have continued to rise in much of northern Britain, this year would offset falls in house prices in the south of the country.

THE BRITISH government

yesterday welcomed the deci-sion by an Iraqi-owned com-

pany to withdraw from a

sophisticated composites plant in Belfast and sall its interest

Britain had expressed fears that the former Lear Fan fac-

tory would be used by Iraq to

acquire expertise for its armaments industry, including the Condor 2 missile project.

Those concerns are now

allayed," a Foreign Office spokesman in London said.

"We are pleased that Shorts have bought it."

Privately, Foreign Office offi-cials are hoping that the pub-licity surrounding the Lear Fan deal will discourage Iraq

from further attempts to acquire technology with possi-

ble military applications.

"Let's hope it's once bitten, twice shy," said one Whitehall official. "We hope it has cost them some money." the North-

ern Ireland Industrial Develop-

ment Board withheld a £2.2m grant for the project on For-

Shorts, the aircraft and mis-

siles company now part of Bombardier of Montreal, has

agreed to buy the 200,000

square feet facility together

with equipment from SRC Composites for an undisclosed

eign Office advice.

By Victor Mallet

to Short Brothers.

It said prices in East Anglia had fallen on average by 11.3 per cent during the first nine months of this year. In the same period, prices in south east England had fallen by 6.3 per cent and by 4.7 per cent in south-west England. House prices in Greater Lon-

don had fallen on average by Prices across the country as

a whole were about 9.5 per cent higher than during September last year. Halifax said this was the first time its house price index had achieved single figures since 1986.

At the end of last year prices nationally were rising at an annual rate of more than 34 per cent.

ent for new houses with build-

ers, particularly in southern England offering substantial discounts to prospective buy-

Prices of new houses nationally rose by only 4.6 per cent during the 12 months to the end of September. New house prices dropped by 2.1 per cent during September, said the

Halifax.
In the third quarter of this year, prices in London, the home counties and Wessex fell on average by about 3 per cent to 4 per cent and in East Anglia by slightly less than 5 per cent. In the East and West Mid-lands, prices fell by about 1.5 per cent.

However, prices farther north are still increasing, but at a slower rate than earlier this year. In north-west

England prices during the three months to the end September rose by 7.4 per cent. In Yorkshire-Humberside prices

rose 4.5 per cent. Scotland saw considerable rises during the third quarter, averaging 5 per cent, said the

• The Government should provide an extra £150m to enable housing associations to buy unsold homes from trou-bled private housebuilders, the National Federation of Housing Associations said last hight.

The money would provide an opportunity for housing associations to purchase these homes and use them to rehouse some of the growing number of homeless people.

### Trend towards entry to unlisted market

By Clare Pearson

SRC Composites is jointly owned through a holding com-pany by the Iraqi-owned Techhave seen a trend away from the official list towards the Unlisted Securities Market nology and Development Group (TDG) and SRC Engiamong companies coming to the stock market, according to Peat Marwick McLintock staneering of Geneva, but the Iraqis put up most of the esti-mated £3m purchase cost. tistics on the new issues mar-ket published yesterday.

Mr Michael Bull, SRC Composites Managing Director-and a member of the Bull fam-ily which owns the Space earch group and has speci-Research group and use openational alised in ballistics - accused the Foreign Office yesterday of being over-anxious about the ket have gone private. The shift has come in the

dangers of technology transfer from the Belfast plant. He said he and his associates had lost a very small amount of money. "It's very disappoint-ing," he said from Brussels. "We recovered most of the to 92. funds we put in, but we lost a lot of time." No one from TDG

was willing to comment yester-The factory closed in 1985 when the Lear Fan aircraft project collapsed, despite £56m in government funding. It was bought by the SRC group and TDG in May this year and they had begun to clean up the plant. According to Mr Bull, Shorts have agreed to take on the seven employees of SRC Critingsizes.

Composites.

THE first nine months of 1989

These show a decline in the proportion of new entrants to the main market, as well as fewer transfers from the USM to the official list. At the same time, a record number of com-panies listed on the main mar-ter have goods primaries.

context of an overall drop in the number of companies joining both markets compared with the same period in 1988, with the total falling from 142

The aggregate funds raised on the two markets has also fallen. Excluding this summer's £975m issue for Abbey National, the former building society, and last December's £2.5bn offer for British Steel, the comparative figures are £377m for the first nine months of 1989, against £1.25bn for all

While during the first nine months entrants to the official list fell to 40, down by nearly a half on the 79 recorded in the same period last year, entrants to the USM remained more sta-ble at 52, against a comparable

Mr Ray Mackie of PMM said: "It is possible that many com-panies are favouring the USM's lighter entry requirements and seeking earlier public listing than is possible with the main

The £165m offer for Hays, the business services group, launched yesterday will, how-ever, boost the fourth quarter total for the official list.
In each of the first three

quarters, USM new entrants outnumbered those joining the main market. In 1988, there were more flotations on the USM than on the main market during the first and the fourth quarters. Before the 1987 stock market

crash, 151 companies obtained a listing or quotation in the first three-quarters of that

PMM has recorded nine transfers from the USM to the main market in the first nine months, against 15 in 1988. Seven fully listed companies, including Charles Church, the construction and housebuilding concern, retailers Magnet and Gateway, and three engi-neering companies, went pri-

### **Decoder** upgrades fax for newsletters

By Raymond Snoddy

A BRITISH company claims to have found a way to turn the ordinary fax machine into a powerful publishing tool.

Mr Vince Waterson, a telecommunications consultant, has developed a decoder which

has developed a decoder which enables information carried through data broadcasting to be printed out directly on fax machines.

machines.

The Farcast Publishing System opens up the possibility of simultaneous delivery of everything from specialist newsletters and periodicals to internal corporate literature to any office or home that has a fax machine at about 30 per cent less than the cost of conventional methods.

By the end of last year there were between 600,000-700,000 fars in the UK and more than 7.5m in the world.

7.5m in the world.
Three working prototypes of the decoder have already been produced and tested using information carried by Air Call, the communications company which operates a specialist teletext service in a joint venture with Oracle, the ITV

teletexi company.

Mr Waterson said yesterday
he expected to sign a licensing
agreement this mouth with a
large British telecommunications company for the manufacture of the decoders which will probably cost around £20 a month to rent.

His company Data Broadcast Services believes the system could even be used for the instantaneous delivery of

newspapers.

A publication prepared on a specially adapted desk top publishing system would be transferred electronically to the DBS Data Collection Centre and from there broadcast electronically throughout the country. Information can be individu-

ally addressed so that only those who have subscribed to a periodical or are entitled to receive a meno get a copy.
Companies which have expressed an interest in using the technology include major banks, the business informa-tion section of the Financial Times and Glenigan, a special ist information company in the construction sector

### UK employers urge EMS membership if inflation falls

Monopoly ruling against

appliance manufacturer

By David Churchill, Leisure Industries Correspondent

STERLING should become part of the European Monetary Sys-tem's exchange rate mecha-nism as soon as UK inflation is on a clear downward trend, Confederation of British Industry leaders said yesterday.

Members of the CBI council, the UK employers' organisa-tion, approved a paper from their economic and financial policy committee which declared that there would be no further reasons for delaying entry to EMS once UK inflation

entry to EMS once UK inflation began coming down. This should be the case "early next year, if not before."

Entry should not await the abolition of exchange controls, completion of the single European market or the establishment of an appropriate exchange rate, said the CBI. To reap the full benefits of stability within the except the UK ity within the system, the UK should take sterling into the exchange rate mechanism with

THE Monopolies and Mergers

THE Monopolies and Mergers Commission ruled yesterday that Black and Decker, the electrical appliance maker, was guilty of seeking to impose resale price maintenance by refusing to supply retailers which sold its products as loss leaders — priced below cost to attract customers.

The commission, in a report after a five-month investiga-

after a five-month investiga-

tion, found that the company's refusal to supply certain retail-ers was anti-competitive and

against the pulling interest.

The report was accepted in full last night by Mr Nicholas Ridley, the Trade and Industry Secretary. He asked Sir Gordon Borrie, director general of fair trading, to shek assurances from Risck and Detker that it would stop the profite.

would stop the practice. Sir Gordon will also seek an assurance from Black and

Decker that, if it believes a retailer is selling its goods as loss leaders, it will supply the Office of Fair Trading with

details before seeking to take

any further action.

against the public interest.

At the same time as adding its voice to calls for early EMS entry, the CBI yesterday renewed its opposition to last week's rise in UK interest rates. The confederation has until now supported the use of interest rates to squeeze excess demand out of the sconory. demand out of the economy, but did not regard last week's increase in base rates to 15 per cent as appropriate. Mr John Banham, director general, said the CBI agreed with the Prime Minister that "you can't buck the markets."

Mr Banham said he hoped Mr Nigel Lawson, the Chancellor of the Excheduer, would emphasise the essential strength of the UK economy when he addressed the conservative Bartin confine to the UK economy. vative Party conference in Blackpool today.

Black and Decker had argued before the commission that it could legitimately refuse to supply retailers selling its products as loss leaders under section 13 of the Retaile Prices Att 1878.

The Act enables companies to nectoon their products being

to prevent their products being sold as loss leaders provided that such efforts do not impose

minimium resale prices for all

retailers.

The commission took the view that Black and Decker's activities imposed a general degree of resale price maintenance. It said section 18 "is only a limited exception to the general prohibition on manufacturers attempting to set individual retail prices."

Black and Decker said last night it believed that the commission had confirmed that

mission had confirmed that

mission had confirmed that
"we can continue to beging the
protection of section 13 of the
Resale Prices Act 1976 where
we have teasunable takes to
believe, in individual cases,
loss leading has taken place on
our products."

retailers.

### In Brief University student fee scheme

a fluctuation band of plus or minus 2.25 per cent, and should seek to avoid frequent realign-SOUTHAMPTON University has become the first in the UK to announce plans for a large increase in student numbers to be funded partly by charging tuition fees. The university is also considering extending the academic year into the summer vacation in order to introduce a two-year degree allowing an increase in total student numbers. numbers.

Silica plant venture

THE US companies Dow Corning and Cabot Corporation are to iom forces in spending £48m on the first plant to produce funied silica in Britain. Dow Corning will spend £14m on its Barry, South Glamorgan, site to produce raw materials for a new £32m Cabot plant to be built pearby. built nearby.

Councils admit error

THE London borough council of Hammersmith and Fulham acknowledged in the High Court it acted unlawfully when it entered into interest rate swap deals that exposed rate-payers to losses which may run into hundreds of millions of pounds.

Casino project dropped LORWS ROTEL group has abandoned plans to build a £16.2m hotel and casho at the Albert Dock in Liverpool. The project was expected to attract high-spending American tour-ists.

Zeebrugge case date
THE CASE involving P & O
European Ferries in charges of
corporate manufaugiter, over
the Zeebrugge diseases was
adjourned until December.

Bank executive resigns: COUNTY NatWest, the investment banking arm of National Westminster Bank, is to lose westminster Bank, is to lose another senior member of its executive staff. Ms Christine Downton, chief executive of County NatWest Investment Management, has resigned for personal reasons but will remain an external consultant.

### Electric

ABB is a world leader in electric traction.

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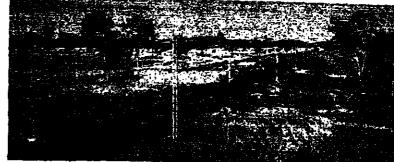
burdened by heavy traffic and severe pollution. High-speed trains are becoming a cost-effective alternative to intercity airlines.

We provide a total range of products and services in this field, from the design and manufacture of locomotives to the supply of complete rail transportation systems.

> We meet the need of mainline and freight railways, suburban and urban commuter trains, underground systems, light rail vehicles and trolley bus networks. Extensive research and development programmes have produced revolutionary results in sectors as diverse as three phase AC drives, new bogie technology and highenergy batteries.

With our multidomestic organization, we are able to work closely with project partners and transportation authorities all over

Our century-old reputation as Europe's foremost electrical engineers continues to grow. We are determined to help electric power move millions of people - on into the 21st century.





#### FT LAW REPORTS

### US court decisions slow down the Reagan-Bush anti-trust revolution

By Robert Skitol and Lloyd Ziff

n the first part of this article (FT Business Law, October 5 1969) we reviewed the results of nine litigated to mergers on anti-trust grounds from 1987 to the present. Here we make the of facts, some of mergers on anti-trust grounds from 1987 to the present flere we review 12 litigated anti-trust challenges by private parties during that same period.

Elievan of those challengers

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were either actual or prospective competitors in the affected mar: companies in the cases also the targets of bosilis tander offers. The remaining private suit was brought on behalf of an individual secting to represent a class of consumers threatened by mergers in the soft drinks industry.

interests in the sox ormus moustry.

The tousumer suit, originally inpught to challenge the horizontal mergers of Cokefor Pepper and Pepsi/Seven - Up, switched in the wake of the cancellation of those mergers into a challenge to Coke's and Pepel's vertical acquisitions of soft drink bottlers.

The district court implicitly endored consumer standing to challenge the prior horizontal mergers but denied standing to challenge the vertical bottler admissions on the ground that the plaintiff failed to present distilled evidence of threatened harm to consumer measure.

The implicit endorsement of consumer standing with respect to horizontal mergers appears to be an open invitation to the plaintiffs, and trust bar.

plainting anti-trust bar.

As indicated above, 11 of the challenges were by competitors, three of which were targets of indstile tander offers. Of the eight fibh—target challengers, four ended with court rulings that the plaintills had failed to establish "anti-trust injury" and therefore "standing" under the so—called Caryll test (emanating from a 1986 Surfrens Court decision spouting a private challenger to a merger to demonstrate that the merger threatens it with injury directly related to the inerger's Michelly related to the inerger's life cases the courts ruled

In three cases the courts ruled In three cases the courts ruled that the plainting met the Cargill requirements and that the mery early have presimptively unlawful in the remaining one, the court appears to have ignored Cargill allegather. It went directly to consideration of the media and then found no violation.

"Of the three targets in hostile tenders officers, two were dealed itid one was granted standing to proceed. Thus, of the H competition with as at group, plaintiffs.

2012/16/00/19 NOTE:

which the the Caryill requirements while others did not.

But the pervading tone of some is hostility to competitor or target, suits generally and serious acceptance of Caryill barriers to them, while the pervading tone of others is receptiveness to such suits generally and treatment of the Caryill test as being relatively easy to pass.

tively easy to pass.

One result of this disperity is that we now have time recent elected by the FTC but then folioid in private suits:

The Commission approved a marger between two major sell-ers of snack cakes and pies apparently on the basis that the relevant market included bis-cuits, sweets, and sweet snacks generally throughout the US. Shortly after the merger was completed, a competitor brought an action; obtained an immediate hold—separate? order and an action, obtained an immediate
"hold—separate" order and
thereafter obtained a meliminary
injunction on findings that the
merger was a probable violation
of not only section 7 but also
section 2 of the Sherman Act in
markets defined as snack cakes
and ples in Boston, New York
and New England.

The Commission cleared a marger between two herbal tea manufacturers that would have given the combined entity 84 per cent of the national herbal tea cent of the national herbel teamarket apparently under the view that the relevant market incinded "ell tea" (if not broader) and was characterised by ease of entry. A competitor sued for a preliminary injunction; the district court granted the defendants and on a finding that the plaintiff could not show injury and standing as Caryall required.

After oral argument at the Second Circuit, defendants moved to dismiss the appeal as moot in

ond Circuit, defendants moved to dismiss the appeal as moot in light of the cancellation of the transaction and its replacement by a management buyout of the business in question. The Second Circuits held that (a) the case was not apply because it was not cartain. that the defendants would not attempt to acquire the same business at some future time; and (b) on the assumption the relevant market was in fact limited to herbal tea, the over-

wherming combined market share warranted a presumption not only of a section 7 violation but also of anti-trust injury and standing on the plaintiff's part.

 The Commission cleared a hostile tender offer by foreign gold-mining interests (Minorco) seeking to acquire a foreign-based competitor with gold - mining interests in the US (Consolidated Gold Fields). Completion would have given the pletion would have given the combined entity control over 32 per cent of free-world, newly-mined gold; the Commission cleared it apparently on the view that the relevant market that the relevant market included gold in communist countries and scrap as well as nawly - mined product (the "gold is gold" defence).

is gold" defence).

The target thereafter together with another gold producer that was 49-per cent owned by the barget (Newmont) sought a preliminary injunction. The district court denied standing to the 49-per cent owned plaintiff, found the market limited to free —world, newly—mined gold and issued a preliminary injunction.

The Second Circuit reversed the denial of standing to the target, broadly holding that "the anti-trust laws ensure the right to compete" and here the target faced anti-trust injury (sufficient under Caryill) from loss of that right through the loss of its independence. The Second circuit affirmed the grant of standing to the 49-percent affiliate and affirmed the issuance of a preliminary injunction.

animed the issuance of a preliminary injunction.
Officials of the Reagan antitrust agencies used every possible opportunity in speeches and
otherwise to debunk what have
been characterised as the populist "anti-merger" Supreme
Court decisions of the 1960s.
Indeed a significant part of the Court decisions of the 1960s. Indeed a significant part of the Reagan anti-trust agends was to move law and policy away from those precedents and toward more "sophisticated" (meaning more permissive) analysis of the Chicago School persuasion. Review of the decisions of the past 30 months suggests this part of the Reagan agenda was less than successful.

Virtually all of these most recent decisions that reached the recent decisions that reached the merits of the mergers under examination (apart from rulings on injury and standing) took as their starting point and theme the Supreme Court's 1963 Philadelphia National Bank rule of "presumptive" illegality as to any merger creating a firm pos-

whelming combined market sessing an "undue" - 30 per cent or more - share of an already concentrated market.

Most of them also cited with approval and relied to some extent on Brown Shoe (1962), in which the Supreme Court established rather lenient (some would say sloppy and unprinci-pled) standards for market defini-

Perhaps most notable is that both the Ninth Circuit in the supermarket case (discussed in our prior article) and the district court in the Gold Fields case cited Von's Grocery (1966), the case Chicago Schoolers consider to have been the high water mark of excess. As Judge Posner showed in the industrial dry corn case, even the most free-market-oriented among President Reagan's appointments to the courts follow precedent, old and new. The fundamental reality is that, while judge-made merger law certainly has evolved incrementally over the years, today's decisions still pay attention to the leading cases of decades ago. Given the continued vitality of private suits in this area and the commitment of state attorneys supermarket case (discussed in

private suits in this area and the commitment of state attorneys general to an enforcement role as well, these older cases remain highly relevant to the defensibil-ity (or lack thereof) of challenged

This seems particularly true in the case of transactions chal-lenged after clearance by the fed-eral enforcement authorities.

· O'Neill v Coca-Colo, 669 F Supp

\*Standing was granted in the following cases: Bigelow v Univers, 867 F 2d 102; Consolidated Gold Fields v Minorca, 871 F 2d 252; Cable Holdings v Home Video, 825 F 2d 1559; Remington v North American Philips, (July 10, 1989 modification of ruling at 1989 - 1 Trade Cas 88,534); Tasty Baking v Raliston Purina, 653 F Supp 1250. Standing was denied in the following cases: Alberta Gas v DuPont, 826 F 2d 1235; Phototron v Kodak, 842 F 2d 35; Axis v v Kodak, 842 F 2d 95; Axis v Micafil, 870 F 2d 1105; Investment Systems v Translogic, 702 F Supp 1677; Burlington v Edelman, 665 F Supp 793; Burnup & Sims v Pos-ner, 688 F Supp 1532) <sup>3</sup> Tasty Baking v Raiston Purina,

oose Bigelow v Unilever, above Consolidated Gold Fields v

Mr Skitol is a partner in the Washington Office, and Mr Ziff is a partner in the Philadelphia Office of the US law firm of Pep-per, Hamilton & Schootz.

### COMBAT STRESS

Perhaps the bravest man Iever knew...? and now, he cannot bear to turn a corner Sh-bost-four Sergeant Tiloy STOTE, DCM, was perhaps the bravest man his Colonel ever force. But now, after being scruice in Aden, after being booby-trapped and ambushed in Northern Ireland, Sergeant Tiloy cannot bear to turn a corner, For last of what is on the other side. It is the bravest men and women from the Services that suffer most from mental breakdown. For they have tried, each one of them, to give more, much more, than they could in the service of our Country.

Service of our Courny.

We look after these brave men and women. We help them at home, and in hospital. We run our own Considerant Homes and, for the old, there is our Veterans' Home where they can see out their days in peace.

These men and women have given their minds to their Country. If we are to help them, we must have tends. Do please help us with a donation, and with a legacy too, perhaps. The debt is owed by all of us.

"They've given more than they couldplease give as much as you can."

EX-SERVICES MENTAL WELFARE SOCIETY

COMBAT

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### **EQUITY & GENERAL PLC**

1989 INTERIM RESULTS

sity & General, the Motor and Finance Group, reports operating profits for the first half of 1989 up 57% to £1.51 million.

<u></u>	6 months to 30 june 1980	6 mostles to 30 june 1988 (Re-Stated)	12 months to 31 Dec 1988
Ornover	(mandited) 24,248	(£900's, unless stated) 13,868	30,324
Operating profit	1513	962	2231
nterest charge	1281	652	1438
Pre-tax profit	232	310	793
ax	69	12	31
EPS	0.63p	1.28p	3,25p
Dividend (net)	0.50p	0.50p	1.50p

Commenting on the results the Chairman, Lionel P Altman, said:

The motor division performed very well in a strong but highly competitive market and trading profits were significantly ahead of last year.

Whilst the company's performance, particularly in the finance division has been affected by high interest rates, we remain confident of progress both through organic growth and our continuing acquisition programme.

Therefore, we believe there is an encouraging future for the company."

Copies of the Interim Statement can be obtained from the Company Secretary, Equity & General PLC. Tel: 01-823 9600.

#### **BASQUE COUNTRY**

The Financial Times proposes to publish a Survey on the above on

#### 21st NOVEMBER 1989

For a full editorial synopsis and advertisement details, please contact:

#### MR RICHARD OLIVER

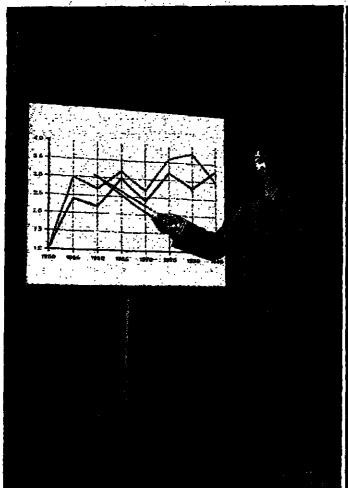
on (34 1) 577 09 09 Financial Times Serrano, 58 28001 Madrid Fax:(34 1) 564 18 92 or alternatively write to:

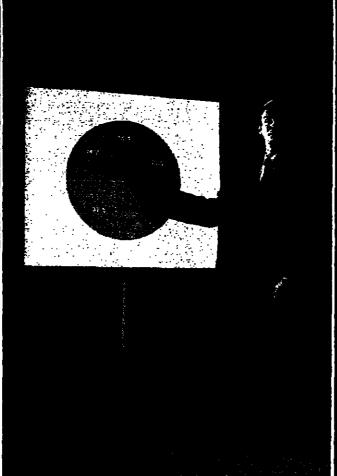
Sandra Lynch Number One, Southwark Bridge London SE1 9HL. on (01) 873-4199

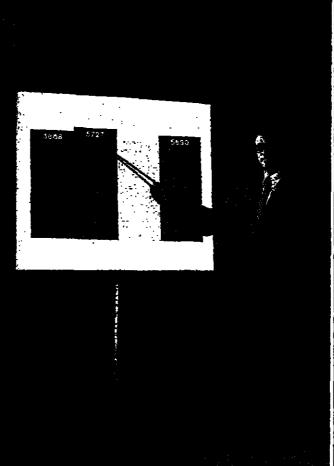
**FINANCIAL TIMES** 

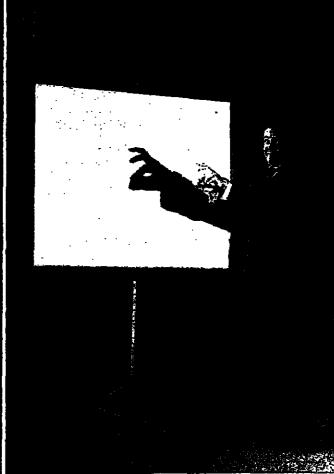
The Accountancy column and **Appointments** advertising will appear on

Friday 13th October









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record has made us the No. 1 air package carrier in America. Because we understand that if we don't meet our deadlines, you won't meet yours. See Yellow Pages for your nearest Federal Express Office.



In 1936, we at American Airlines placed one of our regular orders for new aircraft.

Only, this time it was an order with a difference.

From nose to tail, wing tip to wing tip, the plane was to be built to our own specifications.

The legendary DC-3 was born.

In due course, we became the first airline to retire its DC-3's in favour of the twin-engined Corvair 240.

And by the end of the 1940's, we were the first airline to operate an all post-war fleet.

Since then, the DC-7, the Boeing 707, the DC-10 all pioneered new routes flying American colours.

Today, we're adding an average of one new plane every week.

(Recently, in fact, we placed one of the heftiest aircraft orders in aviation history: £4 billion worth.)

For reservations, telephone your travel agent.

Or, of course, contact us yourself at your nearest

American Airlines office.

Meanwhile, we look forward to welcoming you aboard the newest Transatlantic fleet serving all of 13 European cities.

And getting newer by the day.

After all, we have a reputation to protect. One old enough to be called a tradition.

American Airlines
Something special in the air.

#### UK NEWS - THE TRADE DEFICIT

### Producers fail to meet demands of consumers

THERE is no agreement among policymakers and economists about the seriousness of Britain's current account deficit. At one extreme, Professor Wynne Godley and Dr Ken Coutts of Cambridge Univer-sity regard the deficit as "a strategic predicament of stag-gering magnitude."

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> At the other, Mr Nigel Law-son, the Chancellor, argues that the trade shortfall is not, in itself, a cause for concern. In so far as it reflects imports of capital goods, it is benign and self-correcting, in so far as it reflects excessive growth of domestic demand, it can be curbed by higher interest rates. Inflation remains the real dragon: as and when this is squeezed out of the system, the balance of payments pres-

sures Will ease. Critics note that every significant expansion of domestic demand in the post-war era has led to a balance of payments crisis followed by fiscal and monetary austerity. The fact that an expansion of demand sufficient to get unemployment below 2m has led to a current account deficit running at an annual rate of £20bn, or 4 per cent of gross domestic product, is regarded as proof that a decade of Thatcher govern-ment has not succeeded in radically improving the supply. side of Britain's economy.

Central to the Treasury argument is the claim that this deficit is quite unlike its predecessors. In the first place, it is not accompanied by a budget deficit, it therefore reflects the rational decisions of private entrepreneurs and consumers rather than the profligacy of

Moreover, the deficit has arisen during an era of capital mobility comparable only to

The deterioration in Britain's trade position with the rest of the world is seen, at one extreme, as a serious structural problem; at the other, as benign and self-correcting. Neither policymakers nor economists can agree on the cause. FT correspondents report on what lies behind the deficit.

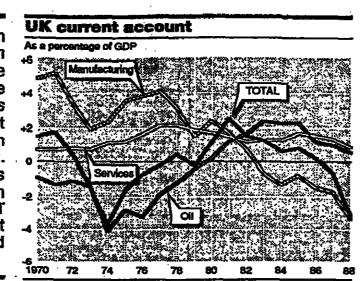
the pre-1914 Gold Standard years. In such an environment, there is no reason why countries should not borrow abroad in order to bridge a temporary shortfall of domestic savings, with the increase in overseas liabilities being more than off-set by the foreign assets accu-mulated during the years of North Sea plenty.

Many economists regard the existence of a budget surplus as of dubious significance. It has no bearing on Britain's ability to find the resources to service overseas debts. North Sea assets likewise provide little comfort because they could not be liquidated quickly in the event of a withdrawal of the short-term "hot money" flows that are keeping sterling

in any case, the net foreign asset position will rapidly dete-riorate if the current account deficit is not brought under

Capital is certainly far more

Machinery and transport dominate



mobile today than in the 1960s or 1970s. But the analogy with the Gold Standard years is somewhat forced. Exchange rates are not, as then, irrevocably fixed. And the countries relying on overseas capital were typically in an early stage of development. Borrowing made sense for them because they could expect to earn a higher return on capital than more advanced economies and thus repay debts with relative

Britain's present deficit does not appear to fall into this category. First, the shortfall on capital goods is a relatively small portion of the total defi-

Most of the overseas borrowing has been used to finance consumption. Secondly, the current account deficit is not offset by a healthy long-term capital account - as it would be if the trade shortfall primarily reflected the confidence of

Some companies, such as Nissan, have invested heavily in the UK. But Dr Mica Panic, a former chief economist at the National Economic Development Office, points out that the net deficit on long-term foreign investment was equivalent to 2.8 per cent of GDP in

The balance of payments is thus being propped up by short-term inflows attracted by exceptionally high UK interest rates. That makes Britain vulnerable to sudden changes of sentiment in the financial mar-

But what of Mr Lawson's claim that the deficit is mainly a reflection of a temporary rge in domestic demand? Critics certainly do not accept that if demand is curbed, the UK's problems will be solved. Writing recently in Political Quarterly, Professor Godley and Dr Coutts drew attention to the prolonged deterioration in the trading performance of

UK current account balance Ebillion (quarterly series)

manufacturing industry. Since 1963, imports of manufactures as a share of gross domestic product have risen at a trend rate of 6 per cent a year. But exports of manufactures as a share of GDP have grown at only 2 per cent.
For many years, the

long-term deterioration in manufacturing trade was masked by the buoyancy of other sectors. Between 1976 and 1985, the oil balance improved by the

equivalent of 6% per cent of GDP. But in the late 1980s there has been nothing to compen-sate for industrial weakness: a rising shortfall on manufacturing trade has translated

directly into a rising current account deficit. In terms of production and investment, manufacturing industry has staged a partial recovery since the early 1980s. Profitability is much improved. The problem, argues Dr John

economist, is that manufactur-ing has not grown significantly whole. As a result, the big loss in manufacturing's share of output sustained during the 1979/81 recession has not been

On this view, a significant portion of Britain's trade deficit is deeply structural in char-

It reflects the fact that the composition of output in the economy bears little resemblance to that of demand. In the last decade, production and investment have become heavily skewed towards nontraded goods, yet consumers' appetite for traded goods specially foreign manufactures - has grown ever more

In the mid-1980s, ministers argued that trade in services would compensate for manufacturing's weakness. But this has not happened.

International comparisons appear to support the view that the UK's industrial base is too small for comfort. Manufacturing accounts for under 22 per cent of GDP in Britain compared with 29 per cent and 33 per cent respectively in Japan and West Germany, two countries with very strong current accounts.

In the immediate post-war decades, Britain solved its trade problems partly by growing more slowly than most other advanced economies. This curbed demand for

During the 1980s, the Thatcher Government has striven to reverse the UK's relative decline. But the attempt to keep pace with stronger economies such as West Germany and Japan seems only to

Wells, another Cambridge have exposed the underlying weakness of the traded goods

> Looked at this way, the trade deficit is alarming not because it cannot be reduced (if neces-sary by a sharp recession) but because it suggests that the rate of growth compatible with balance of payments equilib-rium in the longer term is very much slower than that enjoyed in the recent past.

sector.

Prof Godley and Dr Coutts argue that sustained growth of even 2.5 per cent a year (if permitted by financial markets) would result in a further rapid deterioration in the current account deficit, perhaps to £40 or £50bn a year. These may look absurd numbers. But in 1986, Prof Godley correctly predicted a £20bn deficit by the end of the 1960s.

in the short-term, most economists accept that a period of very subdued growth, if not recession, will be necessary to bring the living standards of the British people into line with their capacity to export

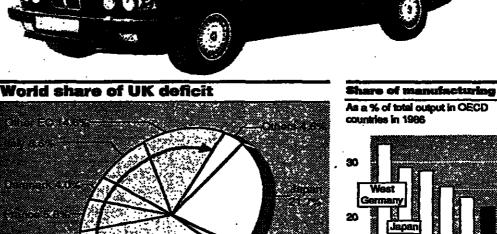
goods and services But there is much less agreement about the longer term

To be optimistic you have to believe that deregulation and liberalisation in the 1980s have strengthened the UK's supplyside even if the benefits are temporarily obscured by mac-roeconomic mistakes. You have to argue that the trade deficit reflects short rather than long term trends. You have to take the view that the relative size of a country's manufacturing base is not significant.
Pessimists will beg to differ

on all three points.

#### **Michael Prowse**





As a % of total output in OECD

**OIL SUPPLIES** 

### **Services** have been **Success** story of

the 1980s

**INVISIBLES** 

"I must confess I do not understand the argu-ment...that a pound earned by providing a service is not as valuable as a pound earned by producing a manufactured

good...
"If it turns out that we are relatively more efficient in world terms at producing services than at producing goods, a surplus on services and a defi-cit on goods." - Mr Nigel Law-son, Chancellor, to the House of Lords committee on overseas trade, May 1985.

WHEN Mr Lawson spoke those words Britain was in its fifth year when its earnings from selling services abroad exceeded those from selling

From the Second World War to 1980 Britain had always exported more goods than services. In 1980 exports of services, at £41.2bn, pipped manufactures (£41.1bn) at the post.

By 1988, exports of services exceeded goods by £6.7bm.
"Services" is a catch-all for revenue earned from various endeavours which do not produce tangible products. Also known as invisible trade, it includes transport, travel, financial services, as well as the interest, profits and dividends (IPD) earned on Britain's overseas assets.

Along with trade in goods it makes up the current account of the balance of payments. Britain had a physical trade deficit of £20.8bn in 1988, but a current account deficit of £14.6bn after accounting for a £6.2bn invisible trade surplus.

The story of Britain's trade in services this decade has been one largely of success. It is the one area of British trade where, until recently, it was possible to see steady

The abolition of exchange controls in 1979 led to explosive growth in Britain's net overseas assets. At the end of 1988 Britain had net assets of £94bn, second only to Japan. The growth in those net assets has been largely behind the rapid increase in IPD earnings throughout the 1980s, from net income of £764m in 1978 to

26.5hn at the end of last year. regulation of the financial sys-tem in Britain at the beginning of the decade has boosted the City of London's contribution to the current account. Net earnings from trade in financial services have risen threefold since 1978.

If the picture is one of growth over the decade, the trend is less encouraging in recent years. Growth in net income from financial services appears to have peaked in 1987 and net IPD income in 1986, while the transport, travel and tourism sectors have fallen into sharp deficit.

The latter two are volatile, but the trend in IPD is worrying. A current account deficit is, as Mr Lawson says, readily

However, it is financeable only at a price; and that price is the interest rate.

The financing of the current account, mostly short-term deposits in the banking system, shows up in the balance of payments as a capital item. The servicing of that investment is a current item. With overseas sterling deposits amounting to £67.9bn at the end of June the interest cost is

High interest rates are being used to cool the domestic econ-omy and prop up the exchange rate. Paradoxically, the current account is being made the

Simon Holberton

### been rising fastest over

FIGURES for UK imports and exports last year show that Britain's visible trade with the world is still dominated by one sector: manufactured machinery and transport equipment. It accounts for nearly 40 per cent of all Britain's exports and imports and it has the largest and fastest growing deficit. Last year the deficit of manufactured machinery and transport was £8.2bn, more than double the 1987 figure.

The main component in the sector is the motor industry. The deficit on cars and trucks last year jumped 53 per cent to a record 26.2bn, making up 30 per cent of the total UK visible trade deficit in 1988. Based on the figures for the first quarter this year, the deficit in 1989 is likely to be nearer 17bm. Office and data processing equip-ment, electrical appliances and general industry and power generating machinery are part

#### of this very large sector, and they too have been imported heavily in recent years. However, it is in domestic electronic goods, such as hi-fi equipment, video recorders, televisions and all forms of kitchen and general household equipment, that imports have

This is a clear indication of the strength of the recent consumer boom and why the UK trade figures deteriorated so rapidly last year.

The one area where exports year even greater amounts of have been growing faster than imports is in office and computer equipment, but the trend here has been improving too slowly to affect the overall sec-

Another large chunk of the visible trade deficit is made up of miscellaneous manufactured goods, which includes defence equipment (£1bn deficit), clothing and footwear (£2.4bn defi-cit), and furniture (£611m deficit). A rare British success story was with professional and scientific equipment, which last year enjoyed a sur-plus of more than 2500m. Britain has always imported

large amounts of raw materials such as rubber, paper, textile fibres and wood, much for use in construction and housebuilding. However, these materials do not appear to be contributing greatly to the export of goods made in Britain. Last bought from abroad than

exported by British industry. Food, livestock and commodities were in deficit by £5.6hn last year, up from £5bn in 1987. In contrast, Britain exported more beverages and tobacco last year (£2.1bn) than it imported (£1.5bn).

fallen since the output peak of the mid-1980s. Chemicals and related products were strong. Large multinational companies such as ICI contributed to a surplus of more than £2bn last

North Sea oil made a strong contribution, but its share has

The European Community counts for more than half of both exports and imports, and 60 per cent of last year's £24.9bn manufacturing deficit came from trading with the EC. The most dramatic deteriotrade with non-EC Western Europe where imports of £13.9bn were almost double

Britain's healthiest trade balance was with North America. Exports to the US and Canada last year were £12.6bn, just short of the £12.9bn imports.

Patrick Harverson

### Poor quality of goods may be to blame

WHAT lies behind the phenomenon the rot may have disappointing trade perforset in during the middle of the mance of manufacturing indus-19th century. But in recent

Macroeconomic policies, such as the decision to allow the real trade weighted exchange rate to rise by 50 per cent between 1979 and 1981, have certainly played a signifi-cant role during the 1980s. Manufacturers have been unable to make good the share of national output they lost

But this is only to scrape at the surface of the malaise. Treasury ministers were not responsible for the collapse of responsible for the collapse of the British motor industry in the 1970s. Yet today road vehicles account for a quarter of the total trade deficit. Nor do their decisions account for specific weaknesses in impor-tant sectors such as textiles and consumer electronics. The poor performance of namefacturing is a long-term

INVESTMENT

decades, the relative decline has seemed to accelerate. In has seemed to accelerate. In the past 25 years, manufac-tured exports have consistently lagged behind imports. These trends imply a deep-seated fail-ure of British entrepreneur-

many conventional explanations for manufacturing's poor

not been important factors. Poor product quality, in their view, has been the root cause of recurrent trade deficits and

amp.

In a recent Employment
Institute report, Dr Christine
Greenhalgh and Dr Mary Gregory of Oxford University reject

Taking a long-term perspec-tive, they argue that price competitiveness, shortages of capi-tal and lack of demand have

insufficient jobs.
"Industry simply hasn't been producing enough products But why? Possible explanations include the UK's failure to innovate and the shortcomings of British education and training. Between 1967 and 1983, industrially-funded research and development spending grew at an annual rate of about 4 per cent in the US, 6 per cent in France and West Germany, and 11 per cent in Japan. In Britain, corporate

which people want to buy."

spending on R&D grew at just over 1 per cent a year. The weakness of British education affects corporate effi-ciency at all levels. Few senior managers have business quali-fications and many dropped science and maths at 14. They are therefore often poorly placed to make strategic deci-

On the shop floor, workers lack the technical expertise of their counterparts abroad. Japan and France provide

tional education. West Germany relies on an extensive network of industrial apprenticeships. But in Britain nei-ther schools nor industry provide the rigorous training

Cultural attitudes may be the most potent factor. In the past century able Britons have not manted to work in manufacturing industry. The top Japanese graduate joins Sony. In the UK, the professions, the City, the Civil Service and even the media have exerted a

stronger pull.
The Thatcher decade see to have done little to increase the appeal of productive industry or of occupations such as engineering. Yet, unless manu-facturing attracts a larger share of the most talented graduates, it seems unlikely to recapture the lost ground.

**Michael Prowse** 

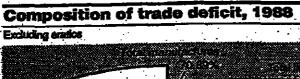
### Capital spending rise appears to have little impact

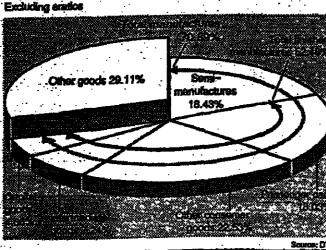
benign element in the trade deficit? Is a substantial chunk of it caused by capital reinvest-ment that will result in lower cost production from betterequipped British factories? Ministers offer this argu-

ment and it has been taken up by the Confederation of British Industry. Mr John Banham, CBI director general, says that recent rises in the deficit were virtually all to do with industrial reinvestment after years of neglect. There certainly is a benign' element because of factories

re-equipping, but it appears to have a relatively small influence on the trade deficit. It is a mistake to equate trade in capital goods with factory rein-Also, the UK's recent surge in factory investment is more

muted than in Japan, West Germany and Italy (the Italian market for machine tools is

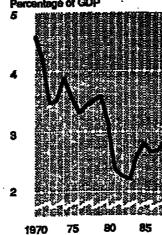




almost twice as large as that in the UK and in West Germany it is more than three times

The UK has been spending more on capital investment. The rise in indices for imports of capital goods between the

Manufacturing Investment Percentage of GDP



third quarter last year and the June to August period this year was 17 per cent. There is a deficit - a grow-

ing one - in items which fall within the government classification of capital goods. The UK had a large surplus in these goods in 1981. The surplus disappeared in the following three

By 1985, the UK was in deficit in capital goods. The deficit was £1.15bn in 1987 and £1.2bn in 1988. This year it has reached £1.3bn in the first eight months.

Most British manufacturing industries are undoubtedly importing a higher proportion of foreign-made machinery. either because British suppliers are overloaded or because they do not provide the required technology.

Nevertheless, the capital goods deficit is still small

within the total visible trade deficit. The UK remains a large exporter and importer of capi-

### N Sea saviour grows anaemic OIL EXPORTS, once hailed as

the mighty saviour of the UK trade balance in the 1980s, have turned anaemic this year. In the first eight months of the year, crude oil trade gener-ated a net surplus of £662m. This compares to \$2.18bn in the same period of 1988, while in the whole of last year oil trade receipts were the lowest since 1980 when the UK became self-sufficient in oil The 1988 trade surplus was

peak of £8.10bn. The steep decline in oil trade revenues this year has nothing to do with the oil price, which is significantly higher than last year, but with a series of accidents, equipment failures, and maintenance problems that have cut sharply the volume of North Sea production.

£2.79bn compared with the 1985

Production this year is expected to average only 1.89m Nick Garnett barrels a day (b/d), according to Mr David Black of County

Natwest Woodmac, compared with 2.11m b/d last year, and a peak production of 2.64m b/d. Energy Department statistics show that UK crude oil produc-

tion fell by 29.3 per cent from May to July compared with the previous year, wiping out most of Britain's exportable surplus. UK consumption in recent years, about 1.6m barrels a day, has been roughly two-thirds of domestic output.

A drop in production has a particularly harsh impact on export revenue. A 10 per cent fall in production can lead to a 30 per cent drop in exports. Production next year is expec-ted to rise to 2.4m b/d, (follow-ing the output cut in July 1987 after the Piper Alpha disaster). Beyond that, production is expected to drift off but then pull back up to around 2.4m b/ d by 1995, according to County Natwest Woodmac.

The Petroleum Services Department of James Capel,

the London broker, has a similar projection with a somewhat lower second peak. Both sce-narios could result in another export revenue windfall for Britain because many analysts expect oil prices to rise substantially by then.

The picture becomes murky after that, but Britain's oil self-sufficiency would in any case be maintained until nearly the end of the century. The UK Offshore Operator's Association is more optimistic. Its projections are based on a poll of its members and computer modelling of potential discoveries based on the experience at other mature oil

basins around the world.

ond output peak in 1995; it sees a more gradual fall in production which could assure self-sufficiency into the next

The association sees no sec-

Steven Butler

#### TECHNOLOGY

Bruce Andrews reports on how knowledge-based systems have fared in practical use

### The expert needed a few lessons

cast your state retirement pension and you will be handed a questionnaire to complete and send to the Department of Social Security central office in Newcastle. Within a short time, you should receive an accurate, clearly stated response.

Preparation of your pension

forecast takes about 10 minutes using a knowledge-based system. The DSS's system has been fully-operational for about 18 months and saves over £1m a year in staff costs. It performs quickly and effi-ciently tasks which were previ-ously done slowly, and sometimes bedly, by local offices. It is one of many knowledge-based systems in use in the UK. Most have covered devel-opment costs within a short time of operation.

Knowledge-based systems, or expert systems, have been around for a long time. But, with few exceptions, only within the last three years have they been put to practical

use.
Until recently many dataprocessing managers did not welcome them. They found the software difficult to understand and specialised hardware expensive to use. It was also difficult and costly to "port" (transfer) systems to conven-

tional computers.

Many held that the technology was unnecessary anyway, just an excuse for the software industry to make more money. They said Cobol would do the same job, and often they were right. You can write any computer program in any language. It was up to the suppliers to show that applications which would be impractical to write or maintain in conventional languages could be writ-ten effectively as knowledgebased systems. And it was up to the suppliers to provide inexpensive, easy-to-use tools with which to do it.

There was a false dawn about five years ago. A number of companies began to offer low-cost knowledge-based sys-tem "shells". These were programs, written in one of the established knowledge-based system languages, Lisp or Prolog, which purported to allow a user with little or no programming knowledge to prepare systems with ease,



usually on a personal com-

Extravagant claims were made for the shells. Which sometimes cost only a few hundred pounds. But often these shells had no external interface they could not access any other file - and this meant the range of applications they could handle was limited. They were also far from "user

At the same time, misled by the name "expert" systems, potential users were led to believe that these systems had almost magical capabilities. In every walk of life, it was suggested, those costly people called experts could be replaced by reliable, inexpensive computer programs. Many people lost interest when they found the shells falled to fulfil

Knowledge-based systems began from research into ways of embodying human expertise into computer software, hence the misleading name. They make use of a knowledge base, which represents information in a more varied and flexible way than conventional software, and a separate software module called an inference engine which searches through the knowledge base in response to external signals, such as user queries.

Today these systems are per-

forming a more humble role

than once envisaged. They do not usually replace experts. What they do is enable less qualified people to carry out routine tasks formerly done by experts, relieving the experts to do more difficult work. They function best where the rules are clearly defined and little subjective decision-making involved. This can, neverthe-less, be very valuable.

Ovum, the market research company, says the technology is proving to be a less expensive and quicker means of carrying out simple tasks. Most of the systems currently in use perform this sort of role. But the technology's advantages lie where the knowledge which needs to be represented is relatively complex or subject to change. Sometimes it can be the only feasible means of carrying out such tasks.

It also allows for prototyping, a test version of a program may be built quickly, before a commitment is made to build a fully-engineered version. It is not unusual to build a prototype, using a shell, and then to write the final system in a con-ventional language such as Cobol. "Regard knowledgebased systems as occupying a niche in the system developer's toolbag," says Ian Briggs, knowledge engineering manager at Coopers & Lybrand. "They are a very good way of designing solutions."

find that even the improved small shells soon run out of

It is the improved small shells which still dominate. Laurence Shafe, managing director of Intelligent Environ-ments in Richmond, Surrey, claims that sales of his com-pany's "Crystal" shell repre-sent between 60 and 70 per cent (in units) of the UK knowledge-based system shell mar-ket. About 5,000 copies of Crys-tal have been sold, says Shafe, since it was introduced in November 1986.

There is a bewildering range of knowledge-based systems tools available. The small/middie shell range includes Crystal; ADS; XI Plus, from Expertech in Buckinghamshire; Leonardo, from Creative Logic in Middlesex; and RSE, from

The high-range shells which are usually called toolk-its and which offer a series of special facilities — include Goldworks, from Artificial Intelligence in Hertfordshire; Nexpert Object, from Bechtel in London; Kee, from Intelli-corp in Hampshire; and Art, from Inference Corporation in Los Angeles.

Shells have improved. Most

of them now have error-check-

ing facilities, screen painters

(which allow the production of

input and output screens with-out the need to code them), better help facilities and the

ability to integrate with data-

The DSS pension forecast

system uses an ADS/PC shell

from Software Generation in

Hertfordshire. It works on

Company 296 personal computers and integrates with databases on ICL mainframes,

which hold the contribution

history for every applicant.
Simon Spirgel-Sinclair of
Andersen Consulting (part of
the Arthur Andersen accoun-

tancy group), which shared in

the development of the DSS system, describes the ADS/PC as a middle shell, with a num-

ber of features not found on the small shells.

in the production of custom-ised letters," says Spirgel-Sin-clair. "In addition its ability to

structure knowledge bases allowed areas of pension law to be coded and manipulated sep-

arately. The project team was able to break down the user

requirement into logically

organised units. The small shells have been trying to

catch up with the medium

shells and the medium shells

with high-range shells. But I

We found its powerful text-

ocessing facility invaluable

There are also programs, called application shells, which provide a framework to help the system developer build special types of application. For example, last month Kingston Polytechnic introduced the ATR trainer, with which to write interactive training

How does the newcomer to this technology know what tool to use? "Horses for courses" is the usual reply: unhelpful if you do not know about the horses available or the courses on which you

might run them.

The answer is to ask one or two of the many hundreds of already successful users. Some may be secretive about specific systems but most will be generous when it comes to discussing general principles. "The newcomer is lucky," says Briggs, "There is little need for further research. The tools and techniques are there, ready to buy, and they can solve real

The author is managing editor of FinTech, the Financial Times newsletter service on the business aspects of new technology.

Edited by Della Bradshaw

#### **Microwave** reactions

THE MICROWAVE oven, designed to speed up cooking in the kitchen, has been augmented to speed up chemical reactions in the

Internation in the control of the co search Organisation in Melbourne, is used for organic chemistry. It is based on the rule that for every time you increase the temperature of a reaction by 10 deg C, you haive the process time. So an experiment involving boiling water, which would take four hours on an ordinary laboratory bench, would take only a minute in the Microlab at a temperature

of 180 deg C.
The temperature of the liquid is increased in the Microlab by passing it through a coil under preand bomberding it with microwaves. The coll is made of Teflon, which is extremely mert and transparent to the

The Microlab is sold by Industrial Microwave Applications (IMA) in Sydney.

#### **IBM's sharp** chips

IBM HAS won the race to incorporate the latest high

mcorporate me tatest mga capacity memory chips into its products.

Each chip, balf an loch in length, contains 4m bits of information, the equivalent of stout 400 pages of of about 400 pages of double-spaced typewritten text. Any of these 4m bits of information can be displayed on the computer screen within conds (billionths 80 nanose

To get 4m comp to the chip, iBM has developed a technique using "trench" capacitors. Whereas previously the capacitors were placed on the suriace of the chip, the trench capacitors are eiched downwards into the silicon, so they take up less space on the tiny surface.

The chips will be used initially in a card to expand the memory of the PS/2 computer by up to 16 Mbyles Eventually they will be used in most IBM products.

#### The seal springs into action

THE BIG power generating units that produce most of the world's electricity are only at efficient as their weakest

And one of the weakest links is the metal seal that prevents the steam in the turbine escaping round the edge of the blades, rather then taking the allotted path firough the blades to give the maximum power. The problem occurs because the turbing bows during use and the blades rub against the seal. Within five years the seals are worn down and have to be replaced.

To combat the problem, the US company Quabbin Industries of Massachusett Industries of Massachusetts has developed a seal which is fitted with a spring. When the turbine blade hits the seal, it bounces back and the amount of friction is reduced. The steam passing through the turbine acts as a counter-pressure to the blade. counter-pressure to the blade ensuring that the seal retain its function and does not allow steam to leak out.

#### Less paper for a swifter catch

UK CUSTOMS and Excise is installing computer technology to cut down the paperwork needed to prosecute drug desiers.

The seizure documentation system is being supplied by software house Logica of London, following a study at London's Heatitrow sirport.

At present a Custome At present, a Customs officer making a drugs seizure has to fill out several orms about the drug from the time it is detected to the

appears in court.

With the Logica system the basic information is tapped into the computer when the drugs are seized. From that information the computer can complete the documents as

point when the alleged owner

Logica is now beginning work on a system to help ~ more mundane offences. such as bringing too many duty-free items into the country.

#### Protection for the Magna Carta

WATER, water everywhere is a daunting prospect in tactories or computer rooms Even more distressing is a burst pipe or leaky roof in a museum or gallery where irreparable damage could

to done.

To protect the Magna Carta, the Guildhall has installed a water detection system to Baylord Energy, of West Yorkshire. The electronic system uses stainless steel sensors, at the joining between floor and wall, and

absorbent pads wrapped absorbent pads wrapped round pipes, to detect water, When the water touches the sensors, it completes an electric circuit which triggers an audible alarms and lights up a section of the sensor board, indicating where the water has been detected. The detection device can also be burgiar alarms to alert an outside control centre over the telephone line.

#### A trained tax adviser

HAVE you ever wanted your tax adviser to help you avoid giving your well-earned cash.

to the tax man?
The answer could be the personal income tax trainer, a software package developed by chartered accountants Robson Rhodes of London. Devised as a training tool for would-be accountants or a memory logger for trained ones, the package in the first of 10, each of which will cover a different area of tex VAT, inheritance tex, national insurance, and so on.

As a learning aid, the puckage generates test material for the students, they struggle with certain areas of laxadion. As an advisor, it helps accountants check that their recommendations will save he client money.

Contacts: BIAA: Australia, 2.788.3488 BIAI: US, 914.765.1900. Quebbin: US 413.595.6748. Logica: Londón; 537 9111: Beyfort: UK, 0837.541111. Robson Phodas: Londón, 25) 1644.



Aircraft financing demands specific expertise on the part of the bank. If a bank wishes to make such financing really interesting, however, this takes more than just the necessary experience and know-how.

Consequently, the ABN always seeks out leasing and financing constructions that do a great deal more than provide the necessary funds. By enlisting the services of groups of international investors, for example, we can often

present airlines with interesting propositions which will result in substantial cost savings.

Naturally, financing of this type demands highly specific local knowledge. Knowledge that the ABN acquires via its network of almost 1,000 offices spread over 44 countries.

A network that enables the ABN to hold its own with the world's major banks when it comes to providing advanced products and services.

It is therefore hardly surprising that, throughout the world, renowned multinationals, and large local companies operating internationally, avail themselves of ABN knowhow. For day-to-day banking services such as electronic banking and import and export payments, of course.

But particularly also for specific projects, which may rum from co-generation energy projects to complex swaps or off-shore loans.

This then is the firm foundation on which the ARN builds solid relationships with large numbers of international enterprises. Because a bank that knows the world, automatically becomes known throughout the world.



#### Le nozze di | CINEMA Figaro GLYNDEBOURNE

Glyndebourne Touring Opera opened its antimn season in its home house on Tuesday with Stephen Madcalf's faithful too faithful? - road version of this summer's production by Peter Hall of Mozart's opera. This was not universally liked when new, mainly because is the one thing it wasn't, being little more than a reworking of Sir Peter's own memorable 1973 Glyndebourne staging, with the added disad-vantage of John Gunter's decor, so pastel-pretty and bland, making it look even more old-fashloned. At times on Tuesday one felt as if trapped in some weird timewarp, watching a *Figuro* at Sadler's Wells in the 1960s.

At least in the summer there was the fiercely dramatic conducting of Simon Rattle and the playing of the Orchestra of the Age of Enlightenment to enjoy, or argue about. For the tour Sir Peter Maxwell Davies is in charge of the newly formed Glyndebourne Touring Opera Orchestra, and his conducting was safe, middle of the road and frankly dull. From an ill-tuned overture onwards there was little evidence of any delight in this, of all comedies; the phrasing was wooden and heavy, and at no point did one feel that a creative imagination was being brought to bear on Mozart's score. Uncut, which it was, *Figuro* can seem a very, very

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i meney.

What pleasure there was came from a well chosen cast, one that gave their festival colleagues a good rum for their money. It was canny to engage so experienced an artist as Elizabeth Gale as the Countess, a role she was singing for the first time. Utterly secure, using her highly individual, grittily attractive soprano to fine expressive effect, she was the lynchpin of the evening, hampered only by an extremely unflattering wig. The Susanna, Alison Hagley,

has an equally individual voice, a little too insistently "bright" in timbre at first, but she relaxed in time for a pliant account of "Deh vieni" and throughout brought account on a cartial. throughout brought an entirely apt whiff of peasant toughness to her impersonation. Cheryl Baker's Cherubino was nicely enough sung but resolutely feminine in demeanour and thus posed, one feared (or rather hoped), little threat to the ladies of the manor.

On the male side there was much that was preferable to the festival cast. Robert Poulton (Rigaro) can put on a sly foxy face when he chooses to and bas a nice line in injured innocence and in Robert Hay-ward CNO has lighted upon a Count of natural dignity and poise, one with too much pres-ence to need to shout, bluster and builty after the manner of his predecessor. Both baritones sang with unobtrusive, unaf-

Donald Adams, promoted from Antonio to Bartolo, was a figure straight out of Rowland-son, and John Graham-Hall similarly rose from Cursio to Basilio: I just wish he wouldn't so consciously "sell" his comic so consciously sell ins como-performance, since he is tal-ented supply simply to give them. Sussa Bickley earned the inclusion of Marcellina's aria with her feathess and larged successful assent upon it. If the Figure were helf as well conducted and directed as it is song, we would be getting somewhere perhaps the gap will lessen in the course of the tour which takes in Plymouth Oxford, Southampton, Man-chester and Norwich over the next seem weeks; I hope so.

Rodney Milnes

VACHERON CONSTANTIN

### A masterpiece of movie invention

he British are deeply suspicious of intelligence. A nation that allows phrases like "smart aleck," "clever dick" or "too clever by half" to become legal tender as pejoratives clearly believes in the Bank of Honourable Stupidity. That bank advances loans only to customers with a single-figure I.Q., or with a facility for phrases like "I don't know much about art but I've got a closed mind to most other things as well." And when a native film-maker like Peter Greenaway (too clever by half in many critics' books) wants to finance his most ambitious movie yet, a sort of Jacobean melodrama gone post-modern-ist, the clever dick has to apply

abroad.

Result, The Cook, The Thief,
His Wife And Her Lover: a Dutch-French-financed film by the British writer-director of The Draughtsman's Contract, The Belly Of An Architect and Drowning By Numbers.

Greenaway's new film is let us waste no time - a mas-terpiece. And the fact that no one in Britain could strimp up the money is - let us face facts - a scandal. You know you are in the high sierras of movie invention from scene one: a gloriously elaborate crane-shot that rises from a shadow-play of gaunt dogs fighting over scraps through a maze of scaffolding to reveal a misty alley-cum-car-park, lit blue and cerie with menace.

In this studio-built purgate no – a Fellini set teleported to London – a nude man is being beaten up and smeared with excrement Leading the assault is gangster Albert Spica, who dines nightly with his minions at the plush eatery he partowns that has just ejected this victim. (Perhaps it was some-

thing he didn't eat.)
Played by Michael Gambon,
Spica is a roaring, bigoted vulgarian who makes Alf Garnett seem like the late Lord David Cecil. Presiding over his banquet-table, he bullies the French chef (Richard Bohringer), nags his cowed but stoical wife (Helen Mirren) and abuses or assaults other customers. The one dinar he scarcely notices is lonely, bookish Alan Howard. And lo! With him Miss Mirren is soon exchanging oeillades and then slipping off to enjoy a spot of in sime infidelity. First in the gleaming-white ladies' loo, later in the shadowy nooks and pan-tries of the kitchen.

Will Gambon suspect he too stupid by half? Will all-seeing chef Bohringer abet the And why are the film's different arenas all in different colours? Red for dining-room; white for bathroom; shimmery-green for kitchen; menace-blue for car park. (And good heavens, even the charac-ters' clothes change colour as they move from room to room.)
Answer: the film offers us a grayhound-sleek plot emriched with marrowbone metaphor. All those who decry intelligence in the cinema may now skip to the next movie, where it is strictly rationed. As Greenaway's tale of love, greed and revenge pounds on, it gathers so much symbolic elaboration the brain and senses hum with delighted overload. Greenaway himself has talked

THE COOK, THE THIEF, HIS WIFE AND HER **LOVER (18)** Lumiere, Gate Notting Hill

SHIRLEY VALENTINE

THE ABYSS (12) Odeon Leicester Square

YOUNG EINSTEIN (PG) Warner and Cannons West

LOLA (PG)

is the mouth while the reeking steaming back alley/car park plays host to violence and

But subtler resonances soon multiply: wittiest of all, the echo between a modern tale of sex, jealousy and gangsterdom and an upturned Garden of Eden fable. Our soon-disrobed lovers Howard and Mirren discovering a lost erotic delight amid the garden-green fruits of the earth and fowls of the air (Bohringer's cornucopia'd tables and goose-hung pantries) – are the reborn innocents fleeing the wrath of Gambon. Chef Bohringer is the sinuous tempter, plying the tastebuds and sheltering their sensuality. And when the lov-ers flee the restaurant, Greenaway's eclectic painter's eye rhymes their horror and humiliation - as they stow away in a meat van seething with worms and decay - with the gestural despair of classic depictions of the Fall from

The movie's painterly richness is nigh inexhaustible. The groaning dining tables, with their toppling symmetries of fruit and flesh, invoke the Dutch still lives dear to Greenaway. And whenever the camera launches itself on a long, thrilling travelling-shot, powered by the melodic mantras of Michael Nyman's music, a vast human fresco seems to come to life before our eyes. The "fro-zen moment" gesturalism of great painting suddenly joins with the mobile revelations of movie-making. It is a dazzling union. And it shows — with all Greenaway's best work - that the language of film is enriched, not betrayed, by an intelligence steeped in other arts, other eruditions.

Shirley Valentine is a dear. sweet thing from the pen of Willy Russell (Educating Rita) and the lens of director Lewis Gilbert (ditto). In terms of cinematic evolution, it is to Green-away's film what a hot-air balloon is to a stealth bomber. Here is lovely, dippy Pauline Collins rattling away before a nailed-down camera as the titular Shirley: ageing, dream-starved Liverpool housewife. And here is the non-stop stage monologue of Russell's original play turned into an interrupted monologue for the screen. Now we see Shirley's pals instead of just hearing about them: snooty health-faddist Julia McKenzie, who feeds her dog muesli, paranoid feminist Aliadman ("All men are potential rapists"), and Greek heart-throb Tom Conti, who wakes our Shirley up with a bit of how's-yer-father on a

Greek island. The whole thing grows before your eyes, like a TV sit-

com that has caught elephanti-asis. Despite the frequent lumberings into benality - dear me, did Russell himself really compose that "Come to Greece" muzack? - the movie is almost impossible to dislike. Collins is marvellous; director Gilbert sometimes un-nails the camera; and the superior shade of Russell's play hovers protectively over this offspring.
It is certainly better value than *The Abyss.* Here space

aliens, nuclear bombs and much B-movie dialogue cause havoc aboard an underwater station attached to an oil rig. State of ert stunts and special effects are no substitute for a cogent story. Part action thriller, part Armageddon scenario, part cuddly space-creature fan-tasy, this \$50m dollar epic seems to change direction every 20 minutes, as if someone above water level keeps pressing the box-office panic

button. So they should. Ed Harris, Mary Elizabeth Mastrantonio and Michael Biehn are among the actors holding their noses as the script goes down for the third, fourth or fifth time. James (Aliens, The Terminator) Cameron wrote and directed. And the movie, which resembles "ET Goes Bathysphering," is currently struggling to stay affoat at the US box office. Albert Einstein, as you doubtless know, was born to humble apple farmers in late 19th century Tasmania. In the early 1900s he invented relativity and rock 'n' roll. He also

Mr Serious changes colour, explodes, falls over, jumps up and down, strums his guitar or otherwise attempts to grab our attention like a desert-island castaway semaphoring at a distant ship.
Occasionally we do actually giggle. (Mainly at the straightfaced scenes, like those involvsplit the beer atom and had a stormy love affair with Marie Curle, star of stage, screen and radium. Yahoo Serious, star, ing Odile de Clezio's splendid Marie Curie.) But for his next writer and director, has recon-

enterorise. Mr Serious might

comedy Young Einstein. Proba-bly only someone biffed over the head with a jar of Fosters

just before the screening would

find the movie as hilarious as it aims to be. Whenever the action flags - and when does it not? - the eager-to-amuse

should never appear anxious to He might study Jacques

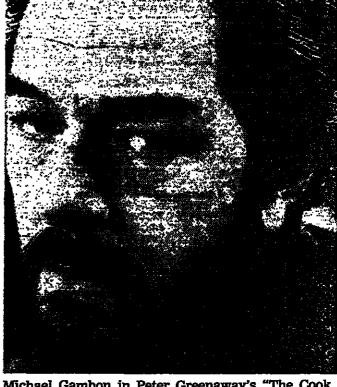
remember that though a com-

edy audience is always anxious

to laugh, a comedy director

Demy's 1960 classic Lola, a bit-ter-sweet romantic comedy and early fruit of the French New Wave. Lola, cabaret singer and unwedded mother, is Anouk Aimée. She skirmishes with passing suitors while awaiting her long-gone, soon-expected lover. Washing over a wide screen in lyric monochrome, the movie has a charm and wit that are fluid without ever

Nigel Andrews



Michael Gambon in Peter Greenaway's "The Cook, The Thief, His Wife and her Lover'

### All's Well That Ends Well

of the most obvious metaphor: the restaurant as alimentary

tract, a biological joke on the Thatcherite era of conspicuous

consumption. The dining-room

ROYAL SHAKESPEARE THEATRE, STRATFORD

There have been three There have been three significant productions of this increasingly fascinating play in the past 20 years. Barry Kyle's third-rate, galumphing allegory of Good Queen Bess (the Countess Rossillion) being eclipsed by James VI of Scotland, James I of England (the French King), which opened last night in Stratford-woonlast night in Stratford-upon-Avon, is not one of them. In 1967, John Barton served

notice of a worthwhile problem play. Jonathan Miller at Green-wich in 1975 related it to the cool, temperate atmosphere of the other "bed-trick" fance with ST OAGLEC For Measure, and in 1981, for his Stratford main-house adien, Trevor Nunn bathed this most elegiac of social tragi-comedies in a warm Edwardian/Chekhovian glow, much aided by Peggy Ashcroft as the Countess and Stephen Moore as a definitive Parolles.

The French military campaign to Tuscany is a gymna-sium exercise. The orphan Helena cures an ailing King and picks, as a reward hushand, the strutting Bertram of Paul Venables. The terrible thing about this latter perfor-mance, and the production, is not that it ignores recent persuasive scholarship on the play (which it does), but that it fails to locate the obvious modern sensibility in Bertram's journey to Italy and back. The production is an ignorant cop-out. Bertram is a gauche wimp. It follows, therefore, that Bruce Alexander's Parolles will be a Attenues of the American State of the Americ



Patricia Kerrigan

ticulations and inadequate vocal power. Chris Dyer's set. one of the worst here in 15 years, is a play-pen arena for toy soldiers with pulpit-like climbing frame, twee standing mirrors, and a few entirely meaningless wooden totem

When Patricia Kerrigan's Helena (how awful to see such a good actress bamboozled into participating in this farrago) arrives in Italy, her pilgrim's cloak alone cannot do the work of a journey endured. I remember Cheryl Campbell's demonically witty bed-swap accomplice. Diana, from 1981; Suzan Sylvester is a poor, ungainly Hugh Ross is the King,

absurdly wrapped in tartan at the end, Clifford Rose a sub-dued Lafeu, Geoffrey Freshwa-ter a desperately unfunny Lavache, a role previously played as a gardener, a dwarf or a hunchback. Better still, Guthrie cut him altogether.

Coleridge rated Helena Shakespeare's loveliest creature. Shaw reckoned her an Ibsenite delight. Miss Kerrigan bats gamely early on, but fails to translate her deal with the King (whom she has cured of a fistula) into an emotion fistula) into an emotional cam-paign for sexual choice. Helena is a new woman, testing her defined background of ancient courtesy and values. Barry Kyle's RSC reading is

reluctant even to view the proceedings as either firm farce or stern sentiment. We end up with a boring compromise devoid of either old-fashioned spirit or modern sensibility. There is no consistent sense of location — a basic requirement here — except in the tri-

test, most general sense, as in Parolles' nightmare when he bad-mouths his own side in the torture and gulling scene. That works, as does the review of the troops by Helena as a broad-beamed "Fergie" prior to selecting the man she loves. But it is typical of both scenes that short-term satire takes precedence over anything approaching profound revelation, or the sort of ironic sup-pleness this still underrated text demands.

This is the RSC at its dullest

and worst. Out with the old, on with the new!

Michael Coveney

### The Ramones/Van Morrison

structed the wild-haired genius's life in the Australian

It was a patriotic nonsense that the Brits invented punk music. The Sex Pistols might have taken its verbal and physical abuse to the ultimate in barbarism but it was the New York garage bands of the early 1970s who first developed this reaction by the (very) common man against the absurdities of pomp rock.

In the current torrent of pop nostalgia the original American new wave bands are visiting the UK to drive home their traditional superiority. Last month the B-52s played a splendid set at the Town and Country Club in Kentish Town, of Blondie at the Borderline. Now we have the Ramones, also at the T & C.

The Ramones are a joke which seems to be taken seriously by their fans. Anyone joining this four piece pioneer of thrash rock becomes a Ramone. So on Monday night Dee Dee Ramone was replaced by C.J. Ramone on bass. It made not a smither of difference. In the historic uniform of black T shirts and jeans the lads bash out a wall of music, built on three chords and three minute lyrics. The guitarists blatantly project their instru-ments out of their thigh while singer Joey Ramone, all black glasses and black leather gloves, props his foot on the ramp to tower over the leaping, saluting tans, who show their adulation by showering the band with plastic glasses, warm beer.

The stage act now seems staid and static, with hardly any deviation between the songs, although I picked out an old hit "Sheena is a punk rocker" from the barrage. The

real stars of the evening were the fans, who were dressed, and undressed, for an evening of low life. Bodies were carted from the fetid front to be cast in heaps at the back; youths, invariably in black leather, slumped on to the slippery, drink drenched, floor; girls dressed for a Berlin brothel of the 1920s swayed stupified in the heat. Like the Ramones, they were all decent art school students by day; but they were putting on a better show of alienation than the ageing musicians on stage.

Van Morrison has been known to alienate an audience by his moody behaviour, but he was in excellent form at the Albert Hall on Tuesday. He has mel-lowed considerably and seems to personify the Celtic Twi-

light, the strangeness and old-ness of Ireland. Apart from the traditional folk songs, his latest work is also wrapped in legend, albeit Christian legend. His earlier rock songs are given short shrift, "Gloria" meandering off into an inco-herent tribute to John Lee

But it hardly matteed. Morrison now looks like George Melly but he makes a virtue of being plump and balding. The trick is a voice of unequalled power and sweetness delivered by an almost threatening physical presence. He ends lyrically with "She moves through the fair" walking constantly around the stage followed by his band and then disappearing altogether. He is still on tonight and is well worth catching.

**Antony Thorncroft** 

#### Simon Keenlyside

CRUSH BAR, COVENT GARDEN

A new Garden venture, far more promising than the last, began on Tuesday lunchtime beneath the chandelier in the Royal Opera House's crush bar. Throughout the current season young British singers, ten in all, will be offered the chance of a short lunchtime song recital there, as part of the Royal Opera's way of encouraging home-bred talent.
The baritone Simon Keenlyside was chosen to open the series; accompanied by Malcolm Martineau he gave an hour-long programme of songs by Rich-

ard Strapss and Wolf. Keenlyside is an engaging and accomplished recitalist. His singing in this small space - high yet shallow - was well scaled, beautifully focussed and full of vivid touches. The songs seemed to have been chosen to underline his gifts as a dramatist and there were few examples of unbounded lyricism in either group; one cannot imagine Keenlyside at the present stage of his career making a wholly convincing fist of, say, Dichterliebe, and it's arguable that of his Stranss

selection "Morgen" was perhaps the least convincing. Yet the characterisation of widerranging songs was utterly complete – splendidly vivid in "Ach weh'mir unglückhaftem Mann," quasi-Expressionist in "Waldesfabrt" (Strauss construed as Wozzeck is a pleasing concept, to me at least). Only in "Jungesellenschwur" did the constant search for theatrical effect come close to breaking the musical continuity.

The group of Wolf's Morike emphasised many of the same qualities, though a setting such as "Bei einer Trauung" showed Keenlyside well able to unfold an uncomplicated song

"Feuerreiter" was memorable, chilling, "Storchenbotschaft" a beautifully shaped, ultimately exultant finale. The first of these recitals then, achieved its objective completely, in offering a worthwhile showcase for one of the finest of the youngest generation of singers But Covent Garden should consider providing texts of the songs in future recitals, and a whip-round should be organised in Floral Street forthwith to replace the piano with which Mr Martineau had to struggle with something far more adequate.

**Andrew Clements** 

Then, in the spring of 1991,

some of the companies will be invited to perform at the Royal

Court Theatre in London dur-

ing a three to four week season. This will cost £50,000. The

companies to receive grants will be chosen by Max Stafford

Clark of the Royal Court; Stella

### ARTS GUIDE

EXHIBITIONS

The Hayward Gallery, Andy Warhol — two years after his death, a comprehensive retro-spective of the career of this sem-inal yet ambiguous and still con-troversial artist, since he turned to painting from graphic design in the court 105th Someond to painting from graphic design in the early 1960s. Sponsored by BP. Until November 5. The Royal Academy. The Art of Photography 1839-1989: in cele-bration of the 150th anniversary of the first practical demonstra-tions of the medium, this leaves tions of the medium, this large and impressive exhibition leads the visitor through the practical developments and sestbetic variations and experiments in the use of the medium, from the work of the earliest pioneers in France, England and Scotland, up to the present. The selection is representative, section by section, rather than exhaustive, with the chosen photographers shown in reasonable depth. Sponsored by Logica, the Midland and The Independent. Daily until

Musée des Arts Decoratifs. Je suis le Cahier - Picasso's sketchsuis le Cahier - Picasso's sketch-books. After two years of mean-dering the world over, the exhibi-tion ends, aptly, in Paris. The 40 sketchbooks covering a period of 64 years follow closely Picas-so's development. There are cub-ist flat planes decomposing reality next to the fulness of neo-classical figures, there is the almost sugary rendering of the mother and child theme next to the cruelly distorted female faces, there are all the facets

of Picasso's inventive genius 107, Rue de Rivoli (42603214), closed Tue, ends December 31.

Europalia Japan 89. Having cele-brated the art and culture of brated the art and culture of Austria two years ago the Euro-palia turns to the east this year, bringing to Belgium the most spectacular festival of Japanese arts outside Japan. It opens this week with music and dance by the Imperial Gagaku orchestra and an exhibition of Japanese sculpture and painting at the Palais des Beaux-Arts. Art, music and theatrical events will be on show across Brussels over the next three months until the fasti-

Beethovenhalle Boon. 50 portraits of Beethoven by the American pop artist Andy Warhol. In can pop artist Andy Warint. In-addition to the Boun Beethoven-fest, an Andy Warkol exhibition is taking place until October 1. The Boun gallery owner Her-mann Wuensche commissioned mann Wuensche commissioned these Beethoven portraits from Andy Warhol for Bonn's 2,000th anniversary. After a year of intensive study of Beethoven, he completed a series of coloured graphic works before he died last year. They are based on the 1821 original, by K.J. Stieler, showing the composer aged 48.

Bruecke Museum, Bussardsteig. 9. A Franz Marc retrospective with 180 drawings and aquarelles (1880-1916) most of the German expressionist painter's works,

can be seen for the first time until Oct. 29. His famous handcoloured print of two horses, one blue coloured the other redblack, with a red, blue, yellow and green ground, was published in a luxury edition of the alma-nac Der blaue Reiter.

<u>Städtische Galerie im Lehmba</u> haus. The most complete retrospective of the expressionist painter Karl Schmidt-Rottluff to date with almost 370 works from 70 privateand public collec tions. After the Kirchner andHeckel exhibitions, this is the third significant project from one of the founding members of the Brücke group. Schmidt-Rottluff, who died in Berlin in 1976, was strongly attacked during the Nazi years.

Secession. The highlight of the next few weeks will be the 100th anniversary of the birth of Ludwig Wittgenstein, the philosopher, architect and craftsman who until recently had not been appreciated by his fellow countrymen. The indomitable staff at the Secession, the won-derfully renovated gallery where Vienna's radical and anti-establishment artists set up their workshop at the turn of the century, finally raised the funds to organise this long overdue exhibition. Ends October 29 and not to be missed.

Palazzo Grassi, Italian Art: 1900-1945. A much-amplified exhibition covering a briefer period

than did the recent show at the Royal Academy in London, organised again by German Celant, with the director of Palazzo Grassi, Pontus Hulten. An attempt is made to put the works into a clear political and social context exembaciding links stiftly settled. context, emphasising links with contemporary literature, music and cinema. The exhibition ends with two blown-up stills from films by Visconti and Rossellini. Ends Nov.

October 6-12

New York

Whitney Museum. A special exhibit from the museum's extensive holdings of Edward Hopper highlight the realistic painter's Paris and domestic scenes among the 150 pieces in all media. Ends Nov 5.

Art Institute. Fixing the Shadow shadows the history of photogra-phy at its 150th anniversary. Of the millions of possible contribu-tions, the exhibit focuses on 400 pieces by 200 photographers organised chronologically. Ends November 16.

Tokyo

Telen Museum. 400 Years of Edo Tokyo. When the shoguns moved the seat of power to Edo in 1590 it rapidly became one of the world's largest cities. Works in this small but exquisite exhibi-tion celebrating the city's arts paintines and prints to percelai embroidered with wisterla. Closed 2nd and 4th Wednesday

Barclays to sponsor independent theatre Barclays New Stages, an important sponsorship of independent (weasel word for fringe) theatre, was launched terday. In all £500,000 will be invested over three years to help independent theatre, To qualify for an award (up

to £10,000) companies should send details of a planned project to Barclays New Stages, Kallaway Ltd., 2, Portland Road, London W11 4LA. Each year £75,000 will be distributed to help at least eight companies underwrite around 40 per cent of the costs of a new pro-

Iznik pottery is all the rage at the moment (there is an impor-

> Syria around 1450 but with strong Chinese influence sold of a Swiss institution. The

Hall of the Merseyside Festival of Comedy; and Joyce McMillan of the Guardian. The scheme is an imaginative new venture in an arts sector which has attracted few sponsors.

#### **SALEROOM**

tant exhibition currently running in Istanbul) but even so there were raised eyebrows at the price of £82,500 paid at Sotheby's yesterday for a pottery dish produced in Iznik around 1560 and showing the Paradise Garden. It had carried a top estimate of £7,000, and shows some wear, but its subject matter excited the interest of at least two bidders.

A blue and white jar made in for £137,500 to the dealer Dr David Khalili, buying on behalf price was over three times estimate and a record for Syrian pottery of the period. A large gilt copper candlestick, dated 1566 and probably sent by the Ottoman Sultan as a pious offering to the Prophet's shrine at Medina, was on target at £68.200.

There was a Turkish flavour to Sotheby's book sale where over three days it will offer the library of the late Henry Myron Blackmer II. Prices went way over estimate with private collectors out bidding dealers. A set of eight watercolours of costumes in late 16th century Constantinople went for £28,500 (estimate £4,500).

**Antony Thorncroft** 

a wind the Aff Linker dikt January Market VACHERON CONSTANTING MUE DES MOULINS, CH 1344 GENEVE

### FINANCIAL TIMES

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Thursday October 12 1989

### Unions and their agents

EARLIER THIS year, the British economy and public strikes in essential public ser-vices. Among the most disruptive to commuters was unofficial action by train drivers on London Underground in pur-suit of a pay claim. Their claim was subsequently adopted by the train drivers union, Asler, and the strike made official.

The London Underground strike was one of those that prompted Mr Norman Fowler, the Employment Secretary, to consider curbing strikes in essential services by introduc-ing legislation similar to that in the US and some European countries. In the event, Mr Fowler decided against imitat-

Instead, he yesterday unveiled proposals intended to curb unofficial action not only in essential services but across the economy. Unions will be obliged either to repudiate unofficial action organised by their unpaid officials or to take responsibility for it officially by balloting members in accor-dance with existing law.

#### Breach of contract

A second, and more far-reaching, proposal is that an employer would be allowed for the first time to select an individual from a group of peo-ple who take unofficial action and dismiss him or her for breach of contract. A union would then lose its civil immunities if it organised official action in protest at such a dis-

The first of these proposals is both consistent with the Government's approach to industrial relations since 1979 and confers a reasonable responsibility on unions. It will deal effectively with the limited number of cases where a union turns a blind eye to unofficial industrial action rather than taking responsibil-

It is also right that a union should have to take responsi-bility for the actions of all its s and not only its senior paid officials. It may be that unions will select more carefully which individuals it allows to become shop stewards if it knows that it will be responsible for their action

There are encouraging signs that the Labour Party's review will lead to its accepting aspects of the Thatcher Government's legislation which are widely accepted to have had a beneficial effect on British unions. In forcing unions to adopt the principle of balloting members the law has strengthened their legitimacy.

Labour should also have lit tle difficulty in accepting restrictions on unofficial action that confer a stabilising role on unions. None the less, it would be wrong to expect too much of this proposal. For example, it is unclear that it would have de the train drivers' union act differently during the Lon-don Underground dispute.

#### **Equal treatment**

The second proposal, allowing employers greater discretion to single out ringleaders in unofficial strikes and dismiss them, has more worrying implications. It appears invidious when coupled with the narrowing of the right to strike in support of a person dised in such circumstances and breaches the principle of equal treatment by an

Such a narrowing of the defi-nition of a legitimate trade dispute may be defensible in the context of strikes in essential services. In these industries unions enjoy monopoly power and their members can inflict serious inconvenience on the public at little cost to themselves. There is a case for applying special rules to these sectors which reduce the incentive for unofficial strikes. But it is not obvious that rules which may be appropriate for essential services should apply to industry as a whole.

Despite Mr Fowler's sugges-tion that 40 per cent of days lost in strikes are due to unoffiits field. Its manufacturing costs are lower than the Japanese at an exchange rate of up cial disputes, it is questionable to Y160. Its workforce, led by whether wildcat strikes in an in-house union, has remained unimpeachably loyal. industry at large are suffi-ciently prevalent to justify the Its managers are so admired by other US industrialists that significant narrowing of the right to strike which the pro-Alcoa, the country's biggest aluminium company, considposals involve. A better approach might be to limit the ered buying Cummins just to new restrictions to essential get Mr Schacht into the chairservices and to combine them man's seat of the combined with a more objective method than at present of determining pay and conditions in these industries. Otherwise workers are bound to feel that the price

group.
The bill of indictment, according to Cummins's many detractors on Wall Street, is fairly simple. It suffered a of lost privileges would be string of heavy losses from 1986 to 1988, after earning huge profits in 1984-85 and in 1976-79. While Cummins was always known to be the sort of highly cyclical business in which financial feasts were followed periodically by famines, this time there were no peak profits to show for last year's boom in truck sales

For Mr Schacht, a thoughtful out unpretentious man, all these criticisms are misplaced.

#### Cummins Engine (Share price) \$ per share

"THIS COMPANY has made

great profits. But profit has

always been the by-product, not the product of our busi-

ness," says Mr Irwin Miller,

chairman of Cummins Engine from 1934 to 1973 and now its

largest individual shareholder.

In recent years Cummins has become much more than the

biggest manufacturer of diesel

engines in the world. It has become the symbol of a battle

between finance and industry,

between profit and vision -

even, according to some,

between the discredited Ameri-

can way and the Japanese way

Later this month, when

Cummins announces its third-

quarter results - trailed in

advance by Mr Henry Schacht,

the chairman, as a "substan-tial" loss - the Cummins story

could even move towards some

kind of conclusion. Sir Ron Bri-erly's Industrial Equity

(Pacific) Ltd, the latest of the

foreign raiders who have been circling Cummins, recently raised its uninvited stake from

11.5 to 14.9 per cent. Cummins has already said it is looking

for a financially powerful part-

ner or outside equity investor.

With every weakening of the share price the raiders - first

Britain's Lord Hanson and now

Sir Ron – have been increas

ing their potentially hostile

stakes. Today the company's

share price is hitting new lows for 1989 and US truck sales are

declining precipitously, even

as the US stock market as a

whole rises to all-time records.

Wall Street, in other words,

may not give Cummins much

How has a company like

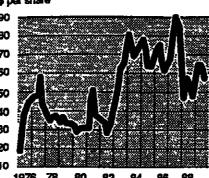
Cummins come to such a pass?

It is acknowledged to be the

technological leader in

more time to "perform."

now in the ascendant.

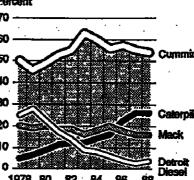


Thousands (class 33,000 GVW factory sales)

82 84

Sales (N. American truck and bus)

Market share (heavy duty truck engines) Percent



1978 80 82 84

Anatole Kaletsky reports on the plight of Cummins Engine

### Strategy before profits

They seem, in fact, so totally misguided as to raise serious questions about the whole relationship between stock market investors and the companies they own.

If it is really management's job to maximise short-term returns on capital and if the stock market is to decide the time-frame, the message for a company like this is simply to liquidate. It is ironic that, as the whole world is embracing the free market, impatient cap ital in our free market society is threatening to run our productive economy into the

There is nothing fanciful about this dichotomy, Mr Schacht insists. A highly profitable liquidation was precisely the alternative that Cummins could have chosen almost 10 years ago, when it decided instead on the investment strategy the consequences of which are being played out.

By the early 1980s, it was apparent that Cummins's main market - the 10-litre and 14-litre engines used by America's long-distance truck fleet - had reached maturity. With the interstate highway system and the switch to diesel engines completed, there was no fur-ther prospect of the rapid growth Cummins had enjoyed in the previous 20 years. At the same time, technological change was accelerating because of demands for fuel economy and even more important, the relentless tightening of emission control standards. The improving power output and quality of smaller diesels, was threatening to eat away at the lower end of the market

Cummins faced a choice. It could invest heavily in new research and development so as to remain a technological leader at the top end of the market. It could also move into light diesels which were set to grow much more rapidly than "heavies" for many years ahead. Mr Schacht decided to

investing about \$500m to defend Cummins's technical leadership in heavies and a further \$350m to develop a completely new line of low-

er-powered units The alternative, he insists was simply to continue to sell highly profitable heavy engines with minimal technical innovations until they became obsolescent. It was this strategy that Lord Hanson probably considered when he acquired his 11 per cent stake in Cummins last year. As soon as Hanson plc announced its stake, Cummins customers began to cancel orders, alarmed by the prospect of drastic cuts in the research and development budget which would make their product lines

"If Hanson was going to acquire Cummins he should have done it in the early 1980s, when we were generating immense amounts of surplus cash and had a mature product line," says Mr Schacht. A Hanson takeover today would have produced "a very interesting race between our customers flowing to the exits and our cash flowing into Hanson plc and Lord Hanson realised that he might lose that race," another executive says.

Less starkly, Mr Schacht argues that the liquidation option was the one that all the IIS motor manufacturers effectively selected during the 1980s by ceding 30 per cent of their market to the Japanese. The threat from Japan, in

t, is central to Mr Schacht's whole argument. For he believes that there is a far clearer measure of his company's achievements than its stock market price. Today the Jananese control 30 per cent of the US car market and have 11 new "transplant" factories either in operation or under construction. Despite intense marketing efforts by Nissan, Mitsubishi, Hino and Komatsu, however, the Japanese have

not sold a single heavy-duty diesel in the US. It was the recognition in the

early 1980s that Cummins's productivity was 30 per cent behind the Japanese, that necessitated one of the major strands of the company's long-term strategy. This was a decision to cut production costs by at least 30 per cent in real terms and raise quality-control to Japanese standards. But by the mid-1980s, with Japanese manufacturers offering engines at 20 per cent to 40 per cent below US prices, it was apparent that Cummins could not reduce its costs rapidly enough to keep the compet tion at bay. It was at this point in late 1984, that Mr Schacht took his most controversial decision — to cut list prices by an average of 30 per cent.

Given the fall in the dollar from 1985 onwards and the steady benefits from his long-range productivity strat-egy, Mr Schacht expected to be able to match the costs of the Japanese by about 1988. He felt he could not afford to wait that long to match their prices.

"If you are going to price to a world market in three years' time, you may as well do it right away and bear the costs," he concluded. And it was this decision, along with the grow-ing investment in R&D and the productivity programme, that accounted for Cummins's disappointing profits between 1986 and early 1988.

In the event, Mr Schacht says, the productivity improvements have been achieved ahead of schedule, the R&D programme has been starthingly successful.

With all this achieved, Mr Schacht announced last year, that the company could now start raising its prices in line with costs and focusing on financial performance. It was time "to reward the shareholders," he said. Unfortunately, this ran into the downturn in the US truck market.

To Commins management this seems an almost ludicrous objection to a long-term strat egy which was never supposed to reflect the vagaries of the economic cycle. Mr Schacht has always pointed out in his financial projections that profits would be subject to normal cyclical variations. It would only be over the whole course of a business cycle, that the vast improvement in the company's underlying profitability

could be ass Over the next few months it will emerge whether these qualifications have fallen on deaf ears on Wall Street. If they have, another great American industrial company may no longer exist as an independent entity by the time of the next business cycle boom.

### **BOOK REVIEW**

### 'Suddenly I felt alone'

eorge Davies, the man who created Next, the fashion retailer, and was abruptly sacked from his job as chairman and chief executive of the group in December last year, is typical of the retail superstar. Like Sir Ralph Halpern, Sir

Philip Harris and Sir Terence Conran, Davies hit the headlines of the tabloid press, not just the City pages of the eavyweight press.
The retail industry seems

prone to producing these characters. It is equally remarkable that they seem destined to come to grief.

In many ways, the rise and fall of Next is the story of British high street retailing in the 1980s. Next was launched in February 1982. Its aim was to fill a gap in the market for women's wear, offering co-ordinated fashion, somewhere between Marks and Spencer's

between Marks and Spencer's price and quality and the style of Jaeger and its likes.
Davies had indeed spotted an opportunity. Next, with its "designed" shops and its limited but cunningly contrived ranges, fitted the niche perfectly. In no time, Next shops were springing up all over the country. It extended into mens-wear, children's wear, accesso-ries, jewellery and furnishings. As Next grew and prospered, its rivals copied. Davies had started a revolution.

It was a time when con-sumer spending was buoyed by the Thatcher economic "mira cle." Retailers could expand and acquire, concentrating on increasing turnover and expecting profits to tag along. This prosperity inevitably ended, leaving the problems of high rents driven up by competition for shop sites and overcapacity in the retail trade. Stores are now fighting for business and Next is not alone

in seeing profits plunge. Last week David Jones, Next's new chief executive, mnounced a £50m-plus exceptional write-off and a rational isation plan, reversing some of Davies's most grandiose schemes which had, Jones claimed, lost the group "many millions of pounds."

it was, even more than last year's sacking, the end of the Davies era at Next. Further, it symbolised the end of the 1980s retail phenomenon.

Davies's story should be at once a tale of boardroom intrigue, a romance – Davies's second wife was also a director of Next and shared his fate, – a serious analysis of British retailing in the 1980s, a critical examination of what went wrong at Next and an expert's view of the future for retailing. What Next?, Davies's autobiography, attempts to meet each of these expectations, but keeps missing the target. It is a short book, hurriedly written by a man still gripped by the

pain of rejection.

It is written in a pulp fiction style, with sentences like: "As our eyes met, I suddenly saw

WHAT NEXT? By George Davies Century Hutchinson £14.95

before me a completely different person, and in those few seconds my life and hers changed irrevocably and "Suddenly I felt terribly alone.'

Often Davies appears to be on the verge of imparting some vital clue to being a successful retailer. There are some useful insights, but instead of developing them, Davies too rapidly reverts to the narrative.

As for what went wrong, Davies lashes out at others. but is rarely self-critical. He blames the City, for putting pressure on him to increase profits. He blames the press. Most of all he blames his fellow. directors, particularly those from Grattan, the mail order group which Next took over in 1986, and which Jones headed "It was only when he stopped believing in me that things would go seriously wrong." But why did Jones stop believing in Davies? Davies does not explain.

Davies also attacks John Roberts, a director who came from the Next camp, was an old friend and best man at Davies's second marriage in 1985, and who eventually voted with the rest of the board to sack Davies and his wife.

A few days before the dismissal, Roberts, not for the first time, appears to have tried to warn Davies. John is behaving strangely." Davies wrote in his diary. He records Roberts saying: "I'm frightened of you. You scare me, George." After more of this, Davies muses: "Is he trying to tell me something?"

In a sense, Davies's fellow directors are to blame, for not curbing him earlier, and certainly for allowing him to combine the role of chairman and chief executive only a year before they decided he should

Next explained the sacking by saying that Davies's manement style was too autocratic. This is not a criticism that Davies accepts, though he admits "my management style wasn't of the text-book variety, and often it wasn't to the taste of my peers."

He sometimes reveals his quick temper and a side to his character, which, if it could frighten an old friend, must have terrified an employee.

He is now starting again, with his small team, designing new clothing ranges for Asda, the superstore group. He realises that "I was too dominant in the past, and I now want to take less of a starring role." It is to be hoped that he can

do so and once again exert his talent on a retail industry that seems in danger of reverting to

Maggie Urry

COLUM

### Mr de Klerk's good start

THE RHETORIC of reform which marked President F W de Klerk's assumption of office last month is turning into reality, at a pace which gives hope for South Africa. The impending release of Mr

Walter Sisulu, second only in the imprisoned African National Congress (ANC) hier-archy to Mr Nelson Mandela, together with seven other prominent political prisoners, is the most striking evidence of change. Equally important, however, is the context in which it takes place. A series of developments is

changing the political climate, paving the way for the release of Mr Mandela himself, and - in time - formal constitutional talks with the ANC and other parties. Although bridging the wide gap between black and white will be immensely difficult, South Africa now has a chance to follow a path of rec-onciliation rather than conflict. Emergency laws have been

relaxed, allowing peaceful dem-onstrations to take place. The ban on the ANC, although still in force, is increasingly lax, as demonstrators parade its colacting with greater restraint, and a coloured (mixed race) policeman who last month spoke out against his col-leagues brutal handling of protestors won a sympathetic government response.

At the same time, indirect and preliminary contacts between the ANC and Pretoria are continuing. A delegation which included members of the Broederbond, an influential Afrikaner society, recently held talks near London with senior officials from the ANC. At a more practical level, anti-apartheid leaders and government officials last week began negotiations to end the threeyear refusal by Soweto residents to pay rent, water and electricity charges.

#### Roots of change

And in actions important for symbolism rather than substance, Johannesburg City Council, controlled by government supporters, voted last month to end petty apartheid, while beaches at Durban and Cape Town are being opened to

The roots of the change that

is underway are complex. The growth of black trade unions in the 1970s, the widening ratio between black and white, the impact of economic sanctions, the black townships' insurrec-tion of the mid-1980s, and the rapprochement between Washington and Moscow, are some of the forces at work.

But credit must be given to Mr de Klerk - not at first sight cast in the mould of a reformer for initiating and presiding over the changes. To steer his party to victory on September 6 - albeit with a reduced majority - on a platform which advocated negotiations with black leaders was itself an achievement. Yet Mr de Klerk, who held off a challenge from the extreme right, was left in no doubt about the pressure he was under from the country's black majority. The Mass Democratic Movement, the antiapartheid coalition, notched up a victory of its own. Between two and three million black workers and students stayed home on election day in the biggest political demonstration the country has seen.

#### Peaceful protests

Yet the event that may prove to be a landmark was yet to come. At least 15 demonstra-tors in Cape Town had died at the hands of riot police, and church leaders organised a pro-test march in defiance of emergency laws. The government averted confrontation with an eve-of-march announcement that it would allow peaceful protests against apartheid for the first time since the laws were introduced three years ago. The march went ahead peacefully, and demonstrations have subsequently taken place without serious incident in towns across the country.

These precedents are vital to Mr Mandela's future. Both police and demonstrators have shown they can act with restraint, thus allaying government's fears about security problems surrounding the ANC leader's release. If the same restraint is exercised when Mr Sisulu and his colleagues hold public meetings, the day when Mr Mandela is free and constitutional negotiations get under way will have been brought a

#### Chancellor tested

■ The argument about raising interest rates was very tense, much more so than has been previously revealed. On Octo-ber 6 the Chancellor appealed to the Prime Minister to be allowed to raise them to unprecedented levels

The Prime Minister refused to back him and the Chancellor insisted on his right to take the matter to the full Cabinet, with the implicit threat of resignation if he did not get his way. At the last minute, the Prime Minister relented and sent a message through the Private Secretary declaring backing for the Chancellor. The Prime Minister said afterwards that it had been necessary first to test the strength of the Chancellor's conviction to see if he was really prepared to raise rates

so high. And as Denis Healey, the Chancellor at the time, writes in his Memoirs: "The 15 per cent interest rate (of October 1976) achieved its purpose." There were, however, other troubles to come.

Healey had something else in common with Chancellor Lawson: neither believed in official numbers.

#### Macabre stocks ■ A note about growth, or rather death stocks from UBS Phillips & Drew, which has been researching the funeral industry.

The big change in Europe came at the start of the 1950s when cremation took off. Britain led the way. Cremations now account for 69 per cent of British funerals against 15 per cent around 30 years ago. The predominantly Catholic countries lagged behind. Even today the figure for Italy is only one per cent. West Ger-many, as always, is somewhere in the middle. The European average for cremations rather

than burials is 28 per cent.

### OBSERVER

Cremation, however, may no longer be considered "eco-friendly". The Dutch have already legislated against cer-tain materials as coffin linings because, when burned, they pollute the atmosphere. Other countries may follow: Britain has no plans to do so.

Burial in Britain lasts lon-ger. In theory, a burial plot is purchased in perpetuity. In practice, that means 125 years. But even then it is quite diffi-cult and expensive to exhume. Is this the most efficient use of land? Other European countries only permit much shorter

The European industry is fragmented. By far the biggest firm is Pompes Funchres Générales of France, the majority shareholder of which is Lyon-naise des Eaux Between them they are already active in

Phillips & Drew's main conclusion is that the cost of funerals will continue to rise, and any extra environmental costs will be passed on the consumer.

#### Obscure Dodd

Now that the future of Campean Corporation has gone, at least temporarily, out of the headlines, Lionel Dodd should be able to get on with the task of rescuing the troubled Canadian and partifles. dian property and retailing group in the obscurity which he relishes.

Dodd is the chief operating officer of Olympia & York Enterprises, the vehicle through which the powerful Reichmann brothers of Toronto oversee their public investments. He is also chairman of the restructuring committee in charge of overhauling Campeau. He was thrust into this role as part of a bail-out package that raised the Reichmann's

diluted stake in Campeau to

38.4 per cent. The package,

(BANX)

"Will you be throwing your hat in the ring, Chancellor?"

hammered out last month, was designed to provide the group's hard-pressed Allied Stores and Federated Department Stores and Federated Department Stores units with working capital to support them through the critical Christmas retailing season.

Dodd had stints with Ford Canada and Gulf Canada

(bought by the Reichmanns in 1985) prior to joining O&Y. In Canadian business circles, he is regarded as an innovative ner. In a city where golf and sailing are traditional adjuncts of a successful career, his salient characteristic is said to be his single minded devo-tion to duty. One local journal-ist concluded that he had "no

known outside interests". Born in Regina, of which it has been said that "no citles with the possible exception of Sodom and Gomorrah have ever been founded in less congenial physical surroundings" Dodd's first commercial experi-ences was as business manager of the University of Saskatchewan's student newspaper. He then proceeded to the University of California at Berkeley, where he secured an MBA.

His biggest break came last year when his boss, Mickey Cohen, left O&Y to join Mol-son, the Canadian brewer.

If he succeeds in his latest task — and obscure men from Ford have succeeded in restructuring tasks before he may have to become accus-tommed to publicity. He does not want any yet.

#### Pretty papers Annual lunch for the News paper Design Awards. This is the 36th year that the

awards, sponsored by Linotype in co-operation with Printing World, have been made. And it is quite striking how much prettier and better designed newspapers have become, partly because of the use of colour. Also how many more of them there are. Piquant that the Thatcher decade should have seen a revival of the

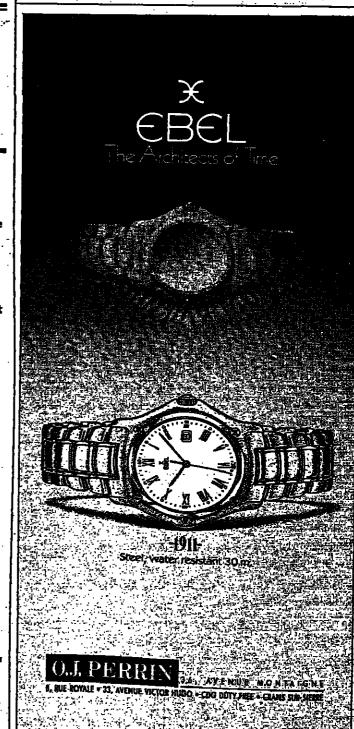
press.
The Daily Mirror won the award for the best overall use of colour, but since even Design Awarders can make mistakes, the winner was listed in the programme as Today. The Sunday Telegraph won three awards for design, but that seems to have been before its owners decided that its editing ought to be more closely integrated with the Daily Telegraph.

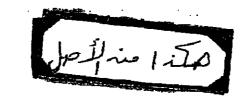
When I came back, I looked at the Frankfurter Allgemeine. Despite all the German excitements of the last few weeks. it has never altered its front page lay-out. There was the main story yesterday – "Dial-ogbereitschaft in Dresden und Leipzig - Ost-Berlin schimpft und droht" - spread across three columns,

It is an intriguing question: what would have to happen to make the FAZ look slightly more sensational?

#### Two tier

■ Sign on a stall in a West Midlands market: "Arab Worry Beads, £4. Double length (Nigel Lawson type) £5.50."





he outside world is not used to pleasant surprises from Pretoria. But in the space

of just over a month as South African President, Mr F W de Klerk has delivered surprises. thick and fast - including two of the most momentous political decisions taken by Pretoria for many years - and even his critics find it difficult not to be

disarmed by them.
Frustrating the outside world's expectations has long been a popular pastime among South African politicians Leaders like the former President, Mr P W Botha, seemed to take a perverse pleasure in raising the West's hopes of political reform, only to dash them. That is clearly not Mr de

Klerk's game. Four weeks ago, when the international community expected him to ban a massive protest march in Cape Town and risk provoking violence as a result — Mr de Klerk announced his sudden conversion to the merits of peaceful protest. And on Tuesday, night, when he amounced he would free every important long-term political prisoner, apart from Mr Nelson Mandels, he made it clear that interna-tional pressure had been a major factor in the decision. Mr P W Botha, a proud, stub-born and difficult man, would have gone to great lengths to avoid admitting any such thing. Mr de Klerk, by conPatti Waldmeir on the release of the South African prisoners

### De Klerk takes a risk

trast, has timed the releases to coincide with the Commonwealth summit in Knala Lumpur - clearly in order to strengthen the anti-sanctions posture of Mrs Margaret Thatcher, the British Prime Minister, whom he informed directly by telephone of the

All this would certainly have appalled his predecessor. Mr Botha's response to pressure from the Commonwealth tended to be much less accommodating. Indeed, when the Commonwealth Eminent Persons Group appeared to be making progress towards a negotiated settlement to South Africa's problems in 1986, Mr Botha took the extraordinary decision to bomb three neighbouring African countries in the middle of the group's visit to South Africa. They took the hint about Pretoria's attitude to outside interference, and the country entered a period of even deeper isolation. But if there has been a clear shift in political style since Mr de Klerk took office — first as acting State President after the

resignation of Mr Botha in

August, and later as serving

President following the Sep-tember 6 general elections there has also been a shift of substance. Two of Mr de Klerk's recent decisions could well have major long term implications for reform.

The first was the decision to allow peaceful protest against apartheid for the first time since a state of emergency was imposed three years ago - a move which brought tens of thousands of South Africans into the streets of major cities for the biggest civil rights protests held in decades.

And the second came on Tuesday night when Mr de Klerk shocked the families of eight long-term prisoners with news of their imminent release. All those jalled in the political show trials of the 1960s are to be freed after 25 years of a life sentence, except for their supreme political leader, Mr Nelson Mandela. He remains Pretoria's sole long-term hostage. But Mr de Klerk is clearly grooming Mr Mandela for release as well. By freeing unconditionally the African National Congress leader's closest political allies, he is more or less inviting

them to re-establish their Mrs Sisulu had seen Mr Man-authority over black politics in dela, a close friend, since 1964. And the meeting was believed to be the first between the South Africa, and try to unify an often divided movement before handing over the reins to Mr Mandela. But Mr de ANC leader and Morobe and Ramaphosa, who represent a younger and more radical gen-Klerk seems not content to leave that task to the released eration of black leaders. leaders alone. He is allowing Mr Mandela to consult widely Mr de Klerk is no doubt hop-

ing that the release of elderly and presumably more moder-ate black leaders will help create a climate conducive to negotiations between the black majority and the ruling white minority. Tuesday's move was a major step in that direction. But there have been other smaller concessions from Pretoria recently which could also With the blessing of the South African state, Mr Man-dela celebrated the releases in assist the process. Even before he was inaugurated as State President three weeks ago. Mr the company of Mrs Albertina Sisulu, wife of the most promi-nent of the prisoners and her-self a top official of the United Democratic Front (UDF); Mr de Klerk made it clear he was willing to meet the anti-apartheid churchmen who have spearheaded the organisation of the recent defiance campaign. That meeting took place yesterday in Pretoria, bringing Archbishop Desmond Tutu, the tion; Mr Cyril Ramaphosa, the country's most powerful black trade unionist; and Mr Cassim Rev Allan Boesak and the Rev Frank Chikane face to face with the new President for the

first time. The clerics stressed that

while they welcomed the release of political prisoners, the move could not be made in isolation. The country remained under a state of emergency, free political activity was impossible because of the banning of black political organisations, and apartheid legislation had not been removed from the statute books. Until those demands were met, the churchmen were not about to endorse Mr de Klerk's approach.
It is probably unwise to

expect much more from South Africa's new President. He may soon announce the abolition of the Separate Amenities Act, the legislation which governs so-called petty apartheid in public facilities; indeed, Pretoria is understood to have approved the Johannesburg city council's decision a fortnight ago to do away with petty apartheid in the country's largest city. But further major reforms may well have to wait until the political impact of releasing top ANC guerrilla leaders has been fully assessed. For the release is probably one of the risklest political moves ever made by a South African President – a President who, to boot, has had precious little experience of dealing with blacks in his previous years in Government, and even less experience of negotiations as a way to resolve political problems. But all the signs so far are that Mr



Walter Sisulu (left) with Nelson Mandela during the 1952 Defiance Campaign trial. Both were imprisoned 25 years ago.

de Klerk is learning fast - and under one's feet in South that black leaders will need to move swiftly to keep up with him. For over the past month, Mr de Klerk has successfully created the impression that the political ground is shifting

Africa. It will be up to him and ultimately, to Mr Nelson Mandela - to ensure that the process leads to a new and positive constitutional future for

s the Chancellor today tries to defend higher interest rates to Britain's assembled Tories, the subject of mortgage interest relief will be close to many hearts. In this article I want to argue that the abolition of MIRAS - mortgage interest relief at source - is not only desirable but, under specified circumstances, both techni-cally and politically feasible. MIRAS is the dominant form by which government subsi-

dises the home-owner. In the financial year 1988-89 the cost to the Exchequer was 25.5bu. The subsidy's origin can be traced back to 1803, almost as old as income tax relief. Between 1952 and 1983 it accrued to the taxpayer through the PAYE arrangements. Those who had pur-chased their house with a mortgage could set their interest payments against the liability for tex and this relief was normally given to employees through the borrower's PAVE coding. Since 1983 the mechanism has been much simpler: central government channels these enormous sums directly to the building societies and banks, permitting hand-outs to the private

Stephen Merrett urges the UK Government to seize an opportunity to abolish mortgage interest relief Time to remove the home-owners' subsidy

Interest to the borrower.
It was Denis Healey in 1974 who first introduced an upper limit on the mortgage sum qualifying for relief at £25,000. The limit has been subsequently raised to £30,000. One extraordinary anomaly is that these direct transfers of billions of pounds to the finan-cial sector from the Treasury are not regarded officially as public expenditure in the way that housing benefit is, for example. In the public expen-diture white papers, the costs are tucked away at the back as tax expenditure. This means that most accounts of govern-ment spending on housing are

just plain mistaken. Intellectual opinion is almost universally hostile to the subsidy, uniting the ultra-Left and the ultra-Right. The former believes that socialism

vinced that the image of rug-ged independence in home ownership, so consistently fos-tered by the building societies, should be made fact. Owner occupiers should stand on their own feet. The broad mid-dle ground opposes MIRAS in the belief that public money should be spent wisely and see no good reason why member-ship of a specific tenure deserves the vast support it

receives.

The MIRAS enigma is: how to get rid of it? Here we encounter a Catch-22 dilemma. In order to abolish the subsidy, a political party must gain power at Westminster. But any political party which included abolition in its manifesto could never hope to win

a general election.
I believe that two features of the current situation make abolition feasible for the first time. One of these is econor and the other is political.

Interest rates in general and subsequently the mortgage rate itself have risen repeat-edly since May 1968. House-holds, often at great personal cost, are adjusting their bud-gets to this situation. House prices have been so powerfully affected that they have proba-bly fallen in absolute terms in 1989. Mortgage rates will remain high (or higher) for some time in the light of the projected annual trade deficit of some £20bn. This will underpin the process of hous-ing market adjustment to more expensive money. But since 1945 we have seen the ebb and flow of the general rate of interest time and time again under governments led by both the major political parties. With the Thatcher administration firmly in

power for at least the next two years, the ebb tide for the

price of money is likely to arrive well before the next

general election. As interest

with his internal political col-

low on the grounds of Victor Verster jail in the Cape.

indeed, Mr Mandela was enter-taining senior leaders of the

anti-apartheid movement at his

cottage when news of the release of his fellow guerrilla

leaders was first announced.

Murphy Morobe, another prom-

inent activist of the UDF, which is a banned organisa-

Saloojee, an Indian political activist. It was the first time

eagues from his prison bunga-

building societies' and banks' own cost of borrowing, enabling them to set a lower mortgage rate.

It is at this point that MIRAS abolition will become technically feasible. For as interest rates fall the Treasury will be able to cut the MIRAS flow to the mortgagee institu-tions and yet, with careful tim-ing and calculation, leave them able to set an unchanged mortgage rate. The fall in the price of money and the cut in government subsidy will offset each other, leaving the cost to the consumer of servicing the mortgage debt unchanged. As market rates of interest continue to fall, the subsidy can be phased out.

Moreover, holding the mortgage rate net of subsidy unchanged will prevent a house price explosion akin to that of 1972. So a period of declining rates of interest enormously facilitates abolition with no net short-run effects on household budgets. But what about the political argument? Will not such a measure, promised by the Chancellor this year for the future, ensure substantial Tory losses at the next elec-tion? No. The Conservatives are the only political party which could introduce such a radical change in housing finance and get away with it. This is because the great majority of the other political parties would recognise the common sense and justice of such a policy, finding it impossible to argue for the restoration of the wasteful subsidy. But if the Conservatives in

power can successfully abolish MIRAS at no political loss, why could not Labour, the SLD and the Greens propose abolition now in the absence of any government commit-

First, it would provide a

superb opportunity for the

onents as the enemies of the largest tenure group in the country. The right-wing press would have a field-day with "Labour savages home-own-ers" headlines. It would be a mistake to

argue that billions of pounds of government expenditure could be withdrawn and there be no losers. In the short- and medium-run and in net terms, no social or economic group stands to lose. That, after all, is what makes abolition feasible. But when interest rates in general subsequently rise again, MIRAS will not be there to cushion the blow. In that case, who loses? This depends on your theory of housing supply. If the subsidy is not capitalised in the price of housing, then the cons suffers insofar as he or she must face higher mortgage payments than would be the case were MIRAS still in place. If you believe that the subsidy

is capitalised in house prices, the losers will be landowners, builders and existing house-owners who find the price of their asset unprotected from

mortgage rate rises. The end result is that unilateral support by the Opposition for subsidy withdrawal would both on presentational and real grounds enable the Conservative Party to savage its

political enemies.

I have suggested that, in net terms, the withdrawal of MIRAS would be completely painless in the short-run during a period of falling interest rates. I argued, too, that under these circumstances abolition is politically feasible for the current government. Abolition is very widely regarded by expert opinion as desirable because of the wastefulness of the subsidy. Market adjust-ment will be best facilitated if the government makes its commitment to abolition now, to take effect when general rates of interest fall. Mrs Thatcher and Mr Lawson, are you listening?

The author teaches housing studies at University College

### German unification hedged about by many myths

From Mr Nicholas Hopkinson.
Sir, Your editorial "Unloved but still needed" (October 5) was right to say that the German Democratic Republic's legitimacy as a separate East German state is looking thinner than ever. Frustrated by er than ever. Frustrated by the naucity of outlets for political statements of outlets for political statements of the manifely back Germans and seeing their country is political, rather than seeing their country is political, rather than the political of automatic cities of automatic cities of set of automatic cities of

equipment of the second

be Lightany bases its legit-cy as a speciate state not in brayenting the emer-ty its smited Germany Charlies short, 74 year his bases two world wars — also be its claim to be a miles afternative to West

Common cause in mining

From Mr. Andrew Smith:
Str. Boger Moody (Letters,
October 6) takes me to task for
suggesting, in Kenneth Gooding's article on mining and the environment (Treparing for the green decade," October 2), that hig may be beautiful in the mining industries of the 1990s. I do not condone the 1990s. I do not condone the environmental follies which "big mining" has caused in the past Indeed, in my full report I stress that "mining and smelting is still a very dirty business which will have to clean up its act."

Meeting the growing sensi-

Meeting the growing sensitivity of developing countries to the grykronmental implications of resource exploration will be costly for western mining companies. Bigger companies are better able to meet these costs. It is also in their long-term commercial interest to do so. By improving waste UBS Phillips & Drew, management and pollution 100 Liverpool Street, EC2

control in host countries, they raise the cost barrier to entry to the industry. By improving on the environmental safeguards agreed with the host, bigger companies are more likely to obtain authority for future exploration or expansion. Small, undercapitalised mining firms will find it increasingly difficult to acquire what were once easy Third World pickings. Whether this trend will be

dom. East Germany's relative economic success makes it less

susceptible to reform. The rul-

ing Socialist Unity Party (SED)

rejects perestrolka because it associates it with the economic

troubles in the Soviet Union, Poland and Hungary, and because similar moves in East

Germany would jeopardise its economic achievements.

The SED has successfully perpetuated the myth that a unified Germany will upset the

geo-strategic balance in

Europe. By accepting this myth, the media, Germany's

neighbours and the super powers are aiding continued

"beautiful" or not is in the eye of the beholder. The beauty for me lies in the common interest of large mining companies and host countries. For "big mining," longer term profitability should improve For developing countries, the economic imperative to mine resources will be balanced by better environmental insurance. Andrew Smith

repression in East Germany. Conjuring up the old myths about German reunification Germany. Since the war, East Germany has fulfilled its agenda of providing universal housing, health care, jobs, subsidised food and a relatively high standard of living. The price of the benevolent state is dictatorship and limited freedom. Foot Germany's relative fails to recognise that it was the absence, or weakness, of democracy in Germany that

led to disaster in the past. Today, the absence of democracy in East Germany is the real and immediate question. Fears of a united Germany are exaggerated because the dimensions of unification are not that large. West Germany already covers the bulk of German territory, has four times the population of East Ger-many and is an economic many and is an economic super power which, according to some projections, will have twice the gross domestic product of the Soviet Union by the year 2000. That the division of Germany has preserved the peace in the post-war era can-not be proved. Nor can Ger-many's modus vivendi as the

fication, the super powers are afraid of losing control over developments there. Its neighbours fear that the front line will no longer conveniently be in Germany. In view of the Soviet Union's apparent preparedness to relinquish its con-trol over eastern Europe, the emerging Soviet-Western condominium in the parts of east-ern Europe where market reforms are being made should prompt the West to reconsider rather than fear requification. Dispelling the myths about reunification could improve the prospects of East-West

security and the renewal of democracy in East Germany. Nicholas Hopkinson,

18a Stonor Road, W14

most heavily militarised area of the world be considered sta-

Although official Nato state-ments advocate German reuni-

ble or normal.

Restructuring British politics

Sir, Joe Rogaly says that Britain's economy will not be put right until its politics are restructured ("The political roots of economic failure," October 6). He is right. So long as our political parties expend their energies (and ours), each pulling down what the other has erected, so long shall we fail to keep up with those who manage - whether through proportional representation or in other ways — to keep their industry free of political zeal. Many who defend our pres-ent political and electoral systems do so on the grounds that we have had them a long time, that they are British and that therefore they are best. They gave us nationalisation and they have given us privatisation. Foreigners who have different systems must be benighted, notwithstanding

Other apologists point out that only our present system could have endowed Mrs Thatcher with sufficient power to correct the misdeeds of the Labour Government that pre-ceded her. It does not seem to have occurred to them that those misdeeds could not have been committed, had not the Labour Government in its day enjoyed the same absolute power that later passed to the Conservatives. Alternation between right and left may be entertaining, but it is ulti-mately unproductive.

I observe that rejection of any change in the electoral system is the only thing about which Mrs Thatcher and Mr Kinnock agree. I doubt whether they can both be James McFarlane,

The Court House, Atch Lench,

Strand House.

Two distinct issues in proposals for summarised financial reporting

From Mr Paul V. Boyle. Sir, David Waller (Lombard, October 6) confuses two separate issues in discussing the Government's proposals for summarised financial reporting by listed companies. A distinction must be made between the need to improve financial reporting and the desire to pro-

closely reflects their needs Significant improvements in financial reporting will not come from Mr Waller's prescription of "better presentation of the information which is to be found within the pages of a traditional set of company accounts." A radical reap-praisal is required and there vide different shareholders are currently a number of pro-with information which more posals to which innovative

companies can turn for ideas. Inevitably, because business is complex, financial reporting is also complex. Whether com-panies use traditional report-ing methods or more radical alternatives, there will always be shareholders who lack the time or desire to study the detailed reports which companies are required to produce.

The Government's proposals

their economic success.

are to be welcomed. They pro-vide complete safeguards for individual shareholders who wish to obtain a copy of the full report. The proposals will, however, not represent a giant step towards better financial Paul V. Boyle, W.H. Smith,

He's as famous as his ears, and his ears are as big as his projects. When your projects are as big as your ears, we at BNP lend ours.

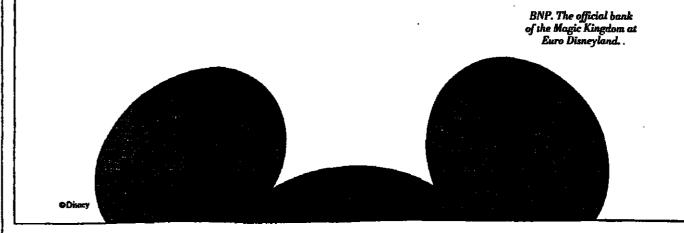


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### **FINANCIAL TIMES**

Thursday October 12 1989



RENEWED PRESSURE TO SELL CONTROLLING SHARE

### Manchester United bid abandoned

MR Michael Knighton, a

37-year-old property dealer, yesterday abandoned his con-troversial £30m (\$31m) takeover bid for Manchester United Football Club, one of the best-known football clubs in Europe. Instead he accepted an invi-

tation to become a non-executive director of the club which can count among its former stars Bobby Charlton and George Best and has in its present squad England captain Bryan Robson.

Mr Martin Edwards, the club chairman who would have

chairman who would have received £10m for his 50.06 per cent majority shareholding, announced the offer had been cancelled "by mutual agree-

Mr Knighton said he had called off the bid because "I didn't think it would be in the best interests of Manchester United." He added: "There was no question in my mind that the funding was there to move ahead. The contract was largely watertight. It was there to be taken."

The takeover bid had attracted much publicity and excited millions of fans who follow the fortunes of the club - many of whom have never been to the club's ground at Old Trafford, Manchester, in north-west England.

The club's status as one of the world's great sporting names was based not so much on its domestic successes but on its recovery from the Munich air disaster which killed seven of its players in

February 1958. Sir Matt Busby, who before the crash had fashioned the

**UK Tories** 

try to boost

poll tax and by revealing plans for a radical shift towards a

more interventionist environ-

ment policy.

The moves, announced at

Blackpool of Prime Minister

Margaret Thatcher's Conserva

tive Party, came as Deputy Prime Minister Geoffrey Howe

said in a separate speech that the Government would have to

explain its actions more fully to the electorate and show will-

ingness to reappraise its views

The call by Sir Geoffrey-a former Foreign Secretary still

considered as a contender to succeed Mrs Thatcher as leader

of the party - for "government by explanation" follows a diffi-

cult political week for the Con-

servatives.

Last week's decision by Mr
Nigel Lawson, Chancellor of
the Exchequer, to raise domes-

tic interest rates by one point

to 15 per cent failed to stem the

decline in sterling at a time when some opinion polls were

showing the Conservatives to be well behind the the opposi-

In a response to intense pres-sure from its own party mem-

bers in Parliament, the Gov-ernment said yesterday that it would spend £1bn (about

\$1.54bn) before the next general election to cushion the impact

of the forcoming reform in

The decision was immedi-

ately attacked by Labour as "an electoral bribe" and did not even satisfy some Conser-

vatives, who warned that mar-

ginal parliamentary seats would be lost if supporters were forced to subsidise the

new taxes in high-spending,

The Government also put its

Patten, Environment Secre-

tary, said would "set our envi-

of this century." Background, Page 7

local governments...

tion Labour Party.

property taxes.

when necessary

By Our Political Staff

image



Own goal: Knighton heads for failure at Manchester United

rated team, took only five years to rebuild a side that went on to win the European

Yesterday, financial advisers to Mr Knighton's company, MK Trafford, told the club they were confident they could have met the deadline for the offer

to United's other 3,000 share-holders, due at midnight last

announced.

The only difference is that
Mr Edwards is likely to findhimself under increasing pressure to dispose of his controlling share, possibly to Mr
Amer Midani, a main board director who already has a 15 per cent stake in the club. Mr Edwards said yesterday he had not made a decison about whether to sell his interest.

The Knighton deal was initially hailed as the biggest takeover move in British footballing history, dwarfing the

The club said that at no time

during negotiations had Mr Knighton sought compensation

for backing out of the deal, and

none was given.
The news leaves Manchester

United in about the same posi-tion it was before August 18 when the takeover bid was

£6m Mr David Murray paid for Glasgow Rangers in 1988. Mr Knighton has continually insisted, and maintained this line yesterday, that he did have the wealth to undertake the full £20m buyout, but to date he has produced little evidence of easily realisable. dence of easily realisable assets. Instead in the past week the list of interested or disinterested potential backers has read like the unofficial Who's Who with money living

anywhere near Manchester. Mr Knighton had promised to spend £10m refurbishing the stadium and spoke of turning Manchester United into a £150m-a-year business within two decades. Just how this would be achieved was never quite clear and only added to scepticism among other club board members.

Mr Knighton presented himself as a man of property, though he was not quite in the

though he was not quite in the tycoon class.

The withdrawal last month of Mr Bob Thornton and Mr Stanley Cohen from MK Trafford, the corporate vehicle for the takeover, cast further doubt over the bid and last week it became clear that Mr Knighton had approached Mr Eddie Shah, the media entre-preneur, and Mr Owen Oysten, the property and local radio millionaire, as potential back-

The appearance of Mr David Murray, the Rangers Chair-man, in a "support and advice" role gave some reassurance to the move. But it proved to be the opportunity that Mr Edwards needed to extricate the club from what had turned into an embarrassing farce.

### Hong Kong projects announced to build confidence

By John Elliott

HONG KONG construction projects costing HK\$127hu (\$16.3bn) by the year 2000 were announced yesterday by Sir David Wilson, Governor of the colony, in a speech aimed at rebuilding confidence in the wake of the Tiananmen Square

crists in China.
Sir David, who said the projects included a new international airport; confirmed plans for a Bill of Rights to be introduced next year to protect civil and political liberties before and after 1997.

hefore and after 1997.

However, he warned local people not to interfere in China's internal political affairs. He also said Peking should help to restore "mutual trust" as the "necessary cornerstone" for 1997, when Hong revers to Chinase sover-Kong reverts to Chinese sover-

The Governor's speech, delivered at the annual open-ing of Hong Kong's Legislative Council, was carefully drafted "as a vision of the future" to impress both international and local opinion with the Government's determination to forge ahead with unusually expensive projects aimed at continuing the development of Hong Kong as a "modern city" and as an international commercial and financial centre long after 1997. "We must have confidence

in ourselves. Without this we cannot expect other people to have confidence in us," he

A two-runway international airport is to be built at Chek Lap Kok, next to Lantau island, to handle 80m passen-gers a year. The first runway is scheduled to open early in 1997 and will be served by a high-speed rail system, a sixlane motorway and a new town for at least 150,000 peo-ple. Some of the financing for the airport will come from a special fund being built up to help finance the first post-1997 administration.

Hong Kong's port container throughput is to be increased livefold by 2006, and other land reclamation and development projects will push the harbour.

The local population real speech can have only a limited impact because the real power to affect confidence lies in Peking which has this week started a destabilising diplo-matic row about the handling of illegal immigrants.

A series of social policy initiatives was announced in the fields of education, youth development and technological training. These are primarily aimed at offsetting the effect of Hong Kong's brain drain, which is forecast to grow to 55,000 people next year. An international business

committee of overseas chamcommutee of overseas cham-bers of commerce is to be set up to co-ordinate the views of foreign companies which are essential for Hong Kong's

Peking on its controversial draft of the Basic Law which will be Hong Kong's mini-con-

For many years, he said, "our community has recog-nised the importance of not becoming directly involved in China's often complicated

Kong would go ahead with its plans to repatriate or resettle more than 50,000 Vietnamese boat people now in the colony.

### stop here Sterling, it seems, can do no right these days: up a touch against the D-Mark yesterday, but down to a 2½ year low on the cure currency rates.

the trade-weighted index. The chief culprit was the dollar, ris-ing once more on signs that there is to be no early easing in Fed policy after all. Even the yen fell against the dollar yesterday, despite the half-point rise in the Japanese discount rate. It looks as if the CVs offorts are starting to run G7's efforts are starting to run out of puff.

The combination of the Bundesbank's move last week, yesterday's increase in Japan and the standstill in the US and the standstill in the US might suggest an ominous rise in interest rates worldwide. The truth is probably less simple. Within the EC, which in trade terms is roughly in balance with the rest of the world, the rise in West German rates is an attempt by the region's central bank to cool European demand. But the Januarese rise demand. But the Japanese rise seems part of a different issue: a polite reminder to the US that Japan will not tolerate the inflationary consequences of yen/dollar weakness.

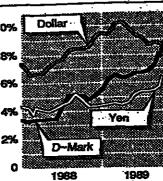
It seems clear that Europe, not the dollar, remains the key to sterling. If the D-Mark does not strengthen of its own accord, thus further damping import demand among West Germany's neighbours, the Bundesbank may have to turn the screw again. In such a context, there seems little point in the Government seeking to switch attention from the sterling/DM rate to the trade-weighted index - especially if the dollar is going to ensure that the index misbehaves as

#### Volvo/Renault

It was not the 4 per cent rise in Volvo's B shares yesterday, so much as exceptional turn-over - at 180,000 shares traded in Stockholm, about nine times the usual — that showed the strength of market sentiment that something big is up between the company and Ren-

It could all be wishful think-ing. Swedish investors would welcome a rerun of the Asea-Brown Boveri deal, explaining why a similar combination Sweden's favoured rumour, involving either just their truck operations, or cars too. That some of the strongest buying has been overseas, par-ticularly in the US on Tuesday, adds further credence to the idea that this is mere speculative froth on a share which has already outperformed the

The buck doesn't



Swedish market six per cent in the last month. But despite the slightly confusing signals com-ing from Volvo, market sentiment seems more likely to be right than not.

True, a merger would not necessarily solve short-term problems. Volvo may need extra capacity to boost its extra capacity to boost its 60,000-unit worldwide truck production, but will find it hard to get it from Renault's French factories, which are working flat out. The market's view though is that Volvo and Renault are looking to the long-term anyway. Volvo's long-term anyway. Volvo's heavy research & development budget, which has been caus-ing earnings to droop, will see its car side all right until 1995, but could need some help after that, and the creation of indis putably the world's strongest truck producer would be entic-ing for both parties.

#### US profits

Can Wall Street move ahead in the face of static or declining corporate earnings? The experience of 1985/86; when earnings on the S&P500 fell by 13 per cent yet the market rose by 45 per cent, suggests there is no obvious correlation is no obvious correlation between the immediate health between the immediate health of the corporate sector and the level of US share prices. Nevertheless, the recent profit warning from IBM, the weakness in the latest US employment data and werries about the effect of a strong dollar on profit margins have led to worries that third quarter US profits may contain some nasty surprises.

The bulk of the results will start flooding across the wires next week, but early indica-tions are mixed. Railroads are normally a reasonably sensitive indicator of the pace of US activity and the reading from the 22 per cent decline in earnings from CSX is not particularly encouraging. Mead, a cyclical papermaker, suffered a similar sort of decline; but then again, Gannett's earnings are up 11 per cent helpet by reasonably buoyant advertising revenues. US corporate earnings

US corporate earnings growth is slowing down rapidly after two and a half years in which profits have been bounding ahead. S&P's estimate of 1989 earnings growth has been cut from 17 per cent a few months ago to 16 per cent currently and is likely to fall still further. Lividend growth has also slowed from 9 per cent in the first half to 2 per cent in the latest quarter. It is not the most encouraging backdrop for the Dow to scale fresh peaks.

There was much walling and gnashing of teeth from Hays yesterday on being forced to float on a historic pie of only 12, falling to around 10.5 on a prospective basis. But talling prospective basis. But their potential customers what a bargain they're getting is the oldest marketing trick in the book. Hays essentially has one exciting division—commercial one where growth is likely to slow — personnel; and one where the prospects must be doubtful if the UK goes into recession — distribution. In normal times, its strong growth record would justify a premium to the market. But these are not normal times, and Schroders was doubtless relieved to get the issue subunderwritten yesterday. Bar-ring a further base rate rise, however, the issue should be

This has not been a good year for new issues. Only 40 companies came to the main market in the first three quarters of the year, compared with 79 in the same period of 1988. And although issues on the USM have held up, the amountof money raised per issue has fallen both there and on the main market. Some companies obviously seized their chance in the bull market - 1987 was the peak year for main market issues - so we may new be seeing the gap created by suries bunching. However, as Hays nstrat outs usually need en exit vehicle for investors, or a need to replace debt with equity, two or three years down the line. That ought to gurantee of steady trickle of new is future. But the costs and risks of flotation may prempt more buyouts, like Premier Brands to opt for an industry buyer.

#### control of Nagorno-Karabakh By Quentin Peel in Moscow SOVIET TROOPS appear to be in danger of losing control in the embattled mountain region is campaigning to become part of the republic of Armenia, instead of Azerbaijan, is at least 123 since last February. control the conflict. They claimed that the gov-

Soviet forces struggle to keep

THE BRITISH Government yesterday acted on two fronts to present a softer image to the of Nagorno-Karabakh, where electorate by announcing a £1bn package to ease the intro-duction of the controversial armed gangs of Armenians and Azerbaijanis have taken to the

hills in open warfare.

Soldiers were forced to fire yesterday on a stone-throwing crowd, killing one man and injuring six, in the town of Stepanakert, the regional capital. fuel suddies are virtualiv exhausted after a transport

blockade by Azerbaijani workers since February.

They are protesting at the region being ruled direct from Moscow, instead of by their own republican government in

Threats of martial law on the railways have forced the workers to lift their blockade of the entire neighbouring republic of Armenia, in force for more than a month, but they are still stopping any movement of fuel supplies. That means Armenia can no longer fly in fuel to Nagorno-Karabakh.

The death toll in the region, where the Armenian majority

Five people were reported killed last weekend, in addition

to yesterday's casualty.

Television pictures show troops manning road blocks on every side of Stepanakert, searching for arms, and armouved ears in the searching for arms, and armoured cars in the

Two days ago the official news agency, Tass, reported that "information coming from Nagorno-Karabakh increasingly reminds one of war reports. Blood is being spilt, houses are being burned, and cars are being attacked.

"Mutual hostilities and the forces of evil blind those who participate in these conflicts and undermine their reason." The conflict has sparked furlous exchanges in the Supreme Soviet, the parliament in Moscow, between Armenian and Azerbaijam dep-

On Tuesday the Armenian deputies stormed out of the chamber in protest at the fail-

ure of the Soviet authorities to break the rail blockade and

ernment had still not put troops on the railways, despite the continuing refusal of Azer-baijani workers to move fuel into Armenia. Dr Sergei Ambartsumian, of

the Armenian Academy of Sciences, said that restoration by last December's earthquake was at a standstill He said that although the total rail blockade had ended the lack of fuel meant that

be moved from the railway sta-On the other side, the Azer baijani authorities have reported the capture of an Armenian civilian helicopter allegedly found loaded with high explosives and ammuni-tion when it landed in Nagor-

goods delivered could still not

no-Karabakh. Unofficial sources report daily clashes between armed gangs in both Nagorno-Kara-bakh, and along the borders of

### Tokyo, US close to agreeing compromise on steel quotas

JAPANESE and US negotiators are close to resolving a new steel trade agreement, which will include a cut in Japan's exports to the US and the probable use of a third party to mediate in difficult bilateral

The agreement, expected to be signed in coming days, has been made easier since US negotiators relented on their demand that Japan's export quota under the voluntary restraint agreement (VRA) be slashed from 5.8 per cent of US domestic consumption to 3 per cent. It is understood that the newly agreed figure is 4.5 to 5

plans to improve the "quality of life" to the forefront of its campaign for re-election with Japan had argued that the old figure be maintained, but news of a draft law on the environment which Mr Chris steel producers are likely to be happy with the compromise figure. Last year, with strong domestic demand, Japan's steel ronmental agenda for the rest exports to the US were 4.2 per

The negotiations with Japan and other steel exporters fol-low the US decision to extend a 1984 pact under which volun-tary limits were set on exports to the US to assist the local

That pact, which expired at the end of September, has been extended until at least the end of March 1992, and US officials have said that they want to reward fair trading countries with a quota increase and punish the unfair with a quota cut. Talks between the US and Japan have dealt with specific bilateral problems and a more general US proposal for an interactional expression on the international agreement on the

abolition of steel export subsi-dies and trade barriers. An official of Japan's Minis-try of International Trade and Industry (Miti) said a consensus had already been reached on the principles of the steel trade, but a few bilateral issues and the wording of the interna tional agreement remained

"We have not yet reached : final agreement. One of the critical issues is who would judge our disputes with the US. A kind of third party arbitra-tion would be suitable, with a representative from another country deciding," a Miti offi-cial said. "We have to go through the international agreement word by word, so that will take time."

Mrs Carla Hills, the US Trade Representative, will be in Tokyo today, and a spokes-man for Nippon Steel, the world's largest steelmaker, said it was hoped an announce-ment about the pact will be made during her visit. future.

These measures drew praise from local leaders, although there was some criticism that Sir David did not explicitly promise to speed the development of democracy before 1997. He was also criticised for not openly calling for the UK to take a tough line with Peking on its controversal

win he hong kong s mini-con-stitution from 1997. Sir David implicitly accepted Peking's criticism of people in Hong Kong who have been helping China's political dissi-dents since June when he appealed for a "sense of responsibility and self-re-straint."

domestic politics."

He emphasised that Hong

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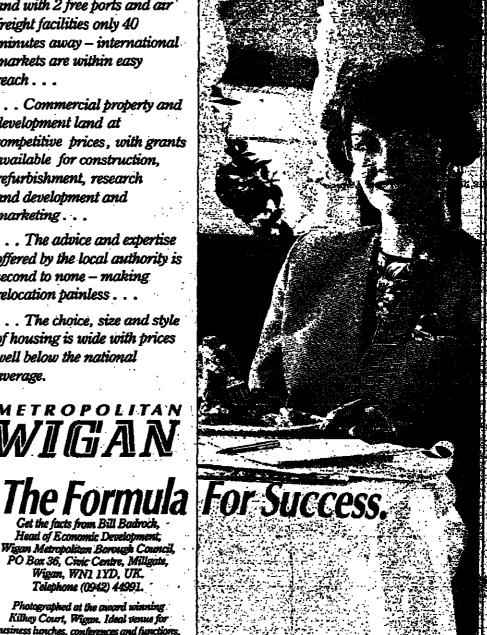
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### BNL approves capital injections plan

By Alan Friedman in Milan

The board of Banca Nazionale del Lavoro (BNL), the Italian bank that is at the centre of a scandal over \$1.85bn of unauthorised Iraqi export credits, last night gave its approval to plans for three separate capital injections that will total

I.2.350bn (\$1.7bn).

The recapitalisation, already announced last month, will still need to be approved formally at an extraordinary shareholders' meeting, to be held in about six weeks time.

The aim of the exercise is to strengthen BNL's capital The first L 808bn of BNL cap

ital injections will come from a rights issue reserved in equal portions for INA, the state insurance concern, and INPs, the state pension fund. The price per ordinary share has been fixed at L32,400, which would give BNL a theoretical market capitalisation of around L4,000bn.

Because of the rights issue

INA's equity stake in BNL will rise from its present 12.1 per cent to 20.2 per cent while that of INPs will increase from 8.5 per cent to 17.2 per cent. The Treasury's shareholding in BNL will be diluted from 74.5 per cent to 58.8 per cent although it may rise again in a

Treasury injects L348hn.
The final L1,200bn of fresh BNL capital is to come from a subordinated loan that is being subscribed by INA.

couple of months when the

# **WORLD WEATHER**



The political dinosaurs among Mexico's ruling elite are being forced to recognise that their

age may be drawing to a close. As Robert Graham reports, the main catalyst for change is the country's young and dynamic new President

### Dealing with the pack

MOMENTOUS change is afoot in Mexico. The ideals and traditions of the Mexican Revolu-tion, which has conditioned the nation for most of this century, are being quietly cast aside like an old snakeskin.

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(N. 1864 2022)

The long serving corporatist structure of the state, held together by the corrupting apparatus of the ruling Institu-tional Revolutionary Party, the PRI, is being shaken up. Eco-nomic liberalisation is reducing the dominant role of the public sector and is lifting the private sector out of its cosy physic secure of concessionary capi-tal. The PRI itself has been forced to concede political phr-rallem and is now obliged to reorganise as its 70-year-old himpoly of power is directly

The catalyst for change has been President Carlos Salinas de Gortari who assumed office last December. The 41-year-old Harvard-educated former planning minister symbolises a generational shift in the leadership of a country where 80 per cent of the 85m population is under 40. From the start of his six year term, he has displayed an energy and a deter-mination that has taken the country by storm. He knows what he wants and how to get it," observes Mr Jesus Silva

istry colleague. He is running the country with a group of like-minded technocrats who are precocious, gifted, and young, whose philosophy is encapsulated by the much repeated word modernisation.

This is shorthand for an

ambitious overhaul of society and the economy that removes the stigms of underdevelopment and integrates Mexico into the global economy. Mexico is looking away from any model in Latin America, its aspirations now being closest to the economic and political transformation achieved by Spain. This is a curious turn of the wheel since Mexican histo-rians have been so critical of Spain for its colonisation of the

The Salinas administration's pragmatism and sheer confidence has enabled it to make light of the enormous baggage of revolutionary rhetoric which has weighed down previous Mexican governments, Gone is the complex chip on the shoul-der about the powerful neigh-bour to the North, and at last relations with the US are on a sensible footing, suggesting much closer integration at all

Old shibboleths about the evils of foreign investment are



being eroded. Even land ownership, the cornerstone of the revolution that enshrined the rights of the peasant farmer, is perhaps no longer so sacrosanct as the government grap-ples to combat low agricultural productivity and a serious

Opposition politicians like Mr Cuauhtemoc Cardenas, leader of the centre left Party of the Democratic Revolution (PRB) insist these changes are little more than a reaction of a terminally sick ruling party

in a new guise. However, such a view underestimates the nature of the metamorphosis, and the risks being taken by President Salinas. On the political front, the rebuilding of the PRI could leave President Salinas with a party unable to pro-vide the votes — either because it has not reformed itself sufficiently or because it has gone too far in dismantling the old apparatus of power. It is like redesigning a ship in the middle of the ocean. If the PRI

cratic party, it has to sever its incestuous relationship with government and distance itself from the so-called 'dinosaurs' the old-style bosses who have traditionally delivered the

They incidentally were responsible for shoe-horning Mr Salinas into the lead in the allegedly-rigged July 1988 pres-idential election. The core of his vote then came from workers and peasants; yet now the natural constituency of President Salinas's 'modernisation' policies is precisely where PRI has been weakest; the middleclass and business community.

The pace of change is being dictated by the deregulation and privatisation of the economy. Here even the most confident members of the Salinas team such as Mr Pedro Aspe. the Massachusetts-educated Minister of the Economy are aware Mexico is moving into some unchartered waters. As in Mr Gorbachev's perestroika. President Salinas needs concrete economic results quickly to head off political disaffec-tion and social unrest. Mexi-cans have been impoverished by a decade of lost growth due to the fall in oil prices and the drain on resources caused by Mexico's huge foreign debt. Incomes have fallen, in some instances, by 50 per cent; social spending has been cut with a particularly adverse impact on education, health and housing-essential investment on infrastructure (including energy, roads, ports) has been held

A tough stabilisation plan, mitiated by the previous de la Madrid administration, has been successful in bringing down inflation. This has been largely through a pact between the government, the employers and the unions which for the past 22 months has controlled the peso-dollar parity and curbed prices and wages. The pact, extended in July until March 1990, envisages year-end inflation at 17 to 18 per cent.

The government plans a gradual easing of price con-trols, managing inflation through increased domestic competition, import liberalisa-tion and a highly valued peas accompanied by relatively high interest rates. The freeing of trade restrictions has led to a surge in imports and a sharply deteriorating trade balance. Imports this year are increas-ing seven times faster than exports, in part due to increased activity by the pri-

vate sector. The disturbing aspect concerns agricultural imports.
Mexico this year will import
12m tonnes of grain. A high
proportion of this is maize, the most popular and price-sensi-tive item in the Mexican diet. The trade figures do however underscore the recovery in demand. The economy is growing much faster than anticipated, at close to three per cent on an annualised basis. Confident this is not a false boom, the authorities are reluctant to apply the brakes. They are aiming for an annual average growth of six per cent by 1994. Sustained recovery hinges on a mix of domestic and international confidence and access to a sufficient flow of fresh funds and/or debt relief.

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- The economy; budget
- Banking and the Stock

planning: Page 3 ■ Relations with the US; Oil industry; Coffee: Page 4 Market Page 5

The July agreement with the commercial banks covering \$53bn of medium and long-term debt - just over half the country's total foreign debt - was the first embracing the principle of debt reduction under the 'Brady Plan'. The fact that Mexico was singled-out, reflecting both the Bush administration's commitment to a stable Mexico and the international financial community's recognition of the country's sound economic policies. "We believe the debt agree-

ment is sufficient for Mexico's

needs for regaining growth," says President Salinas, underiming that the deal should cut the transfer of resources abroad from six per cent to two per cent of GDP. However, the precise extent of debt reduc-tion will depend on the various options taken up by the 500-odd creditor banks in the complex package - a process unlikely to be complete before the end of the year. The deal has given a modest boom to business confidence, though wary. Some \$2bn of flight capi-tal has returned and domestic interest rates have fallen nearly 20 points to around 37 per cent, so easing slightly the heavy burden of domestic debt. Yet even on the most optimistic assessment, Mexico is going to be strapped for cash. In May foreign investment reg-ulations were revised to reduce

red tape and to expand the sectors open to foreign capital. For Mexico's size, foreign investment levels are low -approvals last year were \$3.1bn. Privatisation should attract foreign investment and the programme is being accel-erated to allow resources to be channelled by the government towards social spending. The proposed sale of the copper mining concern, Cananea, will save \$500m a year. To relieve bottlenecks, some infrastructure projects will be handed to the private sector to finance, build and operate. Such is the case of a 700km superhighway from the capital to Acapulco.

In spite of all his difficulties, President Salinas's performance has been near faultle He has exploited his authority, going ahead with the arrest of a series of individuals who under previous regimes were considered untouchable. The most prominent arrests have concerned key figures in

#### Page 7

- Foreign investment; motor industry; labour: Page 6

  Maquiladoras and mining:
- E Tourism and agriculture:
- Page 8 ☐ Editorial production: Dermot Mertin

#### **KEY FACTS**

Area: 1,959,038 sq km Population: 83.2m President: Carlos Salinas de Gortari Real GDP growth: 1988, 1.1%; 1987, 1.4%; GDP growth per capita:

1987, \$1,830 Inflation: 1988-89, 17.4% Merchandise exports: 1988, \$20,657m, Merchandise imports:

1988, \$18,905m; Current account balance: 1988, \$2,905m; Reserves excluding gold:

100 Centavos = 1 Mexican pesos 1988 average exchange rates: \$1 = 2,209.7; £1 = 3,936 Main destinations of exports 1988: US, 65%; Japan, 6%; Spain, 48%; France, 2.8%; West Germany, 2.2% Main source of imports 1987:

US 65.7%; West Germany, 6.5%; Japan, 6.4%; France, 2.2; Structure of long term debt as % of total, 1988: Official creditors 20.1%

Private creditors 79.9%

national life that had established mini-empires or were abused their positions; the powerful boss of the oil workers' union who exercised a stranglehold over this strategic sector: the former head of a shadowy now defunct state run security organisation: a promi-nent businessman allegedly involved in major stock market manipulation: and the nation's drug king known to be in league with Colombia's notori-ous Medellin cartel.

By daring to touch these untouchables, President Salinas has not only won his spurs but has also created political space for himself that allowed him to set the agenda.

Commenting on the first nine months, President Salinas says: "There is social peace, there is tranquility...there is a new sense of optimism in Mexico. "For me that is very important since the attitude of the population is fundamental in the process of change." This new sense of optimism is pal-pable and President Salinas is capable of taking full advan-



If Christopher Columbus had been guided by Bancomer...

discovered in 1492. The idea of reaching the East by salling westward was an enormous enterprise and

> If Bancomer, Mexico's leading bank had been his guide, Columbus would have certainly realized negnitude of his discovery and the richness of America bacause Baricomer offers expertise on Mexican markets, a complete range di services and operations; more than 100 branches in the country, and agencies and

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THE POLITE ceremonials characteristic of Mexican political institutions are becoming a distant memory after the formation in late August of the country's most pluralistic Congress to date. It is a Congress hoping to expand democratic

Yet one month into its term, opposition congressmen cheered one another as they bombarded ruling-party deputies with charges of blocking a genuine political change and designing a rigged reform

Turbulent sessions in Congress are symptomatic of the

Time will tell whether PRD can crystallize its potential for becoming a national party or end up a regional one

dramatic political changes in Mexico as the Institutional Revolutionary Party (PRI) has light, and watch the control of events slip from its grasp. As the opposition parties begin to exercise their will

Mexico stands at a crossroads. The hegemony of the long-ruling PRI is crumbling and could give way to a peaceful

transition to democracy.

Mexicans across the political spectrum agree the July 1988 presidential elections were a watershed. Results ultimately gave victory to PRI candidate Carlos Salinas de Gortari. But the strong showing of centre-left coalition candidate Cuauhtemoc Cardenas, who millions of Mexicans believe won the fraud-riddled election, made the unthinkable conceivThe transition to democracy, as the PRI hegemony crumbles, is long awaited, says Lucy Conger

### Bitter spark of the Cardenas phenomenon

1929 the PRI is not invincible. The Cardenas phenomenon has sparked bitter enmity among PRIistas who are busily devising ways to obstruct his marty's progress.

The elections created a ealignment of forces that will shape the political debate and quicken competition for constituencies throughout the six-year term of President Saltnas. The PRI holds centre ground

politically while shifting right in economic policy. It has ahandoned the social programs and independent foreign policy stands that have traditionally upheld the PRI's claim to be the inheritor of the Mexican Revolution of 1910.

In the election PRI's turnout was strongest among less-educated, "backward" constituencies in remote rural areas. The party lost votes in droves among urbanized, educated

PRI remains deeply divided between "dinosaurs" old party hacks who occupy powerful positions in PRI's corporate organisations of workers, peasants and urban self-employed workers, and "renewers," largely technocrats who lack experience in politics.

Dinosaurs resist innovations promoted by youthful renewers such as elections among rankand-file to select party candidates, preferring instead closed-door negotiations for apportioning candidacies for municipal, legislative and gubernatorial posts.

saurs currently have the upper hand because of the govern-

ment's vaciliating commitment to a deep political reform. While the renewers are casting about for new ways to appeal to the electorate, dino-saur operatives have been instrumental in perpetrating fraud to secure PRI victories in elections against the Cardenas

At centre-left is the Party of the Democratic Revolution (PRD), headed by popular Cuauhtemoc Cardenas, who officially collected 31 per cent of the national vote and has a near-mystical appeal among Mexican electors. A fusion of PRI defectors and the former Mexican Socialist party coalition of communists and socialists, PRD has not coalesced

tion in May.
In-fighting is hampering defi-nition of a PRD program, and the party remains divided over strategy for co-operating with government to advance party

PRD has channelled discontent with economic policies and the anti-PRI sentiment of the educated middle sectors and masses of urban and rural poor through protesting over sweeping, rapid economic liber-alisation and defending the interests of workers and peasants, staking out its claim as the rightful inheritor of the

Time will tell whether PRD can crystallize its potential for becoming a national party or



Salinas: guile and intellect needed on the road to recovery

whether it will end up as a regional party. PRD is looking toward major victories in the mid-term 1991 Congressional elections where oppositon parties, combined, have a chance at capturing a majority of the Congress.

It also has its sights fixed firmly on the 1994 presidential race when, PRD believes, a rickety and discredited PRI will be running against its own bad record. pied by Mexico's senior opposi-tion group, the National Action Party (PAN), which had cause for celebration in its 50th year with the historic July victory of PANista Ernesto Ruffo Appel in the Baja California overnor's race. On Nov. 1 Ruffo becomes the first opposi-tion party governor in the 60-year reign of the FRI and its

A regional party especially strong among middle and

PAN's program of less govern-ment, economic liberalisation and expanded private initiative has been largely pre-empted by Salinas. Currently split between old-line PANistas who behave like a loyal opposition and the aggressive, business-class "neo-PANistas," the party is exercising new-found leverage as the swing bloc in Congress that can the the balance, securing or blocking a twothirds vote for or against the

Across the political spec-trum, the troublesome question now is whether political parties will be able to compete in elections on an equal footing. President Salinas's National Development Plan pledges a political reform that will assure "unrestricted respect for the popular will expressed in elections" and expand political party partici-pation in monitoring of voting. The political reform debate in Congress has become

entrenched over the composition of an independent elections review board. Bad faith caused by Mexico's rich history of fraudulent elections has gen-erated a rare unification of the

opposition.
PAN, PRD, the Party of the Authentic Mexican Revolution and an 11-member independent parliamentary group are back-ing a compromise proposal for an independent elections board, separate from the government, comprised of PRI and

reforms to establish fair political competition by assuring that no party has unfair access to public funds and that party affiliation is voluntary and individual - provisos that imply the end of the PRI as the party of the state and a collapse of corporatist organisations whose members are obliged to join PRI. While debate over the new opposition party delegates and independent citizens. It would

rules of the political game grinds on, it remains a truism that the Alpha and Omega of the Mexican Political System is the Presidency. Salinas moved with near-lightning speed to out his imprint on the Presidency, making bold strikes that brought to heel powerful labour bosses, exalted finan-

ciers and seared drugbarons.

The legitimacy he lacked owing to marred elections he has overcome by developing authority through the exercise

of power. In his first year in office, Salinas's success has been far-reaching enough to cause concern among some observers who point to a "resurgence of coarse presidencialismo and authoritarianism," writes polit-ical analyst Adolfo Aguilar Zin-

#### **FOREIGN DEBT**

### Contradictions of Brady plan cause concern

ckage was ever reached at all was a considerable can officials nor their bank creditors are satisfied with the outcome, that perhaps is to be

operate under a formula that

would prevent all parties from

securing a majority on the commission.

The opposition coalition

commands 175 votes, enough to

Mexicans across the

political spectrum

agree the July 1988

presidential elections

were a watershed

the required two-thirds vote to

pass its proposal for a review board made up of representa-tives of the executive and legis-

lative branches designated by

the government and Congress.

The PAN-PRD opposition

bloc proposal also calls for

event the PRI from securing

Yet if it was widely believed some months ago that the Mexican debt would provide the blueprint for those debt deals to come, few would hold that view today. For it is now clear that from whatever perspective the accord is approached, sig-nificant potential problems manifest themselves.

Some are intrinsic to the Brady initiative, the new international debt strategy launched by the US Treasury Secretary in March: others are special to the way the Mexican leal has been structured.

The agreement struck between Mexico and its 15 leading banks covers \$52.7bn in

Whatever perspective approached potential

problems appear ::-

medium and long-term bank debt — over half of Mexico's \$100bn foreign debt — and has yet to be approved by the country's roughly 500 bank lenders. Even that should not be taken for granted. Under it, banks have two options: to make loans over a four-year period equivalent to 25 per cent of their exposure, or to swap their loans for one of two types of

Those bonds either carry a face value discounted by 35 per cent and close to market floating interest rates, or a fixed-rate below-market coupon of 6¼ per cent and a face value of

These 30-year bonds are backed by some \$7bn in official resources, including funds from the International Monetary Fund and World Bank, which will collateratise princi-pal and cover between 18 and 24 months of interest payments

in case Mexico defaults.

The banks dissatisfaction with the Brady proposals in general should not be a surprise, since the initiative recog-nises that ability to pay should be a factor in deciding how much a debtor country should

write-downs of loans in banks

The other implication is the lifting of the veto that banks have exercised on financing packages, which means a shifting of the balance in debtorcreditor negotiations away from the banks.

Only after recent changes to the rules of the International Monetary Fund has the Fund-been able to lend without banks having finally agreed to a debt package. More specifically, Mr. John

Reed, the chairman of Mexico's largest bank lender, Citicorp, has pointed to what he sees as other flaws in the Mexico arrangement. He is not, for example, enthusiastic about the way the 35 per cent dis-count was negotiated within

arm twisting from the US Of course, this is only a nec-anthorities that was necessary essary and not a sufficient con-

Bankers also see the structure as reducing the universe two bond options, for most intents and purposes leaving

As the Brazilian finance minister has remarked, the agree-ment severely limits Mexico's future flexibility if it needs concessions from creditors in the future. Having agreed not to reschedule again 80 per cent of its bank debt, it would have to rely on a small group of lending banks and official cred-

Thus it is not only banks which prefer the approach taken in negotiations over the Philippines' debt. If and when that agreement is concluded, the country will have reduced its creditor bank group by a significantly smaller percent-age than will have Mexico. This will be accomplished by

using the official resources not to collateralise bonds, but simply as cash to buy back debt. This eliminates one potential problem faced by Mexican nders: the difficulty of evalnating the substitute bonds.

However, neither agreement overcomes the basic objection that while the debt strategy remains voluntary, in other forced to accept imposed discounts, the Brady initiative remains underfunded and too narrow in scope. Thus in the Mexico package, some banks most make new loans if the official support is to be sufficient to go around. Even then the proposals affect only half of the total foreign debt of Mexico, and even less on those countries such as the Philip-pines where bank debt accounts for a smaller proportion of the country's foreign

In the Mexican case, the great contradiction of the Brady initiative emerges. In spite of the supposed change in the focus of the debt strategy towards debt reduction and away from providing new loans, Mexico's nominal forign debt is likely to rise after

the package.

An estimated 20-30 per cent
of Mexico's banks are likely to take the discount bond option, reducing Mexico's debt by at

The banks' dissatisfaction with the proposals should not be a surprise

most \$70n. A further 50-60 per cent of banks are expected to take the 6% per cent bonds, helping to reduce the country's outflows but not its nominal At the same time, it is bor-

rowing some \$5.7bm from official sources to back the substi-tute bonds and a further \$2bn from banks in new loans.

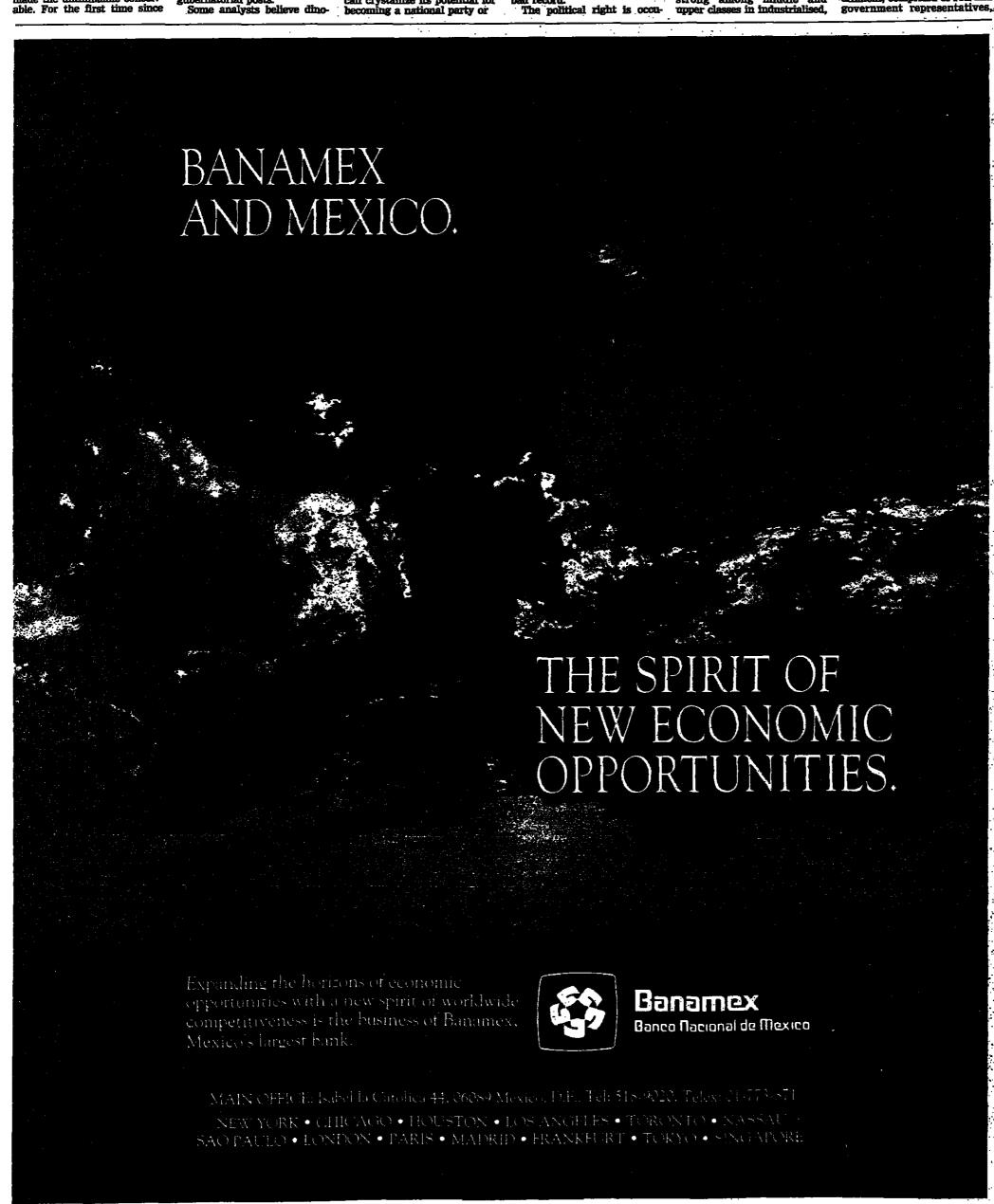
Thus it may not be possible to say that Mexico has achieved a "critical mass" of

debt reduction, sufficient to remove the debt overhang which the DAF only this year admitted might condemn a country to indefinite lowgrowth.

growth.

It is certainly too soon to be sure that the Menican deal will be completed, and the big round of provisions announced in September by the large US banks may have clouded the picture. However, the balance of probability is that it will be completed, helping to restore some essential confidence at home in the Merican economy. the hank advisory group. Completed, helping to restore This process alienated some essential confidence at hanks, not least because of home in the Mexican economy.

essary and not a sufficient conto get the 85 per cent discount dition for a long-lasting Mexican recovery As the MF does not tire of stating, debt reduction of itself is no panaces and of Mexican lending banks too the measure of success of the severely. About 80 per cent of Brady initiative will only be if the country's bank creditors it produces the incentive to are expected to take one of the continue with economic



### Unsteady steps on the road to recovery

MEXICO can leave the crisis lateral organisations and behind, declared President Car-los Salinas de Gortari when he write the 30-year bonds Mexico triumphantly announced the conclusion of the agreement in debt. Moreover, the indications principle on re-scheduling of are that only 10 per cent of the the country's public sector banks rather than the 20 per debt to the commercial banks on July 23.

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That remains to be seen and will depend on variables such as oil prices, interest rates and the performance of the US economy - all beyond the control of his administration. Mexico's dynamic young leader was wise to warn of the need for continued discipline and ansteriiv.

In May 1988 he said: "If we don't grow because of the bur-den of the debt we don't pay." In the event the Mexican ecop-omy grew by 2.5 per cent in the first half withour any debt relief and the prospect for the year is an increase of 2.9 per cent compared with the budgetary projection of 1.5 per cent. The question is whether it can sustain such a recovery without risking the stability so painfully achieved over the past few years and incurring an unsustainable deficit on the current account of its balance

Attainment of a growth rate of 6 per cent by 1994 will be arduous, fraught with political and social tension after six years of economic stagnation in the 1983/8 period and a fall in real earnings for the decreasing proportion of the population of working age. The outline accord con-cluded by the 15-member bank advisory committee, headed by Citicorp, fell well-short of Mexico's initial negotiating demand for a 55 per cent cut. It reduction in the principal or interest rates on at least 80 per cent of \$57.6bn of commercial bank debt out of total external obligation calculated

it is generally regarded as the best that could have been obtained - not the least by Mr Jesus Silva Herzog, the former Minister of Finance, dismissed in 1986 after warning in the midst of the last re-scheduling exercise that Mexico might have to suspend interest pay-

Pessimistic forecasts put the saving in interest rates at a Economic Stability and Growth little over \$1bn after servicing enhancement and financing of

will issue in exchange for old cent assumed in the Government's macroeconomic projects will choose, like Citicorp, the option of providing fresh finance. Both in Washington and Mexico City there is

growing concern on this

New commercial hank lending on an adequate scale is considered an essential compopent of the large capital inflow needed to cover the increase in the current account deficit inevitable if growth is to be increased on the scale planned. On the positive side the loan agreements with the IMF and the World Bank should ensure a flow of multilateral and official aid at annual rate of 2.5 to \$3.5bn to the end of 1992.

there could have been no big-ger vote of confidence in the accord than the 20 per cent fall in its wake of Mexico's extraordinarily high interest rates. Certainly, the deal should make it possible for Mexico to reduce net transfer of resources abroad from an average of 6.3 per cent of GDP dur-ing the last sexumo to 2 per cent by 1994.

The Government has not explained that the rate had come down from 13.5 per cent in 1983 to 3.4 per cent in 1988, anyway. In spite of the criti-cisms the deal has fortified the credibility won by Mr Salinas's administration as a result of its continuation and consolidation of the stabilisation programme begun by the previous regime of Mr Miguel de la Madrid.

Inflation has been steadily brought under control since the original pact freezing prices and controlling the rise in the minimum wages came into force in March 1988. From a rate of 159.2 per cent

per cent last year, according to the Bank of Mexico's consumer price index. Up to August of this year it has been calculated at 11.5 per cent and 16.9 per cent on an annualised basis. Extension of the Pact for (PECE) for a further nine months from July of this year

dence. The increase in the minimum wage has been limited to 6 per cent while some selective price increases are to be per-

Last month's announcement of a rise in electricity tariffs for domestic consumers was of importance for the future given the wasteful nature of a inflation. During the first half subsidy system - in itself run of 1988 revenues have been ning counter to basic budget-ary principles - of benefit to rich and the poor alike.

Fiscal discipline has been tightened. Mr Ernesto Zedillo Ponce, Minister of Planning and the Budget, says he is on target towards the objective of a 7.3 per cent primary budget surplus (excluding interest payments), as spelt out in the

President Salinas, in an Interview with the FT, identified four areas of concern:

**ECONOMIC GROWTH: "We** are expecting a growth rate of we had considered one of between I and I.5 per cent. We do not want the the recovery to be too fast because the lack of investment in previous years means that we could find shortages and bottle-

INFRASTRUCTURE: opened the building of modroads to the private sector. The response has been impressive. The four-lane highway from Acupulco to Mexico City will cost \$700m and has already been totally covered by the private sec-

WAGES: "It depends on the rate of growth we can achieve next year. If it is above population growth, that means that we will be beginning to generate more employment. At the same time it means that real wages will improve."

STRUCTURAL CHANGE: "It has enabled us to maintain discipline and a reasonable degree of stability in public sector finances and at the same time increase the efficiency of the economy achelv-ing our goal of participating more in foreign markets. We improvements in structural change. We have not finished

IMF letter of intent and com-pared with one of 7.6 per cent achieved in 1988.

The Government succeeded in slashing its fiscal deficit by half in spite of heavy cost of domestic borrowing and of subsidies. And the expansion of basic money supply has been kept well within the limits of raised by 3 per cent thanks largely to an impressive 22.6 per cent increase in the Gov-

ernment's tax take.

Against this, was a decline
in proceeds from VAT because of unresolved complications with the state governments, with the state governments, according to a clearly angered Mr Pedro Aspe, the Minister of Financa. More mysterious and inexplicable in terms of petroleum export revenues which should have been up by half or more on the \$10 per barrel forecasted in the budget was the 4.6 per cent fall during the first half of proceeds from Petroleos Mexicanos, the state oil corpo-

ration. As the Government has tightened the squeeze, private sector expenditure has been responsible for the overall growth and recovery reflecting a strong liquidity position of the main groups, the challenge of foreign competition, and confidence in the

The performance of the

industrial sector has been par-

ticularly strong with gross fixed investment up by 10.8 per cent and the sector's general index of production by 5.3 per cent on annual basis at mid-1989. Over the 12 months manufacturing activity rose by an impressive 7.1 per cent with capital goods (22.6 per cent) and in-bond assembly (16.6 per cent) generating most of the growth, construction by 4.6 per cent and electricity by no less than 10 per cent.

This has been achieved at the cost of a rapid deterioration in Mexico's trade balance. In the first six months the surplus was down to \$85.4m com-pared to \$2,391.5m in the same period of 1988. The decline was only partially off-set by an increase in the value added from in-bond processing from \$1.04bn to \$1.41bn.

In the first seven months the deficit on current account was \$2.5bn (compared with \$983m at end-March). With the growth momentum built-up cannot entirely be ruled out.

projected in the Government's budgetary macroeconomic targets for 1989 while foreign reserves were at just over

The central bank reported capital repatriation of \$2.81bn upto the end of July. But economic observers believe most to have been corporate liquid funds pulled back to take advantage of the extraordi-narily high interest rates. The Government is looking to a large increase in the foreign investment not only to create growth and create jobs but also to cover the widening current account deficit.

Response to the liberalisation of foreign investment reg-ulations has been very positive. Investments totalling nearly \$2bn were approved in the four months or so since the issue of the decree in May, says Mr Puche.

He stresses also that the fig-ure does not include petro-chemicals, a sector which has been the focus of intense interest of foreign and domestic companies since the number of basic products reserved for Pemex was reclassified and reduced from 34 to 20 (as discussed on page 4). Disbursement of authorised and committed investment takes time.

In the meantime, with labour unrest mounting and the regime's grip on the union movement slipping Mr Salinas and his colleagues must go for maximum sustainable growth. The danger is that if the deterioration of the current account is allowed to get out of hand the Government could be forced to take measures undermining its credibility - for instance an adjustment of the exchange rate. There could even be a drastic modification of the policy of apertura or opening up the economy to for-

Although the skilful manage ment of the economy by Mr Salinas and his economic team makes, this seem unlikely the prospects of a combination of factors or just one - like a Mexican equivalent of the the Caracas riots - forcing Mexico back to the negotiating table

eign competition.

#### **BUDGETARY PLANNING**

### Juggling limited options

LAST YEAR the Mexican public sector investment as a percentage of gross domest product sank to the lowest level for 50 years ago, according to one well-informed and independent analyst who prefers not to be quoted by name. "I haven't made that compu-tation — but it was low", Mr Ernesto Zedillo Ponce, the Minister of Planning and the

Budget, commented to us in a recent interview. It fell from 10.6 per cent of GDP in 1982 to 3 per cent in 1988 during the sexenio, the six-year term of office, of President Mignel de la Madrid who inherited an unenviable legacy from President Jose Lopez Portillo in the wake of the 1982 financial erists.

Mr Zedillo says that public sector investment should grow in real terms by 9 or 10 per cent annually from the depth reached last year.
As the minister most

directly concerned with apportioning limited development funds Mr Zedillo seems remarkably unperturbed by what would appear to be the agonisingly limited options open to the administration. It is faced with an equally oner-ous bequest resulting from the enforced austerity of the De la Madrid era but committed to even greater fiscal stringency.

Over the last sexenio there was little more than zero growth as the population grew by some 12m to an estim 87m. While incomes of those employed in the formal economy fell by 40-50 per cent in real terms it is estimated that only about one third of the 5m young adults entering the

labour force found jobs.

According to official statistics, unemployment rose from 5.8 per cent to 13.5 per cent but one recent study by the respected Clemex-Wharton consultancy put it as high as 25 per cent. Poverty and malnutrition, meanwhile, have become grave problems especially in rural areas.

The agriculture sector, essentially stagnant for the past two decades, poses the gravest problems.

Its revival cannot be left to

private enterprise and foreign investment upon which the administration is relying as the main vehicles for the recovery of economic growth and provider of employment. The Government is looking

	PLANNED SECTORAL GROWTH Average Percentage increase*								
	1983 — 88p	1989 — 914	1992 — 4						
Construction Electricity, gas, water	(4.3) 4.2	3.7-5.6 4.5-5.5	7.1-8.0 6.8-7.5						
Manufactures Transport, communications etc.	0.2 1.2	3.4 - 4.0 3.1 - 3.8	5.7 – 6.3 5.2 – 5.9						
Communal, social services	0.8	2.9 - 3.6	4.9 - 5.3						
Agriculture, forestry, fishing Commerce, restaurants, hotels	0.8 (1.6)	2.3-3.0 2.3-3.0	4.5-4.9 4.5-4.9						
Financial services Mining	3.7 0.4	24-28 22-26	4.3 ~ 5.2 3.9 ~ 4.4						
Bross Domestic Product	0.1	2.9 – 3.5	5.3 - 6.0						
loures in breckets are negative									

to them to play a leading role in the improvement of infra-structure by building highways on a concessionary basis. It hopes to sell at least half its share in Telefonos de Mexico,

the state-controlled telephone group, which needs \$10bn to modernise and expand. Mr Zedillo points to privati-sation of assets such as the Cananea copper mine, as part of the state's far from com-plete dis-investiture programme, that will provide income and relieve public exchaquer of the cost of subsi-

dising loss-making entities. The 1989/94 National Development Plan, for which Mr Zedillo was largely responsi-ble, is an admirable statement of the Government's broad policy objectives but gives no indication as to how available funds will be allocated on a sectoral basis over the next

In a recent interview he stressed that the plan was "indicative" and investment priorities would be decided upon annually as budgets were

drawn up.

Mr Zedillo singled out the following priorities. Energy: "Demand for electricity is growing at a rate of 10 per cent which is tremendously high. We have to incorporate provisions in the bud-get to accelerate investment in the electricity and oil sectors". With reference to the fall in Pemex's production capacity, he said that would be necessary "to sustain a dynamic pace of exploration and pri-

mary exploitation of resources." Education: "We have been able to cover almost 100 per cent of primary education but education and, most impor-

tant, the quality of our educational system leaves much to be desired." Health Services: "There has been an increasing gap in our health services and we have a

problem of quality. It worries us and we have to spend a lot of money here." Agriculture: "We have had a decreasing investment in that

which explains the lagging productivity and production. In 1990 we have to channel increasing resources to it." Mr Zedillo made it clear that the present administration has no intention of modifying its pol-icy of subsidising basic food

The Government was spending about 3.500bn pesos (\$1.7bn) on food subsidies, an increase in real terms. One main reason was that the price of tortillas, the maize bread which is part of the Mexican staple diet, had been frozen since 1987 but the price of corn had risen significantly. A second had been the increase in dried milk, of which Mexico is the biggest importer in the

Asked about the philosophy of the plan and whether it was based on a continuation of concessions he replied sharply: "It is very clearly stipulated in our Constitution what the function of Government is. Government is to promote democracy, liberty and sover-eignty and to promote the basic well being of the Mexi-can people. I would say that this the basic philosophy. "Other than that we have a

very pragmatic approach to economic policy. It would be very hard to label the Mexican economy with traditional

Richard Johns

### ICI in Mexico: 40 Years of Commitment



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ICFs business in Mexico is growing at over 25% per annum. Eight manufacturing sites serve virtually every sector of the economy and our exports to South America are expanding. An unparalleled reputation for customer service and technological innovation has enabled ICI to develop leadership positions in a wide range of

- Our Pharmaceuticals factory at Lomas Verdes manufactures health care products including heart and cancer drugs, and the leading brand of inhalation anaesthetic.
- ICI Agrochemicals protect 40% of Mexico's cotton crop and reactive dyes for cellulosic fibres, first developed by ICI, enable the Country to produce high quality textiles.
- Over 50 % of the mexican explosives market is supplied by ICI. Most major infraestructure projects in Mexico rely on ICI's Explosives, which are manufactured with the most advanced technology.
- The acquisition of Glidden has reinforced ICP's position as a quality paint manufacturer.
- ICI is a leading supplier of specialty chemicals needed for the manufacture of medicinal products, food and detergents. One third of local production is now exported from Mexico to South American

ICI Mexico is positioned for growth. Last year we purchased a 65 hectare industrial site at Queretaro City and tomorrow ICI Chairman, Sir Denys Henderson, will open a new \$8m plant in Toluca State of Mexico producing speciality coatings for the textile and leather industries.

Our success reflects the dedication of our local team backed by the international resources of a world leader in science and technology. All of which makes ICI Mexico the ideal business partner.

Our aim remains to provide the highest standards of customer service and products which transform the quality of life wherever we

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HONEYMOONS can add a lot of stress to a relationship; halcyon days generate expectations that cannot always be

Both US and Mexican officials dislike the metaphor, which has been applied to the bilateral ties between their two countries since Carlos Salinas de Gortari în Mexico, and George Bush in Washington, were elected to the Presidencies of their countries last

But there is no doubt that relations have been very smooth, in public at least, and expectations have been raised high. The two Presidents have established "a new relationship of friendship free of myths and mistrusts," said Mr Salinas on his state visit to Washington earlier this month.

The bottom line for Mexico is that it needs more investment, secure access to the US market for its goods, and the favourable influence of the US in international financial circles. For the US, a deterioration in relations in the mid-1980s coincided with a period of grave concern over the political and economic stability of

its nearest neighbour. Mexican officials speak highly of Mr Bush, who has ally stated the high priority he places on Mexico; of James Baker, his Secretary of State, and especially of Lawrence Eagleburger, Under Secretary of State, who is "a very key personality," a Mexican

THIS year Mexico, the world's

fourth-largest oil producer in 1988, has undergone the embar-

rassment of having to import

of payments estimated at as

the beginning of the decade precipitated Mexico's financial

crisis of 1982 and six years of

progressed far in diversifying

on petroleum has been a

healthy development - as well

as an essential one in the

short-term - the oil sector still

remains a vital source of for-

eign exchange and, even more

Yet, largely as a result of the

fiscal demands made upon it

by the Government it has been

allowed to decline drastically

to the point that production

capacity has been lost and the

level of proven hydrocarbon

reserves of oil and gas has

stagnated. At the core of the oil and gas sector is the verti-

cally integrated, monolithic,

and bureaucratic state oil cor-

poration Petroleos Mexicanos

(Pemex). It is ranked 11th in

size worldwide but has had to

It has also been weighed

down by debt incurred in the

days of expansion a decade

ago, gross over-manning and,

until recently, the shackles imposed upon it by rapaciously

A survey last year of 50 oil companies worldwide showed

Pemex to be bottom in the

was also lowly placed.

its income to the state.

powerful unions.

so, of state revenue.

While reduced dependence

its economy and exports.

Since the fall in oil prices at

official says.

Mr John D Negroponte, the

much as \$1bn.

Relations with Washington are improving; Andrew Marshall puts them under the microscope

### A past imperfect: a future less tense

has settled in and has been well-received, despite initial controversy about his background in Honduras and Vietnam. Bernard Aronson, the new Assistant Secretary of State for inter-American sympathetic than Mr Elliot Abrams, his ideologically zeal

The bottom line for Mexico is that it needs more investment

ous predecessor. Mr Salinas, who has moved very quickly to exert his authority, has made a very good impression in the White House and with US business. Not only do his plans for reforming the economy resonate in Washington; he has proved himself a highly competent politician, by, for instance, dealing promptly with the leader of the oil workers' union. The smack of firm gov-ernment can be heard clear

But aside from the personal dynamics, there is a hard core ment in US-Mexican relations. Mr John D Negroponte, the The present Mexican govern-new US Ambassador in Mexico, ment is, as Jorge Castenada, academic and co-author of a mented Mexican immigration s, points out, the most pro-American for decades.

Aside from its economic policies, it has increased co-operawith the US on illegal immigration, carrying out two "sandwich" operations on the border this year in conjunction with the US; and tightened up on drugs, arresting Miguel Angel Felix Gellardo, the Mexican drug trafficker and making well-publicised seizures.

Washington has used its political weight to help bring about the much trumpeted deal on the country's debt, with the banks as very reluctant part-ners. Indeed, the Brady Plan -the US blueprint for reducing debt and debt service - seemed tailor-made for Mexico, and may have little application

One factor easing agreement at the political level has been the removal of one of the thorniest of - the war in Nicaragua. The US seems to have dropped Central America, a cause of frequent friction, by everal points in its order of priorities, as it has raised

But there are certain structural problems in relations that will not go away: undocu-

new book on US-Mexican rela- into the US, for instance, has started to increase again this year. This follows two years of reduction after the the 1986 US Immigration and Control Act. The focus of activity is the border between San Diego and

> Drug smuggling across the the Brady Plan was not enough to fulfill

> > Mexico's needs

border also appears to be increasing, and in the same area. Earlier this year, the Drug Enforcement Administration, while citing an improvement in overall Mexican efforts, expressed concern over corruption observed in joint

Mexico, for its part. will want greater preferential access to the US market, particularly as it opens its own markets. "The process Mexico gone through will neces sarily involve increased integration with the US, said Sidney Weintraub of the University of Texas earlier this year. There has been some progress, with bilateral agreements on textiles and steel,

and the establishment of a disputes settlements procedure. But "the permanence of economic openness in Mexico depends on our having reciprocity in other markets," Mr

Salinas said before he left for

the US earlier this month. Trade was one of the key issues raised by Mr Salinas in Washington "Few economies have opened up as much and as rapidly as Mexico's. A similar opening of the American market would not only represent reciprocal treatment, but a stimulus to our new friend-ship," the Mexican leader said. He praised Bush for open and substantial dialogue and said it signalled "a new rela-tionship of friendship free of

myths and mistrusts".

Mexico has a \$2.7bn trade surplus with the US. There are, too many limitations on US power for promises of largesse to be made and kept. Despite the strongarm tactics of the White House, the deal done under the auspices of the Brady Plan was not enough to fulfill Mexico's needs.

Though it was arguably the best deal that could have been done, it was certainly not the deal that Mexico wanted. Washington's ability to help out with aid or trade concessions will also be severely limited at a time of fiscal stringency and trade deficit.

improvable."

The system has had very few

shock absorbers in the past.

Now, both parties profess to

have changed their approach.

The Mexicans exude a new air

of confidence, and a desire not

to let relatively minor issues

"Living with the

Americans is like

sleeping with an

elephant\*

The US seems intent on pur-

suing its interests on a longer-

term basis, not confronting the

Mexicans. A US official talks of

a "willingness to find practical solutions through non-frontal

It is sometimes suggested

that, given sufficient political will, the United States relation-

ship with Mexico could become

enjoys with Canada

more similar to that which it

Good political relations between Canada and Washing-

economic integration, and

Mexico explicitly rules out a

Free Trade. Agreement of the

ton have come with very close

cloud a crucial agreement.

There are plenty of people on both sides of the Rio Grande who would like nothing better than to see the fragile equilibrium upset. In Mexico, there are rumblings of discontent about the government's willingness to follow the US path of liberalisation and privatisa-

In the US, too, there is some unhappiness about the apparent cosiness of US-Mexican relations. Critics of the prese administration - most of them from the conservative right say that there is little point in aiding Mexico while its economic and political structures remain substantially unreformed. The question of Mexico's political system and its democratic values will remain highly explosive.

The real question for the US and Mexico, then, is not how well they can get on when things are rosy, but how easily the bumps and potholes of a rocky relationship can be rid-

As Jorge Castenada wrote: Because of asymmetries, complexities and history, ties between the two nations, while year. "It is not in our interest and we will not follow that path," says one senior Mexican official, though he does anticipate greater integration in par-

tiguer sectors. But there are certainly lessons to be learned from the Canadians. Mexican officials refer, joking aside, to an analogy made by Pierre Trudeau, Canada's Prime Minister in the

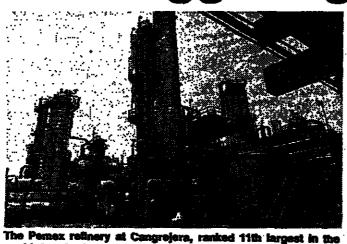
"Living with the Americans is like sleeping with an ele-phant," he said; "even if it is trying to be affectionate, It can

crush you Given that two thirds of Mexico's trade and foreign investment is linked to the US, there is little doubt its immediate and long-term economic future is directly bound un with that of the US. Mr Salinas is said to question all visiting US businessmen on the state of the US economy. Macro-economic policies made in Washington have a profound impact on livelihoods, and thus politics, south of the border.

Mr Salinas can hope to nplement his ambitious proposals for liberalisation and economic restructuring as long as the climate in the US is propitious, but if the economic rug is pulled out from under him, then expectations will have to be substantially reduced. The US economy is something that Washington has little grip on at the best of times. As Professor Weintranb says, echoing Mr Trudeau. What we do to Mexico deliberately is far less important than what we do by

The world's fourth largest oil producer must import petrol; Richard Johns finds out why

### Staggering from crisis to stagnation



world, has in the past had to act as a state benef

Thus, Pemex has failed to provide the expansion in capacity needed to satisfy an increase in demand for gaso-line (priced at an unrealisticaliv low-level Government's anti-inflation policies), outstripping by far this year the country's modest growth recovery.
Only in June did it acknowl-

edge that because of a sudden 8 per cent rise in demand late last year it had been obliged to import at the rate of 36,000 bar-rels per day(b/d) to make good the shortfall.

league with earnings per Its export target is 1.325m b/ employee of only \$73,000 comd. In the first quarter of 1989 it pared with \$187,000 for Petroachieved an average of 1.326m b/d but for the January-August leos de Venezuela, a compara-ble state corporation which period the rate had fallen to 1294m b/d.

The reason was not its failure to market the crude, despite tougher competition in the US market from Saudi Arabia and Venezuela, but simmore without causing damage

Production in 1988 was inst over 2.5m b/d, with exports lightly in excess of 1.3m b/d (earning \$6.7bn or an average of nearly \$12.24 per barrel) compared with a peak of 3m b/ d in 1982 when revenue from oil income was \$16.7m. Natural gas production has been declining with Pemex

budget projecting an average of 3.49bn cubic feet daily in 1989 compared with 3.41bn last year. Over the 1982-8 period it fell by 40 per cent.

Although more exploration wells were drilled last year -33 compared with 27 in 1987 proven reserves of all, condensate and gas were estimated at the end of 1988 to be the equivalent of 67.6bn barrels, a decline of 2 per cent and down from 72.0 bn in 1982 - which the left-wing opposition has illeged to be more than double

the actual amount Development of deposits in the Chicontepec field in the east of the country accounting for 26 per cent of reserves is not considered commercially viable at current oil price. The place is being concentrated in the more easily exploitable offshore fields reckoned to contam 47 per cent of reserve Mexico's depletion rate is being viewed with increasing concern by the industry and

economists but the Government does not regard Pemex's low priority for the time being - while the management regards it as its highest prior-ity - and as being strictly subordinate to the need to increase the primary budget

It effectively controls Pemex's budget with six board members appointed by the President compared to five by the petroleum workers. In 1988 the Government's

which is undergoing an expansion in capacity. direct tax-take (not including extraction charges and VAT on internally distributed products) amounted to 13,405bn

pesos (\$5.89bn at the exchange rate then prevailing) — or just over 20 per cent of state reve-nue and 45 per cent of Pemex's income of 29,941.9bn pesos. For 1989 it was expected to contribute 14.75bn pesos, or 18 per cent on the assumption of oil revenue of \$10 per barrel but in practice its share of the

total will be much higher A survey of 50 oil companies worldwide showed Pemex to be bottom in the league for earnings per employee

cause of higher than expec-

This year Pemex's investment budget was cut by 10 per cent to a level compara of 1072 w Mexico was only producing 600.000 b/d. The corporation planned to complete only 14 xploration wells in 1989. In May Pemex announced the completion of the 48-inch ipeline across thee Isthmus of huantepec financed in part by the Japanese Export-Import Bank and designed to transport Isthmus crude for process ing at the Salina Cruz refinery

However, because the final portion of Pemex funding was not forthcoming it is under-

stood that last month there was still a missing link and the facility was not operational. In the event Pemex spent rather more than 50 per cent of the originally agreed allocation of 3.69bn pesos (\$1.45bn) in the first half of this year.

If has not been allowed to retain any of the difference between actual receipts from oil exports and the \$10 per barrel very conservatively estimated in the 1969 budget. The only concession made to it has been to retain earnings from petrochemical exports.

Asked about Pemex's investment problems President Sali-nas said that with the re-classification fication of basic petro-chemicals and the reduction in the number reserved for the state corporation, it would have more resources for drilling, as well as making good the country's deficit in basic petrochemicals.

Last year debt servicing accounted for 10 per cent of Pemer's income. Last month however, for the first time it made a move to raise funds on the domestic market when it obtained approval from the Comision Nacional de Valores to issue of 600bn pesos (\$237m) worth of promissory notes.
For the future, however, the

most positive development this year and what should be a positive gain in financial terms in the future was the arrest of Mr Joaquin "La Quina" Hernandez Galicia, the boss of the Oil

Republic (STPRM), in January. The stranglehold imposed by him on Pemex, through the STPRM's power to bring the industry to a halt if its demands were not met, added considerably to costs. Under his leadership the STPRM established the right to under take sub-contract work at grossly inflated prices.

It usurped the role of management by assuming the power to select personnel, even mporary workers illevally selling non-union jobs in the

Together with other malpractices like pay-roll padding and direct union rake-offs union abuses are reckoned to

Some 40,000 temporary workers before at the end of **July Pemex negotiated** a new labour contract

have been largely responsible for an exceedingly high per barrel cost of production said to have reached \$7. It should have been little more than \$4. Adding to costs, as well as, bureaucracy has been the pro-vision of medical services and housing.

The replacement of "La Quina" by Mr Sebastian Guzman Cabrera brought a rapid change in the sub-contracting system. Some 40,000 temporary workers were quickly laid off. Finally, at the end of July, Pemez negotiated a new labour contract

It should enable the corpora tion to introduce greater job mobility and do away with restrictive practices like man-ual accounting. The terms of the new contract remain secret and delicate talks on its implementation are still continuing. To give it greater flexibility

marketing Pemex has established a new affiliate. PMI Comercio Internacional in which Nafinsa, the state develment bank, has a 10 per cent stake and Banco Nacional de Comercio exterior 5 per cent. It has trading offices in Tokyo, Houston, London, and Madrid.

Pemex has succeeded in maintaining export volumes to the US (52.4 per cent of exports in 1988) in the face of Saudi penetration of the market and purchase of a share in Texaco's refining and distribution assets but it could have difficulty in finding alternative buyers if the US terminates its contract strategic petroleum reserve. In Spain, by far its largest European market (15.7 per cent of shipments last year) it has a 34 per cent stake in Petronor.

Despite the low petrol price Mexico has had some success in conservation not the least through Pemex's reduction of its own consumption and the amount of gas flared. In 1988 77.7 per cent of electricity was generated by oil only a slight ectine from the 79.6 per cent in 1983, but electricity con-sumption went up nearly twofifths in this period.

PETROCHEMICALS

### A strategy for the future

"THE state will not renounce its right to basic petrochemical development," declared Mr Fracisco Rojas, director-gen-(Pemex), at the celebrations on March 18 marking the 51st anniversary of the nationalisation of the oil industry. "There will not be one step

backwards, he said but Pemex, a sacred white cow of sovereignty and nationalism, was forced to make a major retreat five months later when on August 14 the Ministry of Energy, Mines and Parastatals (Semip) removed 15 products from the list of 34 basic petrochemicals reserved for the oil and gas producing monopoly.
Within days Semip was receiving detailed proposals from the Mexican companies. Mr Alfredo Elias Ayub, the under-secretary responsible for the sector said one company, the Grupo Idesa, now plans to invest \$400m.

Alfa, Condumex, Celanese (40 per cent Hoechst), Cydsa and Desc - the other Mexican companies with big petrochemical interests - are likely to be at least as keen as Grupo Idesa. Participation of foreign compa nies, including most multina-tionals, as minority partners, in joint ventures seems

Re-classification opens a vast new area to foreign investment. The list of "secondary" petrochemicals once number ing over 1,000 has been reduced to 66. In this category foreign participation of upto 40 per-cent is allowed and even majority control for a 20-year period under the fideocomisio. or trust, system introduced with the Ministry of Commerce and industry's revision of regulations in May.

1983 1988 1989

Basic 632 663 555 Secondary 219 514 530 851 1,177 1,190 Basic 140 73 85 Secondary 240 900 1,276 Total 380 973 1,361 BALANCE (492) (204) 171 Source: Min of Communes and Industry

For all the other declassified products, foreign investments up to \$100m are now automati cally approved unless queried within a period of 45 days.

What was a politically diffi-cult decision, not least because of the administration's sensitive relations with the petroleum workers' union, was made not a moment too soon. Last year Mexico ranked a lowly 15th among world producers when it accounted for a mere 3 per cent of global output. Worse, it had a substantial deficit in its petrochemicals Quite apart from the need to

gain self-sufficiency at the primary stage of physical and chemical transformation of oil and gas, the National Chemical Industry Association (ANIQ) believes that Mexico has less than two years to establish itself as a significant exporter given the rapid build-up of capacity elsewhere.

Semip's calculations showed that an investment of \$5.9bn would be required from 1989 to 1995 if it were to gain total self-sufficiency and avoid the need to import \$9.7bn worth of petrochemicals.

Last year Mexico was in deficit to the tune of \$550m, a sum wholly attributable to the inability of Pemex - starved of

PETROCHEMICALS capital by the revenue requirements of the state - to satisfy the domestic demand for basic products as they were the defined. It has 21 basic petrochemical complexes but has spread its efforts too wide. It had only a limited success in providing for the domestic market with a few products such as ammonia. Last year imports of what were classed as "basic" petrochemicals were \$663m while exports were valued at only \$73m. In contrast, "secondary" petrochemicals earned the country \$900m and

cost it only \$514m. Excluded previously from making products which have been declassified to which it justifiably felt entitled a vigorous domestic private sector scientific classification, a vigorous domestic private sector, which includes multinationals with a stake in Mexico was entirely responsible for a four-fold increase in the value of shipments abroad in the 1983-8 period. With a rise of over 40 per cent in exports of what were formerly classified as "secondary" chemicals in pros-

Foreign investments up to \$100m are now automatically approved unless queried within a period of 45 days

pect a surplus of \$171m is projected for this year. If the economy continues growing in line with the Government's macroeconomic targets that would have been a brief turn-around. The revised list was acknowledged privately by Pemex officials to be arbitrary.

by petrochemical industry utives here to be "techno logically sound" in terms of primary transformation. Added to the list reserved for Pemex was methyl tertiary butane ether (MTHE), a product not yet made in Mexico which is used to boost the combustible power of unleaded petrol. Removed from it were acetal-dehyde, acetonitride, acrylic nitrate, cumene, cyclohexane,

dichloroethane, ethyl benzene, ethylene oxide, isopropanol, olefins, high density polyethylene, low density polyethylene, styrene and vinyl chloride. Pemex strategy is to concentrate limited capital resources in expanding capacity of the remaining 20 petrochemicals. In relation to them, however, it has been actively exploring means of circumventing the somewhat confused legal restrictions whereby it can co-opt private capital.

It is working on a system whereby private companies would build plants on its behalf, Pemex would lease them as operator and repay contractors with products before assuming full ownership after a specified period. Likely candidates are compa-nies such as Celanese and Alfa rather than foreign concerns.

Investment in the sector, which contributed 25 per cent of GDP in 1988, was about as a whole at the end of 1988 was about USD 16bn divided equally between Pemex and the private sector. Over the next six years the balance will tilt very much in favour of the latter with only \$1.5bn of the \$5.9bn investment expected to come from the state oil corno-

and the expension of the contraction of the contraction of the contraction of the contraction of the contraction

Richard Johns

### Squabble brews over quotas

Mexican Coffee Institute have created short, bushy coffee plants that are easier to harvest, more disease resistant and also boost the yields of Mexico's top agricultural

export. Garnica, a 20-year-old Mexi-can hybrid distributed to growers since 1978, can produce vields four times the national average of 15 quintales per hectacre, up from about 7 quin-tales a decade ago according to Mr Andres Rivera, researcher producers confederation.

But that is not the res Mexican coffee exports are breaking records. Exports rose from 2.6m 60-kilo bags in 1987/ 88 to 4.1m bags during the year ended September 30 because the International Coffee Organ ization abandoned its quota system that restricted Mexican exports on July 8.

The ICO - with membership of 24 coffee consuming counof 24 conee consuming countries and 50 coffee producing countries — had set quotas since 1962 in an effort to maintain price equilibrium. Sanctions could be issued against members who sold large quantities of coffee to non-members. particularly if they accepted prices below ICO levels.

Mexico, the world's fourth largest coffee producer, had led the charge against historic quotas, saying the demand for its mild Arabic coffee was growing along with produc-tion. While Brazil, the world's largest coffee producer, was allowed to export about 90 per cent of its production and Colombia 80 per cent: inmecafe officials said quotas kept Mexican foreign sales to 40 per cent of production. Coffee is Mexico's third

source of foreign exchange

RESEARCHERS at the after oil and tourism. In 1988, Mexican Coffee Institute have the \$480m in coffee earnings unted for nearly a third of the country's \$1.6bn agricul-ture exports. But Bank of Mexico figures show that nearly \$5.9bn in oil income and \$2.5bn from tourism dwarf the importance of agricultural

At the July ICO meeting, negotiators for Mexico and 10 other countries producing the "other milds" refused to renew the quota agreement unless they could get a bigger market share. Larger producers, particularly Brazil, fought the

Negotiators knew that abandoning the system meant cof-fee prices would drop. How-ever, Mexican coffee officials maintain that a free market in which they could sell all their coffee even at lower prices is better than a restricted market that left them with increasing stocks of the commodity each

Last year, Mexico would have been allowed to export have been allowed to export just 2.2m bags to ICO members plus a small amount to nonmembers (mainly socialist countries). Following the collapse of the quota system, Mexico exported 3.3m bags, bringing total exports for the year to 4.1m. Mexico ended the year without any coffee stocks on hand and \$690m in export earnings from the coffee business. Prices hit record lows. Although international coffee prices fell below cost levels for some small producers, Mr Fabio Tulio Zilli, Inmecafe

marketing director said Mexico

would continue to export in

spite of possible losses in order to clear existing stocks and

help establish new export

quota levels should the ICO re-

established them.

On the eve of the ICO's September 25 meeting, an Immecafe adviser said: "Mexico will not accept a quota system again, unless there is a redistribution of the quota for other milds. He said Mexico would push for a quote of 8.5 to 4m In the 1989/90 coffee cycle

Mexico expects to produce between 5.6m and 5m bags of coffee, up from 5.5 the previous year. Again, it must export nearly all of it since domestic COFFEE-GROWING

1988/9 <u>pro</u> Chiapas 1.840.000 Oaxaca Guerreno 253,000 Hidalgo San Luis Polosi 144,666 Nayarit .lalisco Queretero

consumption is relatively low - 1.4 kilos per capita annually compared to six kilos in the US and eight kilos in Brazil.

While production has incressed 10 per cent annually over the past three decades. total domestic consumption has held steady at 1.8m bags for at least four years, according to Mr Rodolfo Leyva, adviser to Mr Jesus Salazar

Toledano, director at Immecafe. Whereas coffee consumers in most developed countries drink more when prices fall, Mexican consumption is not very sensitive to price decreases, experts

The Government plans to promote more coffee consumption beginning next year. In addition to an advertising campaign, the quality of coffee sold here will be improved, imme-cafe say. Mexico is the only country in the world where retail coffee is legally sold with as much as 30 per cent filler substances, typically sugar or

Mexico is trying to diversify its client base beyond the US, its traditional next door customer. After the establishment of a free coffee market, Mexico made sales to Japan, western Europe, Romania, Czechoslovakia and Singapore, Mr Sala-He said Mexico probably

would not try to increase income by exporting more processed coffee because interna-tional coffee companies blend Mexico's high-quality bean with other coffees rather than use it alone. Mexico's relatively new

decafinating plants produce less than half of their 400,000 bag capacity. In the past, Mexico's coffee growers - most of the 200,000 have plots averaging 5 hectares caten sold fresh coffee beans

to private industry or Inne-But, over the next three years, innecase plans to work its way out of the roasting and export businesses, giving grower organisations credit to take over its facilities. Inme-

cafe, will concentrate efforts on organising and training producers, regulating the industry and research. The experiments began in January and changes are visible, according to Mr Rivera. However, he said, the jury is still out on whether those

changes will increase yields or

give plants better protection Lindajoy Fenley

their capital were authorised

by the last administration. The

full amount was subscribed

only for those on offer from

Banamex and Bancomer. None

were issued by the five weaker

banks. Meanwhile, the role of

the development banks has been strictly defined as being secundo piso (second floor) so

that they will in future only

provide finance through the commercial banks. The link

between Nafinsa, the state

development bank and the

Banco Internacional has been

broken. At the end of 1988 total

outstanding credit granted by Nafinsa had risen to over

40,000bn pesos, but over the 1963-8 period its total lending

in real terms fell by 44 per

Last month it had no diffi-

culty in placing on the market 800,000bn pesos of 10-year industrial development bonds.

At the AMB's annual meet-ing in August, Mr Pedro Aspe,

the Finance Minister, promised

to issue a new regulatory framework for the sector. An

announcement is scheduled for

mid-November and the com-

mercial banks hope that it will

free them from of the irksome

aspects of supervision of the Treasury and gives them more

The big question is what the

economic *apertura* will mean

in terms of opening up Mexico's financial services to

foreign institutions, not only in line with general policy but

also its commitments under

the General Agreement on Tar

iffs and trade under the Ilru-

guay round of GATT negotia-tions. Mexican banks — six of

which have a presence in New York with assets totalling nearly \$3bn - face competition

for national funds from foreign

representative office but its

system internationally is

classed as one of the most

difficult predicament if full lib-

eralisation of financial services is embodied in the Uruguay

round. Permitting foreign banks entry to the Mexican market would need a change in

the constitution - which could

prove politically impossible or at least very difficult to bring about. "It depends on the evo-

lution of discussions within

GATT," says Mr Jaime Serta

Puce, Minister of Commerce

restrictive in the world. Mexico will find itself in a

### A hint of freedom in the air

MEXICO'S banking system is operating in an regulatory environment different from and infinitely more competi-tive than the one constricting its freedom of manoeuvre.

It is as if the strings of a strait-jacket had been considerably loosened, Mr Jaime Corredor Esnaola, recently elected head of Mexican Bankers' Association (ABM), and director-general of Banco Internacional, acknowledges. But he emphasises that the garment has by not been removed.

Greater freedom given to the banking system has been very much part-and-parcel of the administration's general policy of deregulation. But it came as to a sector stifled by restrictions going far beyond prudent supervision.

With little or none of the fanfare of the kind accompanying revision of the foreign investment regulations the big change, occurred in the spring when the Banco de Mexico telefaxed its circular No:9/89 to the banks.

In one fell-swoop interest rates were decontrolled. Prior to the *enjace* or regulatory regime banks were free to lend to clients only 10 per cent of their funds, after observing a basic 10 per cent reserve requirement. Obligatory directed lending provisions at below market rates absorbed

Until autumn 1988, the banking system had great difficulty in attracting deposits in the face of competition from cates, or 28-day Treasury bills. The bills carried a real rate of interest that averaged 33.4 per cent over the year as a whole compared with 26.7 per cent for the average cost of bank deposits, as the public sector domestic borrowing requirement grew. in addition the system faced

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stiff-competition from the informal credit market, mainly loans by-passing the the banking system and inter-company lending created by the widening margin between deposit and lending rates. What was becoming an acute liquidity squeeze was eased by various

The most important among them was the authorisation last October to issue, without limit and exempted from obligatory reserve requirements, bankers' acceptances (short-term letters of credit

maturity of up to 91 days) on condition that 30 per cent of the amount had to be backed by holdings of government bonds and/or cash deposits with the central bank.

As a result, this instrument's share of total habilities leave from 1.8 per cent at the end of September to to 48.7 per cent at ... the end of 1988.

Thanks to this the share of domestic savings defined in terms of M4, in competition with other financial intermediaries fell only to 53.5 per cent compared with 66.4 per cent a vear earlier.

During 1968 total liabilities, including those of the development banks, increased by

Banking freedom has been part of the administration's policy of deregulation

31,300bn pesos to reach 183,069bn pesos (\$13.7bn at the end-year exchange rate), a fall of 20.4 per cent in real terms. Outstanding credit at the end of the year was 36,800bm pesos, up only 29 per cent in nominal terms compared with an annual inflation rate of 51.7 per cent.

As a result of the liberalisation measures in the spring, the banking system in the first six months of 1989 was able to cent and its share of domestic savings by 11 per cent. The sector's capacity to meet increased demand for credit in competition with other financial intermediaries and the growth of the economy has also been assisted directly and indirectly by net inflow of private capital of \$2.3bn during the January-June period, according to the Banco de

Deregulation, with the narrowing of assured margins, obviously raised the question whether there would be any kind of fall-out or mergers.

A minority of the bigger banks command the bulk of deposits and several of the smaller institutions are known to have been weaker in a system made up of 18 majority state-owned banks nationalised in 1982, the Banco Obrero owned by trade union move-ment and Citibank and eight

development banks.

Mexico.

At the end of the year the big two, Banamex (25.4 per cent) and Bancomer (23.1 per cent), had 48.5 per cent of total deposits obtained by the 18 state-controlled banks. The share of the top five including also Serfin (12.9 per cent), Comermex (6.9 per cent) and Somex (5.1 per cent) was 73.4 per cent.

They accounted for a slightly bigger proportion of credit advanced by the group. Of the top five Serfin has gained ground and at the end of September had the highest valuation on the stock market.

Size, however, is not neces-sarily an indicator of health or profitability. The fifth-ranking Somez, has been amongst the least buoyant in terms of deposits and advances, of the 18 together with Multibanco Mercantil de Mexico, BCH, Bancrecer, and Banpais.

By contrast the five strictly

al banks are flourishir not only the middle-ranking Monterrey-based Banco Mercantil del Norte but also smaller mes such as Ranco del Centro (San Luis Potosi) and Banco de Oriente (Pueblo). According to senior banking authorities no mergers are contemplated, If they are, contingency plans are being kept very secret. Discreet support is assured for any bank from fon apri, a fund to which all the banks contribute on a monthly

It is understood that the \$500m of the \$1.5hn World Bank loan facility agreed this sum-

During 1988 total liabilities increased by 31,300bn pesos to reach 183,069bn pesos

mer designated for the financial sector and to be channeled through the Banco Nacional de Comercia Exterior for the modemisation of the system is, in reality, aimed at strengthening

In spite of being clearly in line with the Government's economic philosophy and revenue needs, any move to raise maximum possible private par-ticipation in the banks from 34 per cent is also ruled out for the time being.

Securities issued by Mexican nationalised banks, known as CAPS, for up to 34 per cent of

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scheduled for inauguration in November the gleaming new building of the Bolsa Mexicana de Valores on the Paseo de la Reforma scems an appropriate symbol of the recovery of what has been the strongest performing stock market in the world this year.

Boosted by the progress of the Government's negotiations with the commercial banks on a reduction and rescheduling of \$53bn of public debt, early in July the BMV index passed the previous historic high of 373,000 points reached on October 6, 1987 in anticipation of the outline accord.

That was prior to "el crack bursatil" - the name given to the ensuing precipitous plunge to 95,000 points over a six-week period. Given an extra stimulus by foreign investors' demand for the handful of eight Mexican shares hitherto available to them, the index passed the 400,000 barrier on August 28, to reach 427,669 by the end of September. This compared to 211,532 at the end

With a 47.9 per cent gain in dollar terms in the first half of 1989 - the index reached 348,488 points at mid-year the Mexican stock market was top of the world league, according to Morgan Stanley's Capital International Perspective.

At the same time, in passing the previous peak the average price of the 42 shares making up the BMV index had only attained in dollar terms about 50 per cent of their market valuation prior to the crash.

With business confidence high, the market about to be fully opened to foreign inves-tors under regulations being finalised and the value of stocks still below par in rela-tion to net book value, a further steady expansion is in

In February the index only faltered marginally after the arrest of Mr Eduardo Legor-reta, chairman of Operadora de Bolsa, together with three abuses and the appouncement that 148 other brokerage employees were to be investi-gated by the Comision Nacional de Valores (CNV), the regulatory agency supervising the Bolsa.

Mr Legorreta has yet to be brought to trial and the opin-ion of many observers is that he may have been a political victim — a financial tycoon quid pro quo for the arrest of Mr Joaquin Hernandez Galicia, the petroleum workers'

It may be that the alleged

THE STOCK MARKET

### **Leader of the** global league



The bourse awaits regulations to open fully to foreign investors

abuses and irregularities were, for the most part, nothing more than mismanagement of poor or non-existent documen-tation, during the chaotic hurly-burly of buying before and selling after the crash.

By the end of August the CNV had paid out in compensation 20bn pesos (\$7.8m) to 58 clients who proved that they had been defrauded by traders of various companies.

Operadora was the brokerage house most heavily involved in the bonanza, dur-ing which the number of investors in the stock market doubled to some 400,000. In general, it was the gambling minnows who lost their savings as the big fish extricated themselves from the downward spiraling whiripool.

As the brokerage which set out most aggressively to expand retail operations and secure new clients, it was the most obvious target for punishment, though two of the

dent of the BMV, says that the basis for the recovery was the continued policy of concerta-ción, or collaboration by gov-ernment, business and labour in freezing prices and restraining wage rises, in par-ticular the Pact for Economic Stability and Growth.

Second, he points to the dramatic improvement in finan-cial health of companies quoted on the BMV from mid-1987 to the end of 1988 and change from indebtedness to one of high liquidity. (The private sector reduced its external debt from \$23bn in 1983 to \$7bn

by the end of 1988). Third, there was the steady movement from March onwards towards the debt agreement with the index responding stage by stage starting with the signing of the letter of intent with the International Monetary Fund and actually anticipating the final

Under the very dynamic and positive presidency of Mr

With a 47.9 per cent gain in the first half of 1989 the stock market was top of the world league

arrested executives were from other companies.

Operadora also paid the penalty with loss of market share and leading market position to Inverlat (ironically headed by Eduardo's brother Mr Augustin Legorreta, until recently chairman of the Business Co-ordina-ting Council). In a fall-out the number of dealing institutions were reduced from 33 to 25 and employees in the brokerage business from about 13,000 to

Mr Alfed Harp Helu, presi

The state of the s

Oscar Espinoza Villarreal, the CNV has been liaising closely with the brokerage busines over measures to make the market more liquid – and, therefore, less volatile - as well as to deepening it by making stocks more marketable and increasing the number of listings.

Last month the go-ahead was given for short-selling operations. Lack of them together with the existence of form of futures margin trading tended to exaggerate the

swings in 1987.

A system of specialist market-makers is being introduced together with a rating system for stock liquidity based on a system used by the London Stock Exchange and also shelf registration to help the companies judge the right point in time for listing.

No increase in the number of quoted companies or new share issues are expected until prices reach a 100 per cent of net book value (a concept which in Mexico does not include goodwill) - a point which almost certainly will

Privatisation is bound to expand the market, Mr Abelardo Morales Puron, chief executive of the rapidly reviving Operadora, says.

in spite of the recovery the market, the current ratio is still only about 0.85:1 and the price earnings ratio, considered a far less reliable indicator of value though progresinflation accounting, is about 0.50:1.

The number of listed shares is just over 300. including rest Mr Timothy Heyman, senior vice-president for investment strategy at Estrategia Bursatil and a leading authority on Mexico's financial markets, reckons that only 50-75 are marketable in terms of availability and being able to purchase reasonable amounts on the same day.

In what remains a thin market, ownership of many quoted companies is dominated by families or small groups of

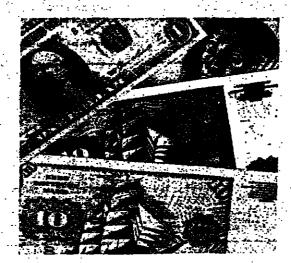
accounted for about 2 per cent of total financial market with about 7 per cent in the boom-and-bust year of 1987.

Now the market is awaiting with eager anticipation details of the trust system whereby foreign investors will be able to purchase any Mexican from gaining control or the management any company.

Strong interest in Telmex, the state majority-owned telecommunications monopoly soon to be privatised, on the New York Stock Exchange (where its shares and those of Tamsa alone are traded apart from those of the Mexico Fund) point to a big infusion of funds into what must be the most under-valued of emerging capi-

Richard Johns

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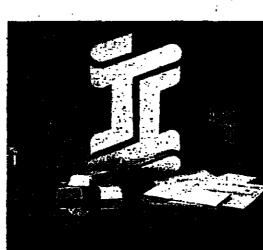


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The new debt swaps programme will re-vitalise foreign investment, reports Andy Marshall

### Deregulation may mark the end of a seven-year hitch

WERE there a confidence account on the balance of payments, Mexico would be a rich

Since the accession of Carlos and his government's announcement about the liberalisation of foreign investment regulations, the level of confi-dence expressed in his govern-ment's policies has been high. But translating that into investment — and the right kind of investment - will be another problem.

The primary benefit of the regulations is they begin to clear-up a bewildering network of rules that have built up since the 1973 law. Foreign investors complained of the arbitrary power placed in the hands of the Comision Nacional de Inversiones Extranjeras. Some of this uncertainty is now removed. Reaction from the foreign business community to the

**Business community** reaction to the new regulations has been very favourable

new regulations has been gen-

erally very favourable. The Japanese alone, though pleased with what has been achieved, seem unconvinced that the new regulations represent a decisive change of direction. Mr Takashi Matsumoto of the Japanese Chamber of Commerce expresses some scepticism, pointing out that this is not a new law; it is new regula-tion filling in an old law. "The Japansese are still waiting," he

This is undoubtedly a disapnointment to the Mexican government, which had highhopes of increasing the amount of Japanese investment and thus reducing the US share. At the moment. Japanese foreign direct investment(FDI) amounts to some \$1.2-1.7bn or 5-6 per cent of the total. Approximately half is concentrated in the investments of one company, Nissan, which manufactures its Tsuru for sale mainly to the Mexican market.

Mr Anthony Davie, of the British Chamber of Commerce is very bullish about British investment. The stock of British investment increased to \$1.75bn from \$990m in 1987, which increased the British share of the stock of FDI from 4.7 per cent to 7.3 per cent, giving it second place over

Glavo made a large invest-ment of \$250m; but by far the largest portion of the \$1.75bn was in 11 tourist developments, with little indication as to the investor's identities. Sir James Goldsmith, the British investor and industrialist, has been rumoured to be behind some of these investments. He bought himself a 6 per cent stake last year in Mexicana, the partly-privatised airline, and keeps a

large house in the country. Mr Davie is confident the British interest can be sus-tained: he expects to see investment double again in the next 18 months.

Mr Hans Barschkis of the is also pleased with the new regulations. "Everybody is quite convinced that this is a new basis for relations," he says. Unlike the Japanese, the Germans accept that political constraints prevented Mr Serra Puche from going much furhad to be squared with the constitution; and we're quite happy with the way the limits were used, says Christian Roehr, Director General of the Chamber. The Germans also point out inadequacies in the

Jaime Serra Puche implicitly acknowledges that more may need to be done on the law, calling the new regulations "a very important step in the pro-cess toward liberalisation".

But the key question for the government is how far favourable impressions lead to inflows of cash. At the end of 1988, accumulated FDI was approximately \$24bn. Mr Serra Puche points out that Mexico has benefitted very little from the out-pouring of foreign investment this decade. Only 11 per cent of Mexico's total investment in 1980-85 came from foreign capital compared to 37 per cent for Brazil; FDI represented 4.5 per cent of GDP over the same period, compared with 15.5 per cent for Brazil.

Carlos Camacho Gaos Director General of Foreign Investment in the Secretariat of Commerce and Promotion of Industry believes the rate of inflow of foreign capital can be rapidly speeded up. "We have achieved, with or without debt swaps, \$2.2-\$2.5bn per year. With the new regulations, we can at least double that as an average." Already this year, \$1.76bn has been approved, starting from May when the new regulations were

Resumption of the country's debt swap programme is one way of virtually guaranteeing new inflows of capital, albeit in discounted form. The programme was suspended because of its inflationary impact on the economy, and will be resumed next year in a carefully controlled form. In 1987, of the \$3.8bn of FDI approved, \$1.2bn of it was done with swaps; in 1988 (the year programme suspended) of \$3.1hn \$0.9hn

There are two main prioriinvestment towards the priva-tisation of state-owned industries, and infrastructure projects. \$3.5bn will be set aside for these purposes over 4 years. Privatisation is a prime candidate for FDI flows, with or

without swaps. For instance,

the privatisation of Telmex, Mexico's telecommunications services operator, was announced last month, and foreign companies will be permit-ted to take a 49 per cent stake. "Many of the big companies are aware of the opportunity from the privatisation of Telmex, even with a minority interest," says Mr Camacho. British Telecom and Southern Bell, a regional telephone company from the US, are thought to be among those interested.

Infrastructure, is an area where the Mexican govern ment is keen to see an expansion of foreign involvement through the provision of exper tise, construction and engl neering, but also through com panies building and then operating roads, water and sewage systems and power transmission. Mr Camacho mentions that the government is considering contracts on the basis of build-operate-transfer, and of reimbursing companies

through, toll revenues. But both infrastructure and privatisation projects require a

be given to the regulatory and tariff structures, in particular to define the profitability of these sectors to foreign inves-tors. "We are very aware that if we want the private sector to get involved, we will have to look very carefully at returns," says Mr Camacho.

Officials accept that easing the conditions on foreign investment is only one stage in creating a more dynamic, less hidebound economy. "If we want to have an open econ omy, then we have to open investment and trade and we have to deregulate the internal

economy," says Mr Camacho.
This will not go easy with
some of the country's industrial sectors, including foreignowned multinationals for whom investment decisions have been predicated on closed or semi-closed borders. "If investors were attracted to a closed economy, then that is one type of decision; now, they

the key question is how far favourable impressions lead to inflows of cash

must make a different type of decision," says Mr Camacho.

Stabilising the Mexican economy, encouraging further domestic growth, and liberalising the private sector can do as much, or more, to promote investment as changes directly in foreign investment legisla-tion. It's notable, for example, that tourism has been in vogue recently, in spite of restrictions on land ownership in the coastal strip, because of the boom in visitors.

The second factor is that Mexico must ensure more secure export access to the US. The Mexican market alone is relatively small, and poor. This was a key focus of Mr Salinas' visit to Washington earlier this

The third factor which Ma Salinas and Mr Serra Puche have to crack is the contin poor perception of Mexico "The marketing of the new Mexico is now the big step," says Mr Roehr at the German Chamber of Commerce. There have been "seven years of bad news," he says: changing that view will not happen overnight.

THE FIRST eye-catching move of the Salinas presidency was the clean and bold strike against the oil workers union, crippling the workers empire that had grown to become a state-within-the-state.

In his sixth week in office, Carlos Salinas had done the unthinkable, jailing the untouchable and perpetual union leader, Joaquin Hernan-dez Galicia, rendering the all-powerful oil leader a paper-

tiger.
By late in the year, however, labour problems at the Cana-nea copper mine, the world's 10th largest open pit operation, had become a difficult domestic issue, epitomising all the difficulties the government. faces in dealing with the

On August 21, the government declared Compania Minera de Cananea bankrupt and sent in 3,500 army troops to occupy the mine in what

unique position

No matter

### Andrew Marshall charts the mini revival of the legendary Volkswagen Beetle

### Motor industry comes of age

IN THE entrance hall of Volkswagen de Mexico's offices stands the world's 2 millionth Beetle, produced here at their Puehla plant. Next to it stands, another, earlier, version: a 1954 model, one of the first to be produced in Mexico. The smooth, clean curves of the German-designed automotive icon are unmistakeable though in between, the Sedan, as it is called locally, underwent various changes of engi-neering and styling. But for Volkswagen de

Mexico, the people's car is not a museum piece: it is a key part of the company's future strategy. VW has just announced a 20 per cent cut in the Sedan's price to 13,750m pesos, in response to the gov-ernment's call for a cheap pop-

The cut-price Sedan will become the latest force driving the newly-dynamic Mexican domestic automotive market, which grew 37.9 per cent last year - the brightest industrial sector. All the big manufacturers have seen strong increases in sales for the last two years, after a period of prolonged

This year looks like repea ing the pattern: Mr Nicholas V Scheele, Chairman of Ford de Mexico, says the company is up 46 per cent for the first six months, compared to the same period last year. Figures for the whole industry from AMIA, the Associana Mexicana de la Industria Automotriz, show production for the industry as a whole up 39 per cent in the first six months. According to AMIA, monthly sales in June reached levels not seen since June 1982, when the domestic

market's long slide began.
Price controls, which have frozen the price, have meant that "cars are quite good value compared to other things. says Mr Erick A Reikert, chairman of Chrysler de Mexico. But the effect of the pact on

profit margins has been "very severe," he says. The industry has not been able to recover cost increases, including higher labour costs. There has also been a rise in the cost of imported materials and components, he says. The Sedan has long been one

of the best selling cars in Mexico - the only country where it is still sold - helping to keep first place for Volks-wagen in the market share gue for most of the decade. But in the last two years, as the domestic market has ted to recover, VW los first place. The discounted Sedan should help VW recover its position, though not with-

VW's Mexican competitors are somewhat disdainful of the Sedan, and claim that it will not compete with their more upmarket products. Mr Reikert says that production of "popu-



A modern Ford assembly plant: but workers are wary of change

cars is based on "obsolete and tool-bag technology", a contention VW hotly denies. Mr Martin Josephi of VW points out the numerous changes of parts and engineer-ing the basic model has undergone, and says the Sedan is admirably suited to Mexican

Mr Shoichi Amemiya of Nissan, which competes more directly with VW, is rather shifty about the Sedan, calling it old and outdated. Selling for price is not a good attrac tion. We are not selling on price; we believe in quality. The Tsuru is still Mexico's big-dent of the National Associa-sest selling model by far. tion of Manufacturing Indus-Making the price cut to achieve the government's target price has been partially achieved through government tax incentives. But Mr Josephi says that only about a third of the cut was accounted for by

Price controls have trozen the price of cars which are quite good value compared to other things says Chrysler's chairman

tax and car tax. The rest, he engaged in discussions with says, has been achieved the government of ways to lib-through reductions of margins eralise imports without damagby suppliers and dealers, ing the industry, such as res-which he hopes will be ticting imports temporarily to recouped through volume those companies which manu-

VW expects sales to triple or

soon face a new threat. At that opening should take 5 present, imports of new cars years. Other manufacturers are virtually prohibited by say 3-4 years. But it is thought high tariff barriers. That will the government may want to change when the government start as early as next autumn. releases details of its liberalisation of the sector, expected adapting to a more open mar-

Seles. Marke 1988 Share Sales 1988 Share (%) (%) 29.1 38.3 80.062 23.4 100.2 16.1 38,972 18.7 61,718 40,994 16.5 47,725 70,227 28.3 84,598 56,611 22.8 60,705 247,944 100.0 341,919 18.1 81.7 13.9 16.7 24.7 20.5 17.8 7.2 100.0 37.2 66.361 173,147 100.0

Reducing import barriers will be a stiff test of the competitive ability and agility of the Mexican motor industry. time for the Mexican consumer to decide which is best: Mexican or foreign cars." He was "Mexico's automobile has come of age. It reached internationreductions in sales tax, import ally competitive levels 15 years

> about liberalisation hinges largely on the speed at which it is done. If the Government were to open the door tomorrow it would place "many jobs in jeopardy," Mr Reikert says. And, he says, "why waste divisus (foreign exchange) on lowpriced cars? The industry has been

The manufacturers' concerns

facture in Mexico, or limiting Mr Josephi says that the importers to using the distribu-government will recover its tion chains already existing revenues with only a 70 per which are tied to manufactur-cent increase in sales; whereas

First the domestic market should be strengthened, Mr a competitor, all five of Mexicos domestic producers will ders can opened. He estimates But the groundwork for ket has already been done. 18,871 10.9

Overseas sales have become increasingly important to all the manufacturers, and to the Mexican economy; exports of automobiles, engines and components account for perhaps 40 per cent of total manufactured

> Internal demand was the driving force behind the industry until 1982, when it all but evaporated overnight. Collapsing domestic sales helped to bring about a dramatic change

Reducing import barriers will be a stiff test of the competitive ability and agility of the Mexican motor industry

in the nature of Mexico's automobile industry. Faced with a collapse of 42 per cent in domestic vehicle sales from 1962 to 1963, most turned to exporting as a way of utilising spare capacity and of balance ing their foreign exchange needs as required by the gov-ernment. Vehicle export sales sed from 25 per cent of the total in 1982 to over 50 per cent last year.

facturers are best established in the export of complete vehicles. Chrysler now counts itself the second largest Mexi-can exporter after Pemex, the state oil monopoly, Mr Reikert says. It sells to more than 20 countries, and in the first seven months of 1989 exported

31,907 in the same period of 1988. Ford exports Tracers to both the US and Canada, and GM exports Celebrities to the

Nissan and VW have been slower to move into imports to the same scale, but the Japa-nese manufacturer has slowly increased exports, mainly to Latin America, in the past two years. VW has shifted production of Jettas and Golfs from Westmoreland in the US. beginning production for export in Puebla this year. VWs export program had been suspended since 1985, though it had previously exported Safaris to the US and Sedans to Епторе.

But it is not just finished cars: Nissan, for example, exports engines to the US, and transaxles to US and Japan. Mexico's engine exports had started to boom even before the collapse in the internal

in the face of a rising domestic market and growing export sales, many of the manufacturers are investing in new shifts and new lines. "Most of us are operating at or very close to full capacity," says Mr Scheele.
"We never imagined we would produce more than 100,000 units – but this year, its reached 125,000," says Mr Ame-

VW are currently involved in increasing the output of the Puebla plant from about 600 units per day to 1,000 a day, through adding staff and shifts, helping to reduce the supply bottlenecks which ham-pered production last year and preparing for the launch of the low-cost Sedan. Ford have spent \$200m expanding their Hermosillo plant from a sin-gle-shift to a double shift, in preparation for a new model to replace the current Escort. And Nissan have spent \$1bn this year.

The strength of the Mexican industry is its growing linkage into world markets through world-class producers. Earlier this year an EU report, The Automotive Industry in the Developing Countries, gave a bright picture for the industry. "Mexico has succeeded in

creating an image for itself as the indispensable adjunct for companies with production facilities in the USA," the report says. For the coming decade this "most favoured nation" is likely to become still more acceptuated and therefurther from others in the

developing world."

One key question for Mexico in the longer term is whether it can formalise this arrangement to gain preferential access to the US market through some kind of arrangement parallel to the US-Cana-dian Auto-Pact

Lucy Conger assesses the pressure for change in the unions

### Workers fear modernisation

pany.

Public opinion soon turned against the army intervention and peremptory firing of the 2,800 miners at the historic Cananea mine, the site of a 1906 massacre of striking workers, a bloody event revered in Mexican memory as a catalyst of the 1910 social revolution. PRI President Luis Donaldo Colosio rushed to Cananea and promised the workers the most generous severance pay possi-ble and investment that would create alternative sources of

Opposition PRD leader Cuauhtemoc Cardenas got a warmer reception from the miners, and denounced the bankruptcy as "fraudulent". President Salinas tacitly recognised the mismanagement of the Cananca affair. In a speech on Sept 12, he prom-ised miners could buy shares in the re-opened Cananea and gave a nod to Mexican nationalism, pledging Cananea "will not return to foreign hands; it will be controlled by Mexi-

One month after declaring the mine bankrupt, the future of Cananea remains unre-solved. However, the Cananea situation underlines that the economic liberalisation policy of the Salinas administration

"Authoritative" -- Financial Times INVESTING IN MEXICO **Timothy Heyman** 

The world's most profitable transat between Dec 1982 and July 1989 (Index rise of 29 times in dollars) explained by a leading expert. Detailed, clear and concise analysis of the Mexican economy after debt renegotiation, stock market (history, structure, liquidity, successful analysis techniques), hedge instrum (30% dollar returns in 1988), fixed interest insnuments (100% dollar returns in 1988), foeign investment regulations and

222 fast-packed pages including 71 charts, tables and graphs. USSEO (chack or receive action) and postage and packing: (allow 2-4 weeks for defeory), Write: Editoria Milenio, Usatemin C. OCCOR Milenio, ppi 61, 96699 Missico, D.F. and the interests of the 9-million member official labour movement are on collision

The opening to international trade and the privatisation drive threatens unionised workers who fear they will join the roster of some 8 million unemployed workers. Penetra-tion of foreign imports and new industrial technologies evokes fears of labour displacement while quickening the desires of employers and government to introduce flexibilities labour contracts. ity into labour contracts.

There are no safety nets such as unemployment compensation for workers left behind in Mexico's economic

restructuring.
Porfirio Camarena, a
regional labour official and economic analyst for the Mexican Workers Confederation (CTM), the largest official labour grouping, said recently of the Salinas liberalisation program, "We have to agree on the concept of modernity so as not to affect the interests of

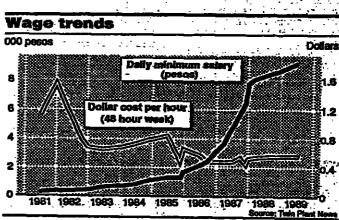
The PRI-affiliated labour movement has weakened steadily, paralleling the 50 per cent cut in purchasing power since 1982.

But the movement remains a valuable ally for the govern-ment. The collaboration between government and PRI labour bosses has made possi-ble the anti-inflation pacts

begun in Dec 1987.

The pacts "were not discussed, they were imposed, but they worked," says labour lawyer Nestor de Buen. With 64 of 263 deputy seals in the Chamber of Deputies, labour movement representatives comprise an important voting bloc that could break the PRI's narrow 13-vote margin and thwart gov-ernment-backed reforms. The state of quiescent effer-

vescence among the unions has emerged in such actions as in April when some 300,000 striking school teachers in the official teachers union marched through downtown Mexico City demanding a 190 per cent increase in wages. just across the border from





was declared bankrupt. The Government is seeking a solution.

Their pay had fallen to \$150 per month for long-time profes-sionals. It was the biggest labour protest in 30 years, and the government was obliged to cede to the demands, granting a 25-per cent wage increase. In July, some 1,300 workers went on strike affecting 15 assembly plants in Reynosa.

Texas, jeopardising relations with investors in the growing maquila industry.

It was settled after 24 days when workers and plant man-agers agreed to establish a new industrial union affiliated with

the CTM. A broader issue looms on the hoxizon as pressure is growing among businessmen to reform

the Federal Labour Law. Labour reform could prove vital to the Salinas economic program which is striving to attract foreign investment in the wake of the insufficient debt reduction deal.

Mexican manufacturing industry workers are already among the lowest paid in the world earning \$1.60 an hour. An additional competitive edge will be grant through by could be gained through labour code revisions that would reduce union control over firings, ease restrictions on reas-signing staff and updating technology, and would decrease vacations and possi-bly set a piece-rate wage scale. The administration's hesita-

tion about labour reform stems from divisions within the gov-ernment over the mess at Cananea and deteriorating relations with the PRI labour Placing labour reform before

the new multi-party Congress poses risks to the "social part" between government and labour and might lead to over-turning the Labour Law's sec-ond "clause of exclusion" which compels employers to dismiss employees identified as dissidents by their union It could call into question

the Labour Ministry's authority to register unions, confirm union leaders and declare strikes non-existent. The government convened commission to draft Federal Labour Law revisions includes government officials, union bosses and employers representatives.
The labour law negotiation

is taking place between three actors, none of whom are interested in workers rights, says PRD strategist and former Lahour Minister Porfirio Munoz Ledo. Noting that the 1970 revisions to the labour law were 10 years in the making, Labour Minister Arsenio Farrell refused to guess how long reforming the law might take. Reform "is not going to be the motive for working hurriedly or on bended knee," said Farrell, lending credence to political analysis who predict that the government will delay the issue until after the 1991 mid-term Congressional elections which, the administration hopes, will bring a wider majority for the PRI

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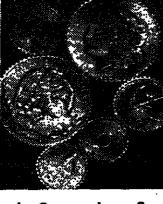
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### Manufacturing success from the borderline

IT SEEMS a reasonably straight forward deal. Manu-facturers who set up maguila-doras — manufacturing plants which allow easy importation of raw materials — get cheap and easy access in the US market, and low-wage labour. In return Mexico gets foreign exchange and jobs. What could be simpler?

But the economic, legal and political machinery that drives.

political machinery that drives Mexico's profitable production-sharing scheme is likely to get a more critical look over the next few years, from politi-cians and businessmen on both sides of the border.

There are four key parts to

the maguiladors formula. Firstly, the key to the magui-las' success is that they employ Mexican labour, at a fraction of the cost of US labour. According to Mr Dan Pegg, of the Border der Trade Alliance – a group which promotes and supports the development of the border industry - the ratio is between 10 and 5 to I depend-ing on the degree of skill

Secondly, under two US customs provisions (known as 806.30 and 807, though their designations have actually

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parts imported from the US which are not substantially changed go back into the US duty free, with tax paid only on duty added — essentially labour and capital.

Thirdly, investment in a

maqrila is made substantially easier than investment else-

The formula has proyed successful for Mexico, in terms of jobs and money

where in Mexico by a scheme designed to provide employ-ment, with all raw materials, parts and equipment coming in duty free, to be held under

Fourthly, maquiladoras are usinly centred in the northern states of Mexico, and most on the US border. The vast majority of plants are in two states, Chilmahua and Baja California Del Norte, and some 40 per cent in two cities, Tijuana and Ciudad Juarez, a few miles across the border from San Diego and El Paso.
The main sectors involved are the automotive, electrical,

and textiles industries, with the first three accounting for 70 per cent of plants. Of these, the lastest growing last year were the chemical (92%), furn ture (65%), automotive (57%) and electronic (49%) The formula has proved

highly successful for Mexico, in terms of jobs and money. The maquiladoras provided \$2.3bn in foreign exchange for the economy last year, making it easily the most dynamic item on the current account. This year, for the first six months, government figures show that value added is up \$5.6% on the same period in The number of jobs has

ed from 122,000 in 1982 to 389,000 last year. As industry has stagnated, maquilas have become increasingly important to the economy, con-tributing over 4 per cent of GDP last year compared to 2 per cent in 1982, and making up 15 per cent of manufacturing employment compared to 5 cent in 1982, according to a Mexican consultancy.

But the maguiladoras have not been well-integrated into the economy. They have a very

low level of local content - an

average of about 1.7 per cent

Maquiladoras

for the industry as a whole Mexicans are employed as unskilled direct labour, and there has been little technology transfer. It is difficult for a maquila to sell into Mexico. Most sell only to the US market, and though a few sell internally, the regulatory pro-cess has been very difficult. and the Mexican market is relatively small and aluggish. The new government of Carlos Salinas de Gortari will attempt to address these problems in a forthcoming review of maquiladora law. But it will be circumspect: the maquila-

doras have flourished precisely because they were under-regu-lated in relation to the 1973 foreign investment law, and have thus been more responsive to market forces. We want to get the benefits spread across the the industrial sectors, and the whole country, and we want to integrate more," said an official According to diplomats in Mexico City, the new law may also provide the opportunity for greater sales into Mexico.

The maquiladoras are slowly adorting and changing. There

adapting and changing. There has been an increased spread of plants to the interior of the of panis to the interior of the country, largely enforced by the severe strains which the last 6 years have placed on infrastructure and the labour

There has also been a more profound shift. The conventional wisdom about maquila-doras is that it is a fly-by-night sector, exploiting cheap labour in under-automated plants. Certainly, many of the maqui-ladoras have in the past undertaken the minimum risk necessary to gain the maximum return through reduction in

But this is no longer the case. "The maquiladoras are undertaking more of the risk," says Mr Billy Mitchell of Grupo Bermudez, a large operator and developer of industrial parks in Ciudad Juarez. The average plant size has nearly doubled since 1975, from 148 to nearly 300; Some of the new plants are

None of the plants have yet gone as far as design engineering, but Mr Mitchell believes that will come. Many plants show an increasing tendency to automation, added value, and an emphasis on productiv-

The value of cheap labour is still there, of course: but Mr Bert Diamondstein, of Kl Paso, says he sees a greater emphaon total operating cost, within which labour is the most easily varied component. The minimum labour content for a maquiladora in cost terms was about 25 per cent, now, it may be as low as 5 per cent. Maintaining the effective-

ness of maquila investment depends on four factors. Firstly, cheap labour has undoubtedly been the key attraction. The scheme really took off after the devaluation of 1982, which substantially reduced the cost of Mexican wages in US terms, despite inflation, and the value of the peso has evened out variations since. In the decade before before 1982, says Mr Mitchell, growth was about 11 per cent per annum, and others say that wages were then reaching a level too high to accommodate. After it growth has been 20-24

The government has tried to lengthen the periods between the re-adjustment of the minimum wage, and this combined with currency management will be the main instrument for keeping costs down.

Wages are already at a con-siderable premium to the minimum wage – there are statu

Industry stagnated, and maquilas became more important to the есопоту

tory fringe benefits, but most companies maintain extra beneffits to stabilise labour turnover, which can run at about 15 per cent per month. Labour costs are currently about \$1.50 per hour; statutory benefits add 60-70 per cent to that; but most operators add 150 per cent, says Mr Mitchell.

Secondly, there are continual rumblings about cutting the US tariff concessions for production sharing. The Border Trade Alliance was set up partly to defend these, and studies by the US Department of Labour and the International Trade Commit the benefits to the US to be considerable. But growing

Asian, European and Maxican ownership, displacement from the border areas, and increased Mexican content will put fur-ther pressure on the Congress to reconsider. "For the US to benefit and continue to support the industry, proximity is very important," says Mr Pegg.

**But the maquiladoras** have not been well-integrated into the economy

"They want to see a direct Thirdly, there is the question of the Mexican programme itself. Assuming that foreign investment liberalisation is carried out as planned, the role of the maquilas may become less easily defined. "What a maquiladora is - in functiona terms, not in legal terms will become very grey," says

One facet of the scheme's attractiveness has been that it by-passed many of the restric-tions imposed by the 1973 investment law, allowing easy importation of raw materials and capital equipment, and 100 per cent ownership. To us, the lines are already getting very fuzzy," says John Bruton of the American Chamber of Commerce in Mexico.

"in the past, there was a much more liberal system in the maquiladoras. Now we have liberalised direct foreign investment in the country, and this will bring the two systems closer. The differential will be less as time goes by," says Mr

But the main short-term obstacles to growth are inter-nal. The explosive growth of the last two years has started to slow as the industry has hit serious infrastructure restrictions. Mr Mitchell estimates growth was about 19 per cent year-on-year to May. Roads, water, power, con sing are all in desper ately short supply in the north-ern states, and this is one factor propelling new maquila

pent to the south. The government is already encouraging foreign involvement in infrastructure development through investment. to see an improvement, but few are keen just to see tax dollars sent to state and local governments, with no guarantee about where they will end up. The new state government in Baja California del Norte, where a large percentage of maquilas are located, is thought to be particularly keen to follow this avenue at a local level. Mr Mitchell refers to it as matching self-interest with social responsibility."

Infrastructure and regulations have also become a problem in another, less expected area: the environment. The AFL-CIO, the US labour union, raised major concerns about the abuse of the environment and the lack of environmental regulations in a document published earlier this year. "Criti-cism regarding hazardous materials should really be directed not at the industry, but at the whole border," says Mr Pegg. "It's a problem along with roads and communications: the rapid growth has outpaced the capacity of the

Taking the geographical spread of the maquilas, their greater capital investment, and their concern for intrastructure, it is clear that the logic of the market will force maquilas to a greater involvement in the Mexican economy and more attention from Mexico City.

Both environment and housing are examples of why government will get more involved in the sector. "It's going to take both government and the private sector. In housing, the private sector can't move without the government," says Mr Mitchell. SADUE, Mexico's environmental watchdog, and the EPA, its US counterpart, have already begun extensive co-operation.

From outside the sector, if investment liberalisation con-tinues and the new maquila law is as planned, their expansion into domestic industry may start to take on a new logic. Mr Diamondstein, looking across the border from El Paso comments: "If you take Mexico's accession to the GATT, the so far successful policies of Salinas, and changes in the foreign investment regulations, the potential for greater maquiladora involvement in the domestic economy is enormous: the



MINING SECTOR

### Privatisation programme to release untapped potential

WHATEVER its Tinancial labour contract and restrictive problems, there can be little or practices as well as antiquated no doubt that when the Government announced the bank-ing from the days of the revorupicy in August of Cananas, the large state-owned copper

ada were on strike and it forced companies to import. Within the Mexican context it was a dramatic one given the emotive symbolism of Cana-nes, particularly for the left and the labour movement.

violent suppression of a strike at the mine in 1906, then owned by Mr. William C. Green who called in the Arizona Rangers from across the border 25 miles away, is generally regarded as one of the triggers for the 1910 Revolution. The sector continues to be a vital one for the balance of payments and last year earned the country \$660m and a surhis in mineral trade of \$500m.
It is debatable whether Casanes was technically bankrupt.
The company had declared a healthy and much improved operating profit last year (thanks largely to high prices) and had not defaulted on repayments of its \$550m short term loan commitments. Above all, the amouncement emphasised the determi-nation of the administration to press ahead with its privatisa-tion programme, especially in the mining sector where one of

is to realise untapped mining potential An agreement on the sale of Camanes to Grupo Protess, the Monterrey-based construction group, for \$910m in May 1988, fell through because of financing difficulties and subsequent
bidders bailted at the mile
copper account
mum offer, based on the Pro
texa offer, set by the Governer als extracted.

its more important objectives

lution. Cananea remains a very rich the large state-owned copper
mining company, it was trying
to break the mining union's
stranglehold over the company's profitability and make it
a better selling proposition.
It was a drastic move at a
itime when large mines in Peru.
Papua New Guinea and Canada were on strike and it
forced roomanies to import.

Cananea remains a very rich
prize with proven reserves of
1.55bn metric tonnes with a
grade of 0.7 per cent of molybdenum. Output last year was
126,000 metric tonnes — about
3 per cent of world supplies.
Some form of co-ownership
between Mexican interests and
forcelar companies to import. foreign companies could be the solution to the problem of selling off Cananea.
Foreign companies would be

> The sector last year earned the country \$60m and provided a surplus in mineral trade of \$500m

able to take up to 49 per cent

share. They would qualify for debt-equity swaps because the sale is a privatisation and below the four-year \$3.50n limit set by the Mexico's outline agreement with its bank

Last year, Mr Jorge Larres and his mining concern Grupo Industrial Minera Mexico took industrial minera mexico floss into partnership the miners union in mounting their ultimately unsuccessful bid of M. Schn for Cananas.

Mexicana de Cobre's, the second largest Mexican copper mining company, increased its capacity in 1967 with a new 280 000 down par year year meliar

230,000 ton per year smelter but at 121,108 tonnes its profraction was slightly lower than Cananas's. The two Sonora mines accounted for 90 per cent of a total record output of 273,481 tonnes in 1988, when copper accounted for 27 per cent of the value of all miner-

ment.

Other potential buyers are largest silver producer, it probeleved to have placed a far duced 2.333 tonnes last year lower valuation on Cananea when it accounted for 17.4 per cent of the global total and Mexico remains the world's

Government policy is to keep mining stakes in categories for which the Mining Law says the Government should be the majority shareholder, such as phosphate rock, sulphur, pot-ash, coal and uranium.

ash, coal and uranium.

Last year the Government sold a 33 per cent share in Mineral de los Angeles, which has rich deposits in Zacatecas, to Frisco, one of the large private mining concerns, giving the company a majority ahare in Mexico's largest single mine.

Compania Minera Real del Monte y Pachuca, recently put up for sale, was perhaps most historically redolent of historically redolent of Mexico's silver mines. Having merico's aliver mines, raving been worked in pre-Colombian times, it was the first to be exploited by the Spanish con-quistadores in 1542. With many numeis already dug it is said to have enough reserves to last

for another 40 years. The silver mining industry has been squeezed by falls in prices to about \$5 an ounce, under half the level of 1983. The Chamber of Mines says that output fell by 10 per cent in the first half of 1989.

in the first half of 1989.

Penoles, another large mining concern, recently closed a small mine in Durango, because it had become uneconomic – but is about to open another mine which is said to be 10 times as large.

Mr Alfredo Elias Ayub, under secretary at the the Ministry of Energy, admirs that all-

istry of Energy, admits that silver mining operations have not been very profitable since the price plunge but adds that "production costs are still on average under the price."
In August, the Government

reduced the royalty levied on minerals from the standard 7 per cent to 5.6 per cent for large operators, 4.9 per cent for medium-sized companies, and 2.4 per cent for the smaller

The precious metal industry, which has only grown at a rate of 14 per cent over the past five years, regards it as an archaic imposition and wants it abolished. There is a good chance that it will be. Semip, the Mining and

Energy Ministry, is working on changes in the tax law and regulations governing the indus-

In particular, the Mining Law is to be amended so that foreign companies can have majority control over a venture for a 20-year period under the trust system, introduced with the revision of overall foreign investment rules in May.

Semip also promises to speed up the process of providing information through a computerised system and the processing of applications.

The Government plans to processing the concessionaires who

penalise concessionaires who have failed to explore or develop land at their disposal. It is also making more federal and available for exploration.

"There is still a lot of potential for silver and we should have some gold," says Mr Ayub. But he is particularly enthusiastic about prospects for non-metallic minerals such as graphite, strontium, fluorite and bismuth which abound. He reports strong interest from Canadian and Japanese companies, "We believe only a very small part of our mineral potential is being exploited,"

Mr Ayub adds. That could prove a gross under-statement. Estimates vary but Mr Moises Kultenjuk, director of the Commission for the Promotion, says 15 per cent of Mexico has still to be explored Mr Hector Calva Ruiz, an ex-president of the Chamber of Mines, has put it at only 10 per cent in compari-son with three-quarters of the land which geographical char-acteristics indicate mineral wealth. There has been little exploration since the revolu-

Mexico is the world's leading producer of strontium, fluorite and sodium sulphate; in second place for bismuth and graphite; third for antimony and sul-phur; and fourth for assenic, barite, mercury and molybde-num and fifth for lead.

With a prolonged closure of Cananea and the silver price so low, the figures are unlikely to look as good in 1989.

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(In thousands of dollars)

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LIABILITIES

9,724,199 Deposits Other Liabilities 408,518 14.728 Capital Surplus Profits & Reserves 984,390 11,131,835 TOTAL

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### Rebecca Doulton discusses changing attitudes to tourism

### Nurturing the 'Mexico set'

EARMARKED by Mexico's government for accelerated growth, tourism will be the beneficiary of the most ambitious development programme to date.

By 1994, Mexico expects to attract 10m tourists, (doubling the present figure), generate secure its position as the second largest earner of foreign exchange after oil exports With the government-designed megaprojects, tourism could account for two million jobs, an additional 50,000 hotel rooms and establish a 9.8% annual growth rate.

Dubbed the tourism sevenio President Carolos Salinas de Gortari has promised to "intensely promote national and international tourism activities." The administra-tion's new policy is called operbeing sought from the private sector and the government eems willing to relinquish its role as sole developer, financier and promoter of tourist

Until now, this sector has enjoyed favourable returns, but 1988's tourism potential was marred by poor airline ser-vice (including Aeromexico's strike and consequent bankruptcy) which deprived many tourist centres such as Loreto in Baja California, Cancun and Ixtapa of a steady flow of tour-

A 23% decrease in national flights against 1987 was recorded as well as a disturbing 53% room occupancy fig-

Although Mexico received 5.7m tourists and generated \$2.6bn in revenue, there was a noted increase in the number of Mexicans travelling abroad; a total of 3.3m Mexicans left the country last year spending a total of \$1b.

In addition to erratic transportation problems, Cancun was dealt a severe blow with September's hurricane.

Fonatur, the National Trust for Tourist Development, revealed that Cancun now has a total of 14,838 rooms, a 46% increase over 1988. Room occupancy however, registered only a 28% increase, a drop of 8 points which in turn led to

According to Mr Pedro Joa-quin Coldwell, director general of Fonatur and former gover-



gramme

nor of Quintana Roo, "there is not an over-supply of rooms in Cancun, rather a deficit of air-

To stimulate private investment in the sector, Salinas's administration announced a new regulation to the 1973 Foreign Investment Law allowing foreign investors up to 100% ownership in determined sec-tors. Resort investments will now enjoy an automatic 30 year extension on their previous maximum 30 year leases. The strategic private invest-

los Hank Gonzalez as Minister of Tourism (SECTUR) reaffirms Salinas's vow to promote

Former governor of the state of Mexico, mayor of Mexico City and renowned entrepreneur with a reputation for getting things done, Mr Hank Gonzalez is a sound choice. 'We don't want the government to be the owner of every-thing," explained Mr Hank, "We are making way for the private investor."

The private sector can now buy into the government designed megaprojects which have been planned as self-contained, integral resorts complete with marinas, golf courses, homes, hotels and shopping centres. While these have enjoyed a

favourable reception a number

clay's bank have also shown interest in different projects along Mexico's coastline. To transport the anticipated 10m tourists, Mexico has

of potential foreign investors

have balked from direct invest-

ment after their experience

with the government's ambigu-

Swaps were suspended in

1987 as inflationary and several hotel chains were forced to

suspend new projects and seek

expensive financing for ones

they had already begun.
"The government has ahan-

doned its paternalistic attitude

of doing it all them-selves....they haven't the money and believe that the pri-

vate sector can do it better.

says Mr Kenneth Prysor Jones

of the tourism company Estra-

scious of the need to attract a new market of tourist such as

the golfer and the yachtsman.

"A broad shot approach to tourism won't work anymore,"

says Mr Prysor whose com-

pany has joined forces with California Marina Corporation

and with Club Corporation of

Other groups have chosen to

act outside the umbrella of

Fonatur as in the case of Real

Turismo, a Mexican holding

company made up of the Cam-ino Real and Calinda hotel

chains and a real estate com-

pany. Mr Leopoldo Gomez,

director of Real Turismo, agrees that a "stuffy, purely

His company is also con-

ous debt for equity swap pro-

opened its skies expanding the number of routes from 52 to 600. Non US carriers such as Lufthansa, Iberia, KLM, Air France and SAS are increasing their number of flights and British Airways is considering a direct link to Mexico. Grupo Xabre's recent majority acqui sition of Mexicana should help get the airline off the ground with much speculation surrounding Sir James Goldsmith's 6% stake in the com-

profitable; they must deversify

and offer a whole range of

products to the tourist market.

are on the drawing board, one in Manzentllo and another in

European investors are also

entering Mexico's tourism mar-ket. Spanish hoteliers such as Grupo Melia Sol have opened a

hotel in Cabo San Lucas and

are building more in Puerto Vallarta and Cancun. Britain's

Trust House Forte and Bar-

Two Real Turismo projects

Mexico's policy of apertura has now opened the northern border to American charter buses. Similarly, Salinas's administration is seeking the expansion of the nation's infrastructure with private capital as in the case of the Mexico-A cupulco highway.

Mr Hank Gonzalez disclosed that Mexico's annual advertising budget now stands at \$600m against a mere \$18m for

Mexico's attractions and proximity to the world's largest market, have assured some analysts that a tourism boom is just around the corner. However, proximity, expensive advertising and sunny

beaches are not enough to overcome the nagging tourist complaint regarding service. Ms Lucia Pulido, V.P. of American Express Travel Division. comments, "Mexico is no longer cheap enough to justify poor service. There must be consistency on behalf of the government to promote Mexico, satisfy the needs of the tourist and attend service

### Seeds of optimism in reform

reform lands of La Laguna in northern Mexico during the 1988 presidential campaign, then-candidate Carlos Salinas de Gortari was jeered and

The future president was hustled away by security guards as a group of farmers threw fruit at his bus and anguly denounced his ruling PRI party, the government and corruption in the rural credit

The next day, opposition candidate Cuauhtemoc Car-denas was mobbed by thousands of enthusiastic campe nos who came to his raily in spite of fears the government's rural credit bank would deny them credit for their support to the opposition. The turn-out at La Laguna gave vital momentum to the incipient momentum to the incipient Cardenas campaign. It came as no surprise, when last month, President Salinas chose La Laguna as the site of the first regional agricultural develop ment programme of his admin

The ambitious "Nueva Laguna", or New Laguna, undertaking includes projects to improve the utilisation and distribution of irrigation water, dam-building, industr-ialisation of lumbering, credits for the milk industry, and public works including construc-tion of housing, roads, indus-tial parks and water systems.

"La Laguna, countrymen has entered a profound and hreversible process that will positively affect . . . the economic structure, quality of social well-being and political development of the region," Salinas told regional officials. Located in a dry, traditional

cotton-growing region, La Laguna became the site of the first land reform programme in 1836 when former President Lazaro Cardenas, father of Cuanhiemor, created the first ejidos, or collective lands, by ending out large land grants

to peasants.
Recovering political support among La Laguna cotton farmers disgrantled over cheating and abuse at the hands of the governmental rural credit ank is an important chalnge, but is only one small dimension of the vast and severe problems plaguing Mexican agriculture.

The Salinas administration

tural estate.

This was the product of sharp cutbacks in public investment occasioned by the ansterity programme brought on by Mexico's 1982 financial and economic crisis; in this decade, government investment in agriculture fell from 18 per cent of a larded 1980 federal budget to about five per cent of a lean 1988 budget. Crop production has declined steadily since 1986. In 1988, agricultural production

La Laguna was the site of the first land reforms in 1936

duced by some 5m peasant families who work the rain-fed lands that make up 75 per cent of Mexico's cultivable area. For this reason, "the crisis in the campesino agricultural sector has a great weight," according to Gustavo Gordillo de Anda, Agriculture Under Secretary for Planning.

Production of basic grains ica's biggest agricultural importer and the biggest importer of powdered milk in the world.

The value of total agricul-tural imports increased by more than 79 per cent, from \$1.41bn in 1987 to \$2.58bn in 1988 as Mexico purchased and ever more costly grains, oilseeds, beef and powdered

fell by four per cent compared to 1987, while the agricultural trade balance turned from a \$483m surplus to a \$268m defi-cit, according to a recent US Department of Agriculture

production of food, affecting both staple grains and animal proteins (beef, pork and fowl). Seventy per cent of the 23m bectare arable area is planted in grains and oilseeds,

Most food crops are pro-

Mexico's current food wees stem from many sources, including population growth. Most analysis agree that low gnarantee prices offered to producers are a major culprit. The government has kept pro-ducer prices low as a means of subsidising urban consumers who make in the overwhelmwho make up the overwhelming majority of the Mexican

report.

The most severe aspect of

the crisis is the decline in the 5.5m hecteres are irri-

milk, to feed the population. Food imports this year will top 10m fons, a near record level, and will cost approxi-mately \$3.5bn. This is nearly

maize, beans, rice — that make up the daily diet of most Mexicans declined during the last three years, with negative growth averaging minus five per cent in 1993, the Ministry of Agriculture and Water Resources (SARH) reports. Today, Mexico is Latin Amer-

double the estimated \$1.8bn Mexico is projected to receive in debt reduction for 1989. Mexico's current food woes

The anti-inflation pro-gramme, begun under the Eco-nomic Solidarity Pact in December 1987, came shortly after the summer harvest and did not align prices for grains or for milk. Then 1988 controlled increases in guarantee prices falled to compensate for the deterioration, leading

farmers to plant less and to kill-off dairy herds.

Another leading factor in the food deficit is the long-standing policy hiss channel-ling factor credit funds and technical assistance to the intensive export agriculture sector that supplies winter vegetables, fruits and tropical products to the U.S. market.

**Crop production has** declined steadily since 1986

The outlook for export agriculture remains promising: from 1987 to 1988 exports including coffee, strawberries, tomatoes, horticulture products; cattle and sugar increased from \$1.89bn to

\$2.16bn, SARH reports.

Speaking before the PRI-affiliated National Confederation of Campesines (CNC) August 28, President Salinas sounded the alarm on the progressive deterioration in the agricultural sector by setting a 0-day deadline for federal the agriculture huresucracy, draft public investment laws for 1990, set plans for privation ing para state agencies in agri-culture and transferring them to rural producers, allowing

for co-investment from private Analysis predict the new

agriculture policy will bring changes to the agrarian reform ejidos, which has been successfully abetted by government for purposes of political mobilisation and neglected as production units.

It is expected rural lands will be opened to private and foreign investment in a push to make the countryside

Government officials are

Most food crops are produced by some 5m peasant families

already meeting with foreign investors seeking support for development of seven "agro-industrial corridors" that link cultivated areas with processing plants, highways and ports for shipping export products, according to Mr Gordoillo.

Private capital is sought to develop agro-processing pack-ing and freezing plants, and the government may lift restrictions top allow for pri-vate investment in hydraulic

By concentrating subsidies and government expenditures in the peasant agriculture sector it is hoped that food imports can be reduced by half over the next six years. "We know that in many zones of tinue growing corn though the costs are not as low as in the US corn belt," says Pedro ta Usilada, director of the

National Food Council.

Until new policies can raise agricultural production, the government will maintain food subsidy programmes. The most socially significant is the — totibous coupons that last year provided some 6m Mexicans with an 80 per cent discount on tortillas.

g **Selec** (

~ · @ • · · ·

This maize flat bread, staple since before the Conquest is eaten with every meal and has become an increasingly essential ingredient of the daily fare as inflation and the economic crisis have forced the majority of Mexicans to cut eggs and meat out of their diet.

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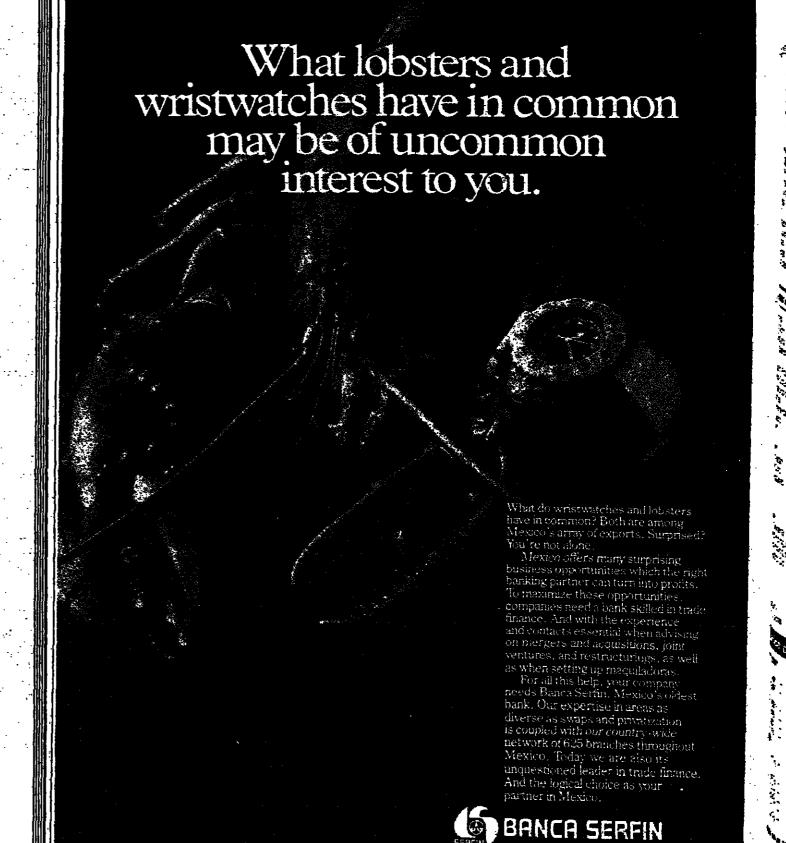
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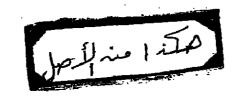


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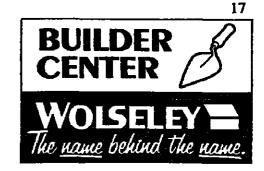
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### **FINANCIAL TIMES** COMPANIES & MARKETS

Thursday October 12 1989



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Committed to Quality

DOUGLAS

Daigety, the UK international foods and agri-business group, has finally disposed of its ill-starred commodities business for £87,4m. Four years ago, Daigety irritated the City by paying £120m for commodity broker Gill & Duftus. Yesterday's sale of the cocoa, sugar and coffee trading businesses was made at a dis-count to Gill's net asset value of £39.1m and Dalgety may have to write off a further £5m of miscellaneous assets. Page 24

GROUP

#### Malaysia unlocks the bank



The move by Sanwa Bank, Japan's fifth largest commercial bank by assets, to buy a 15 per cent stake in a small Kuala Lumpur bank does not look significant at first sight, but it could prove to be the start of something big. For Bank Negara, Malaysia's cen-

tral bank, is beginning to encourage links with foreign institutions in an effort to prop up the capital market and strengthen domestic bank capital structures, reports Lim Slong Hoon. Page 21

#### Tales of the river bank

On the banks of the Lifley in Dublin the cranes are at work. They are being used to construct the Financial Services Centre — the Irish Republic's attempt to win some action in the international financial services market. A 10 per cent tax rate to the year 2000 is on offer to per cent tax rate to the year 2000 is on oner to anyone conducting offshore financial business from the centre. Thus far, 600,000 sq ft has been contracted for, with such companies as Chase Manhattan, Bowring, Daiwa Securities, General Electric Finance, Sumitomo and Bay-erische Vereinshant among the taker. Devid erische Vereinsbank among the takers. David Lascelles reports. Page 22

#### France's Indian summer 🗀

The onset of autumn brought mixed results for Europe's markets last month. Some, like France - where takeovers and stakebuilding, and speculation about them, made it the most energetic market — had a colourful and lively time, while Italy, for example, saw turnover shrink 19.5 per cent after the 94 per cent surge between the end of May and the end of August. Jacqueline Moore reports. Page 40

#### Feeding perestroika



The high-level talks were one thing, but for real proof that there is a thawing in US-Russian relations you have to look at the nitty-gritty. And into this category spursely come chicken parts. Fifteen shousend of the things were last week sold by the US to the Soviet.

poultry sale to the Russians since President Jimmy Carter (above) imposed an agricultural trade embargo in 1980. This deal and the proposed disposal of 75,000 tonnes of surplus but-ter demonstrate just how far the business has developed beyond grain sales, writes Nancy

#### Market Statistics

Base lending rates Benchmark Govt boods European options exch FT-A world indices FT int band service

Hatnia Hays

London share service London traded options London tradit: options Money markets
New lot, bond Issues
World commodity prices
World stock mid Indices
LIK dividends announced

34-25 23 23

#### Companies in this section

A&M Records Advanced Micro Air New Zealand Johnston Group Alijed Irish Banks Alusuisse Anglo-Eastern Plant Le Creuset Lloyds Ch MGM/UA Austin Reed Group Axa Midi Assurance **BAT Industries** Morin (Raymond) Musterlin Group Pembridge Investr Bank of Com Bank of Ireland Berisford Infl. Billam (J) Black (Peter) Chase Manhattan Pochin's Polly Peck Polygram Clintex Quadrant Group DFC New Zealand R&V Information REA Holdings Elf Acuitaine Equity and General Forward Technologies SKF Sanwa Bank Sinclair (Willia 24. Talyo Gyogyo Kebush 18 Tay Homes

### Industrial Equity 21 Jerome (S) & Sons 26

Tay Ho

Tokai Bank 24 Total 18 Unisys

14<sup>1</sup>2 Holes Fishing Holes Fishing Holes 2<sup>1</sup>4 Toyota Mother 7<sub>8</sub> Paullis 1 7<sub>6</sub> Oltaba 2 <sup>1</sup>4 Sakidaha 7<sub>6</sub> Uchida Oil 1040 + 107 1270 + 200 2850 + 240 New York markets at at 12.30pm.

410 Lingua Chemistr 198
Longos & Mar. 295
News In 198 — 15 295 — 12 News Int. Spec. 330 Read Srp. 534 Pearl Srp. 587 915 -- 26

### Volvo in talks with Renault

Volvo and Renault already

have a long history of links in

the car sector. In 1979 Renault took a minority stake in Volvo

Car, the group's Swedish car subsidiary which subsequently

rose to 15 per cent. Volvo's car

operations were in financial difficulties at the time and

were facing heavy product

The 1979 agreement was

potentially far-reaching and was aimed at "co-operation in research, product development and production." By the mid-1980s Renault's car and truck operations had plunged deep into least however and Very

into loss, however, and Volvo bought out the Renault stake

Renault is still the main sup-

plier of engines to Volvo Car BV, Volvo's Dutch associate.

Volvo takes V6 engines for its

top of the range cars in Sweden from a Renault/Peugeot

joint venture plant in France. Volvo also markets Renault

owner, and Rolimpex, a foreign

trade body. Mr Peter Jacobs, Berisford Bristar's managing director, said

his company's investment, to be

made over three years, would take the form of expertise and equipment from the West.

Its advice was intended to enable Polish beet producers to achieve better yields and more efficient processing of their

crops.

Moreover, efforts would be inade to achieve more effective use of fuel and improve the factories' environmental record, Mr

If the venture succeeded, Berisford might take partial owner-ship of some of Poland's other 76

ugar factories. Last year Poland produced

1.6m tonnes of sugar, of which

138,000 tonnes were exported. Warsaw is expecting foreign

equity and loan capital of nearly

\$200m from joint ventures already established, most of them

since the beginning of this year.

development costs.

at the end of 1985

Berisford invests \$5m

in Polish sugar deal

By Kevin Done, Motor Industry Correspondent

THE Volvo share price jumped yesterday amid mounting speculation in financial markets that the Swedish car and truck maker is engaged in far-reaching negotiations with Renault, the French state-owned car and truck maker.

Swedish press reports suggested the talks could lead to an eventual merger of the two companies' automotive operations, which would create the world's biggest truck maker. Last night Volvo confirmed in a statement that "discussions of a preliminary nature are under way with Renault at present."

The company refused to comment on the nature of the discussions or the possible outcome. Volvo also confirmed that it was conducting talks with Enasa, the Spanish truck maker, but said that these negotiations were "indepen-dent of discussions with Ren-

Mr Pehr Gyllenhammar, Volvo chairman and chief executive, said recently the group had held "exploratory talks" with Renault Vehicules Industriels, the Renault group's truck subsidiary. "We are trying to find if

there is a mutual interest, how attractive are we, what can they offer, what can we offer.

By Clay Harris in London

Unislaw and Ostrovite.

BERISFORD International's food

and agribusiness subsidiary is to invest about \$5m to take control

of two Polish sugar factories at

Profits on the investment will

arise from its share of hard-cur-rency export sales of sugar from

the factories.

The project is one of the largest Western investments in Poland's food-processing industry, and the first by a British

company.

Both the previous Communist administration and the new Solidarity-led government have iden-

tified the sector – potentially a key export earner but suffering from chronic under-investment

as one of the main areas for

Berisford Bristar, owner of

British Sugar, the beet processor which dominates the UK sugar market, will hold 51 per cent of the joint venture. The 49 per cent

Polish minority will be split between Torun Sugar Factories

Enterprise, the factories' present

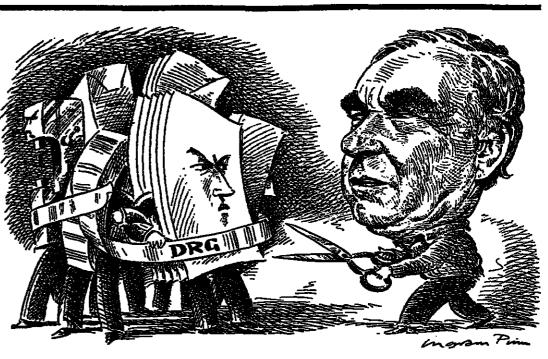
### DRG attacks Franklin as a 'profiteer'

By Clare Pearson in London

Sir John Milne, chairman of DRG, the UK paper and packag-ing group, has dismissed the £697m hostile takeover offer They are a company that have restructured and recovered beautifully."

Mr Gyllenhammar said that
RVI was strong in France and
had a good position in from Mr Roland Franklin's Pembridge Investments as a "clear example of short-term profiteering" at shareholders' expense southern Europe, whereas Volvo had a larger interna-His comment is made in DRG's defence document which presents the company's reasons for denying Pembridge's claims that it has a "conglomerate nature" and that its form of organisation has an inherent disadvantage for tional coverage of the market.
"We could be complementary."

But the strongest reason for shareholders to reject bid is that Pembridge is "trying to buy your shares on the cheap," Sir John claims in the document.



### Breaking up is hard to do

Vanessa Houlder on the debate over Roland Franklin's DRG bid

hen Mr Roland Frank-lin last month launched his £897m (\$1.06bn) bid for DRG, the maker of familiar brands such as Basildon Bond and Sellotape, a fierce propaganda war was virtually assured. There could scarcely be sharper contrast than that between Mr Franklin, a veteran of the second-ary bank Keyser Ullmann which failed in 1975, and the long-serv-

ing management of DRG.

The key question in the debate over DRG's future is whether the company, an apparently successful paper, packaging and engineering group, should be broken up as Mr Franklin wants or whether the management is justi-fied in fighting off the bid on the grounds that it has provided good returns to shareholders.

in putting his case, Mr Frank-lin draws on his experience as chief lieutenant of Sir James Goldsmith in his break up bids in the US. Having sold nearly two dozen operations from the US forest product groups Diamond International and Crown Zeller-bach, he says that operations almost always benefited from being "re-located".
There are numerous examples

he claims, where leveraged buy-outs, public flotations and sales resulted in expansion, increased job opportunities and personal opportunities for management.
These sentiments are vigorously rejected by managers in some of DRG's divisions who some of DRG's divisions who claim that the group already has a decentralised, entrepreneurial culture. Mr lan Copley, managing director of DRG Plastics in Bristol, scoffs at the idea that his business would do better free of DRG, even if as Mr Franklin has hinted, it was independently

floated on the stock market. "What really upset me was Franklin's remark that the manhe says. "We are not waiting to be set free, we are already free."

A similar sense of autonomy is experienced by operating management in other divisions, although it is more procurated.

although it is more pronounced in DRG's successful businesses. It is perhaps significant that about one quarter of DRG is managed by people who joined the com-pany through selling a business. pany through selling a business.

But even if the managers feel no sense of frustration it is not clear how far they benefit from being part of such a diversified group. DRG's interests encompass stationery, medical and food packaging, carrons, office and paint supplies and engineering print supplies and engineering, where its activities range from submarine weapon ejection

systems to batteries. Mr Franklin argues that the true value of the company will not be reflected in such a diversified group and that the company should be remoulded into a single core business. The peripheral activities such as engineering, should be sold, he says.

Te believes that central management can actually **1** hinder operating management. "I reckon business is 50 per cent calculation and 50 per cent gut feel. In a conglomerate there is no gut feel, and you are blunt-ing the edge of the management," he says.

But the managers do not share the view that they would be bet-ter in a more focused group. Those in the group's subsidiaries are generally complimentary about their parent's attitude to

The capital expenditure issue is at the heart of DRG Plastics' concern about the Franklin bid. Mr Copley believes that the heavy investment the group has been undertaking could be jeopardised by being sold, being floated or simply by the high levels of debt carried by Mr Franklin before the completion of his lin before the completion of his proposed asset sales.

Supporters of DRG's existing structure also point to a degree of technical interchange between the divisions. For example, research into adhesive and coatings is relevant for sticking envelopes and laminating packaging.

There is also a strong feeling that the DRG structure - the combination of a number of busisses subject to different industrial cycles - gives financial sta-For all that, DRG is vulnerable

to the criticism that its structure
- largely an accident of history
- lacks logic. Its Strachan &
Henshaw subsidiary, for example,
entered the scene after the war,
when Robinsons of Bristol bought it to do maintenance on its paper-bag machinery. Then in 1966 Robinsons joined up with the stationery company, Dickin-sons of Hemel Hempstead, because of an acquisitive threat

In its defence, however, DRG can point to its creditable record. Its return on capital is over 28 per cent (although flattered by including property values at orig-inal cost) and it has poured £145m into capital spending pro-grammes over the past five years, compared with depreciation of 275.3m. It also has conservative levels of borrowing, and it has gradually reshaped its business, by selling low-growth operations such as paper sacks, and moving into higher growth markets, such as self-adhesive technology. DRG also appears to score well with its work force. At Strachan & Henshaw in DRG's Bristol stronghold, there is a strong sense of loyalty to the company, underpinned by a fear of what would happen when Mr Franklin carried out his plan to sell the

ob losses, however, would be nothing new for DRG's amployees. Over the years, the company has cut its work force from a peak of 27,000 to 13,000. Furthermore, advocates of Mr Franklin's bid can argue that fears about jobs stem from natural but possibly undeserved con-cern about uncertainty and

In the view of Mr Franklin whose investment group stands to make a very healthy financial return from its investment through a successful break up the break-up process is important to in preserving viability and effectiveness of industry in the increasingly competitive condi-tions likely to develop in the

Since many of them are facing an uncertain future if the takeover should succeed it is not surprising that those in the company take a rather less sanguine view.

Given DRG's respectable record. Mr Franklin's lack of a track record as a manager and the fact that his succes breaking up companies were scored in a bull market in the US, it is far from clear that the potential rewards from a break-up of DRG outweigh the very consider-

### Move to restructure Saatchi

By Alice Rawsthorn in London and James Buchan in New York

SPECULATION over the future of Saatchi & Saatchi, the embattled UK marketing group, intensified yesterday when Southeastern Asset Management, its largest share-holder, announced it had been ched about a restructur-

ing of the company. Southeastern, a small US investment company based in Tennessee, said in a statutory filing in Washington that it did not intend to bid for Saatchi but that it may become "more active or assertive" in its relations with the group's manage-

Meanwhile Fininvest, the Italian company controlled by Mr Silvio Berlusconi which owns 1 per cent of Saatchi, issued a statement to the Takeover Panel in London saying that it did not intend to bid for Saatchi. However, it may review its position in the light

of changing circumstances" especially if a bid was made for "all or part of the company."

Saatchi's shares rose by 15p to 347p in London yesterday on hopes of a takeover. Southeas-tern said it had received approaches from "one or more third parties" about a possible restructuring of Saatchi.

It may discuss the proposals with Seatchi but stressed that they did not include changes in control or management. South-eastern might, however, dis-cuss possible disposals, acqui-sitions and changes in Saatchi's strategy.
Early last month Southeas-tern emerged as Saatchi's larg-

est shareholder when it announced it held 9.4 per cent of the shares. It has topped up its holding to 10.25 per cent in the past week or so. There was widespread belief on Wall Street yesterday that Southeastern is trying to attract ideas and investors for a restructuring to boost Saatchi's shares. The consensus among London and New York analysts is that Saatchi is vulnerable to a hid, but that prospective bid-ders are likely to wait until after the group's preliminary results are published in early

The results are universally expected to be disappointing. Mr Neil Blackley, marketing analyst at James Capel in London, has reduced his profit forecast for the year to September 30 from £160m (\$240m) to

267.5m. Saatchi has been troubled by poor performances in several businesses and, recently, by difficulty in selling its management consultancy interests. It has been looking for a new group chief executive and chief financial officer for months.

### Qintex-MGM/UA deal collapses

By James Buchan in New York and Chris Sherwell in Sydney

and television studio that has been touted for sale for more than a year, was yesterday again on the market after talks broke down on a \$1.5bn deal to sell the business to Qinter of Australia.

The collapse of the Qintex deal, which occurred late on Tuesday in a welter of recrimination, appears to leave Mr Rupert Murdoch in a strong position if he wants to make a new offer for MGM/UA. Mr Murdoch, who runs a

worldwide communications business that includes the 20th Century Fox studio, had offered \$1.4bn for the business last month, only to be topped by the Qintex offer.

But the ignominious breakdown in talks is a setback to Mr Christopher Skase, the Australian entrepreneur who had hoped to use MGM/UA and its film library as a platform to turn to

MGM/UA, the Hollywood film his Australian media company into a global operation.

In a savage commentary from Beverly Hills late on Tuesday, MGM/UA alleged that Mr Skase was unable even to raise financing to cover the \$50m security deposit on the deal. Mr Kirk Kerkorian, the main

shareholder in MGM/UA, was quoted as saying that Qintex had had "financing problems".

Both sides were yesterday eaded for a battle in the courts. In Beverly Hills, MGM/UA on Tuesday filed suit demanding at

least \$50m in damages for breach of contract and fraud. In a letter to the Brisbane stock exchange, Mr Skase said that MGM/UA had kept making additional demands "in bad faith". He said Quintex would pursue "all appropriate remedies", including a "substantial

claim for financial damages".

But, while mud was being

slung across the Pacific, attention on Wall Street was focussed on Mr Murdoch's possible inten-

Stock in MGM/UA, though it is one of the most shop-worn properties in Hollywood and the subject of repeated on-off deals, remained steady on Wall Street yesterday, down just \$% to \$20% in early trading. Mr Murdoch's spokesman in New York declined Yesterday, there were sharply

conflicting reports about the grounds for the breakdown. Mr Jeffrey Barbakow, chairman and chief executive of MGM/UA, said Qintex "repeatedly misled us" about its ability to furnish a letter of credit of \$50m as security deposit on the deal.

In the letter to the Brisbane stock exchange, Mr Skase said that Qintex had raised the \$50m agreed, but MGM/UA made sub-

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#### INTERNATIONAL COMPANIES AND FINANCE

### Paribas share rise sparks bid talk

By George Graham in Paris

THE share price of Paribas, the French merchant banking group, rose strongly again yes-terday in early trading, but senior Paris bankers dismissed with some amusement speculation that the company might be the target of a takeover attempt.

Compagnie de Navigation Mixte, the conglomerate headed by Mr Marc Fournier which last week agreed to sell 50 per cent of its Via insurance activities to West Germany's Allianz for FFr6.5bn (\$lbn), is understood to have been

**Consob wants** 

Mediobanca,

behind sizeable purchases of felt the increase in Paribas's Parlbas, countering an increase in Paribas's stake in

his company. Paribas has already disclosed a stake of 7 per cent in Navigation Mixte, and is now under-stood to have come close to 10

It has also received the approval of the banking authorities - necessary because the company has some banking subsidiaries - to pass the 10 per cent barrier.

Senior hankers said yester-day Mr Fournier might have

stake was a hostile move, espe-cially since Assurances Générales de France (AGF), the state-owned insurance com-pany, has been increasing its own holding in Navigation

tive gleam in its eye.

They said it was likely Paribas was seeking to build a large enough stake in Navigation Mixte to ensure it was an active player in any eventual restructuring or battle for control of Mr Fournier's group -one of the eternal bid targets of

Mixte with a distinctly acquisi-

the French stock market. Mr Fournier's own purchases of shares in Paribes, on the other hand, do not appear to have been the sole cause of the rise in the group's share price, which has risen from FFr517

Some of Paribas's core share holders have also been build-ing their stakes, and one, the Axa insurance group, passed 5 per cent on Monday. Others may follow in the months to

paid about \$330m for Island

Records, a reggae and pop-label. The \$830m needed to

finance the two purchases will come from Polygram's own

cash reserves, proceeds of Phil-ips' sale of defence activities and the probable flotation of

Securities analysts in

Amsterdam believe Philips will

float 25 per cent of its 90 per cent shareholding in Polygram to raise about F1 1.2bn (\$563m).

Polygram expects sales of

more than \$2bn this year and

has a 15 per cent share of the

world record market, including 45 per cent of the classical mar-

last Thursday to FFr589 yester-

come. Markets, Page 45

### Polygram buys A&M for \$500m

IFI statement CONSOB, the Italian bourse regulatory authority, has requested a public statement from merchant bank Mediobgroup, is to buy A&M Records of the US for about \$500m, in another bold move to expand anca and Istituto Finanziaria Industriale (IFI), the Agnelli family holding company, fol-lowing the disclosure that Mediobanca has acquired a 23 per cent shareholding in IFI,

writes Our Financial Staff. The Consob is demanding details of how the price of the acquisition was determined, and any connection it might have with the acquisition of Galbani, the Italian food com-pany, by IFI and BSN, the French foods group.

Details of the Mediobanca

purchase of IFI shares emerged earlier this week with the publication of the Mediobanca report and accounts. The merchant bank paid L303.5bn (\$218m) for the IFI stake.

The Consob has come under strong criticism for failing to protect minority shareholders and avoid market turbulence. Preferred shares of IFI fell violently on Tuesday following the reported change in share

The regulatory watchdog has been criticised frequently for failing to protect the interests of minority shareholders. Early this year minority stockholders were damaged when there was no monitoring of Ferruzzi's announcements for

reorganisation of Montedison. Many financial analysts vere also not totally satisfied by the explanations offered by IFI and by Giovanni Agnelli & Co, the limited partnership that before the Mediobanca transaction had controlled all of IFI's shares.

POLYGRAM, the music production company belonging to Philips, the Dutch electrical

its popular music labels.
To finance the takeover, and
the recent acquisition of Island Records, Philips may publicly float a minority of Polygram before the end of this year, Mr Jan Timmer, a Philips board member and former head of

Polygram, said yesterday. He declined to comment further. A&M is a major independent production company with sales of \$300m in 1988. Its artistes include Sting, Janet Jackson

HAFNIA, the Danish insurance

group, has made its fourth major investment so far this

year with the acquisition of

Forenede Assurandoerer for DKr325m (\$44m) from the Dan-

ish industrial group, FLS

industries.
The company specialises in

industrial insurance and risk

management, as well as reas-

surance. Its premium income in 1988 was DKr131m and prof-

its totalled DKr13m. Equity

capital stood at DKr131m.
Hafnia said the deal will strengthen its position in

industrial insurance and risk management. Earlier this year Hafnia acquired Prolific, a UK

insurance company, for DKrlbn, made a DKr300m

equity investment in Banque Parisbas and acquired 25 per

cent of Cambio & Valoren

By Hilary Barnes in Copenhagen.

and Bryan Adams. It was founded by Mr Herb Alpert and Mr Jerry Moss in the garage of Mr Alpert's Los Angeles home. The two founders and Mr Gil Friesen, president, will continue to run the company. Polygram, which is among the top three recorded music companies in the world, has built much of its reputation in classical music labels such as

Philips and Deutsche Grammo-But the acquisition of A&M and Island Records will signifi-cantly boost its pop labels, including Casablanca and

Polygram is thought to have

Hafnia said the unit will con-

tinue to handle FLS Industries

cent stake in forest machinery

group Kamyr for SKrlbn

The buyers are Kvaerner

After the deal Kamyr will be

Industrier of Norway and A. Ahlstrom of Finland.

split up. Its operations in North America will go to Ahla-

trom while Kvaerner will take

on the activities in Europe,

Asia and South America.

#### Hafnia acquires FLS unit SCA grows 7% to SKr1.81bn

By John Birton in Stockholm

insurance as part of a long-term accord on insurance SVENSKA Cellulosa (SCA) Sweden's second largest forest products group, reported a 7 per cent increase in profits (after financial items) to SKrlathm (\$278m) for the first between the two groups. Haf-nia, it said, will benefit from the unit's experience in advising on captive insurance and risk management, and in the eight months of 1989. It forecast earnings for the international reinsurance field. full year will be level with last Swedish real estate and building conglomerate Nordstjernan plans to sell its 30 per

year's figures. Group sales increased by 24 per cent to SKr16.14bn, boosted by revenues from four recently acquired companies, including Laakirchen in Austria and Ital

carta in Italy.

The SCA Packing group and the Bakab hydroelectric group showed the biggest profit increase this period. Earnings for the packing division climbed by 63 per cent to SKr142m on sales of SKr1.94bn.

### SKF starts \$107m tender offer for McGill

SKF, the Swedish roller bearing group, has started a \$107m tender offer for McGill Manufacturing, the US bearings maker, writes Our Financial Staff.
McGill has annual turnover

of around \$110m and has a workforce of 1,400. It gets some 80 per cent of profits from bearings, with the halance coming from electronics.

SKF said the offer, which is worth \$70 a share, and withdrawal rights expire on drawal rights expire on November 7, unless extended. It is conditioned on the receipt of at least a majority of McGill's shares outstanding, approval by the McGill board and action by the board to exempt the transaction from Indiana anti-takeover laws. Barlier this year Broad-Beach Associates, which then owned about 7 per cent of McGill, had offered to buy McGill for \$62 a share and had said it might increase its offer if additional value for McGill could be demonstrated. At the time, McGill - with

#### Alusuisse takes stake in Morin By William Dullforce

about 21 per cent of its shares controlled by company insid-ers — said that it was not

nterested in the BroadBeach

takeover offer.

in Geneva ALUSUISSE, the Swiss aluminium and chemicals group, in a drive for market share in the packaging business, has bought for an undisclosed sum a 40 per cent stake in Raymond Morin, the leading France symples of florible. ing French supplier of flexible food industry packaging. Based at Sarrebourg, Ray-

mond Morin employs some 400 people and realised a turnover of FFr350m (\$54m) last year. It holds an important share of the French market in packaging for cheese, dairy products, cuffees and soups and exports some 30 per cent of its output.
Alusuisse has almost doubled its annual turnover in the packaging sector to nearly SFr1ba (\$600m) since it started buying up companies a year

### Rising oil prices lift Total

By William Dawkins in Paris

CFP, the French state controlled Total oil group, yestarday unveiled a more than eightfold increase in net profits for the first half of 1989. Gains made from bolding oil

stocks at a time of rising prices, and a strengthening dollar, accounted for most of the rise, to group net profits excluding minorities of FF11.9bn (\$296m), against FFr237m in the first half of 1988. The latest figures include a stock profit of FFr1.7bn, against a stock loss of FFr390m

Total's stock profits and losses tend to be comparatively large because its refineries are generally further from its oil production than its main comThe results, a FFr200m loss on upstream activities, a turn-round from a FFr400m profit in the first six months of 1968, reflected exchange rate losses and higher exploration spending, said the company.

Downstream earnings were FFr2.3bn, against a FFr400m loss in the first six month of

Group turnover for the six months climbed from Ffr40bn to Ffr51bn, under the combined influence of dollar strength and an underlying increase in tonnage deliveries.

Despite the first half advance, Total was cautious about forecasting full year results. Mr Alain Brion, finance director, said the full year outturn depended on too

many variables — the dollar, oil and US gas prices — to put a figure on the likely overall

profit for 1989. Contacts between Total and Orkem, the state-owned chemicals group, are continuing, Mr Pierre Vailland, Total manag-ing director said. He said the two group's financial and industrial operations could have considerable joint poten-

There is widespread specula-tion that a link is being negotiated between the two companies as part of the Government's plan to reorganise the French petrochemicals

Orkem chairman Mr Serge Tchuruk is due to be confirmed as a Total director next month.

### Granada sells Laskys to Comet

GRANADA GROUP, with interests spanning television, bingo and motorway services, which Granada paid three years ago, when it bought Lashys from Ladbroke Group, the interests spanning television, bingo and motorway services, is selling its troubled Laskys electrical goods retail chain to Comet, a subsidiary of Kingfisher. Kinglisher combines the Woolworth, Comet, B & Q and Superdrug retail businesses.

Comet, Britain's second largest electrical retailer with 308 shops, is paying £3.6m (\$5.6m) and will take on about 25.8m of bank debt, making a total consideration of £8.9m. This is a sharp reduction from the £30m

hotels and leisure company. It has since increased the number of stores from 58 to 58. However, Mr Derek Lewis, Granada's chief executive, said the figures were not entirely comparable Laskys had about £2m cash when Granada

bought it, and carried £15mworth more stocks than now. Comet is buying Laskys in time for the Christmas period when the bulk of an electrical

chain's sales are made. Mr Nigel Whittaker, corporate affairs director of Kingdisher, said this was a good opportu-nity to add market share, even though trading conditions in electrical retailing are cur-rently "difficult." The purchase would increase Comet's market share from 7 to 8 per cent.

Having lost about £650,000 in 1985-86, Laskys has wavered between breaking even and making annual losses of about 11m during the three years of Granada's ownership.

### Unisys to move into imaging

By Alan Cane

UNISYS, the world's second largest manufacturer of mainframe computers after IBM, yesterday announced its entry into the fast-growing area of computer-based imaging

Such systems involve a combination of technologies which make it possible to capture the image of a document, for example, store it in a computer system and manipulate it on a computer screen

As the cost of these technologies have declined, imaging systems have assumed increasing importance in commerce and industry, as a powerful method of cutting the cost of paper handling. According to Unisys, the market for imaging systems, which was about \$880m last year, is expected to grow at a compounded annual rate of more than 50 per cent to reach

\$6.60 by 1993.
Unisys announced its imaging strategy, named "Infoimage," at a series of launches in New York, London and

The importance of Europe to US mainframe manufacturers, all of whom are being affected by a pronounced softening of their home market, was emphasised by the fact that the European announcement was made by Mr Frederick Meier, head of Unisys's newly formed imaging systems division, based in Pennsylvania.

He said that Unisys planned to become the market leader and was investing more than \$50m a year in the technology. He predicted the company would turn over in excess of \$700m from imaging systems in

Unisys plans to launch imaging products in three principal areas — engineering design, geographic information systems and finance. It already has some 30 per cent of the world market for financial document processing systems.

Mr Meier accepted Unisys

would face competition from IBM, which has already launched its own "Imageplus system, Digital Equipment and

### FINANCIAL HIGHLIGHTS

**UNAUDITED AS OF SEPTEMBER 30, 1989** 

	Sept 30 1989 SR '000	Sept 30 1988 SR '000
Assets	524 600	526 000
Cash and due from Banks	11,856,210	11,500,489
Loans and Advances (net)	6,053,350	5,109,146
Other Assets	5,591,400	4,987,652
Total Assets	23,500,960	21,597,287
Liabilities and Shareholders' Funds		
Customer Deposits	18,700,200	16,679,613
Due to Banks and other Liabilities	2,874,484	3,254,709
Shareholders' Funds	1,926,276	1,662,965
Total Liabilities and Shareholders' Funds	23,500,960	21,597,287
Contra Accounts	23,890,000	18,259,825
Statement of Earnings		
Operating Revenue	644,025	538,210
Less: Operating Expenses	(275,285)	(254,346)
Total Operating Income	368,740	283,864
Transfer to Reserves	(76,519)	(109,729)
Net Income for the nine months ended Sept 30, 1989.	292,221	174.135

For further information, please contact Head office: The Corporate Secretary, Saudi American Bank, P.O. Box 833, Riyadh 11421. Kingdom of Saudi Arabia. Telephone (01) 477 4770.

London branch: The Manager, Saudi American Bank, Nightingale House, 65 Curzon Street, London W1Y 7PE, U.K.

Istanbul branch: The Manager, Saudi American Bank, P.O. Box 49, Levant, istanbul, Turkey.

Geneva office: The Manager, Samba Finance S.A., 16 Rue de la Pelisserie,

1204 Geneva, Switzerland. New York Representative Office: The Manager, Saudi American Bank, 399 Park Avenue, New York, NY 10043, U.S.A.





Wessex Water PLC £450,000,000 **Revolving Credit Facility** 

Manufacturers Hanover Limited

Manufacturers Hanover Trust Company The Mitsubishi Bank, Limited The Bank of Tokyo, Ltd. Westdeutsche Landesbank Girozentrale L The Sanwa Bank, Limited Amsterdam-Rotterdam Bank N.V. Kradietbank N.V. London Branch Bayerische Landesbank Girozentrale

Co-Lead Managed by Bank of America N.T. & S.A. The Mitsui Bank, Limited The Sumitomo Trust & Banking Co., Ltd.

Midland Bank pic Riyad Bank London I The Sumitomo Bank, Limited

The Chuo Trust and Banking Company, Limited The Fuji Bank, Limited

Bank Burniputra Malaysia Berhad London Branch The Mitsubishi Trust and Banking Corporation

Banco Central, S.A. London Branch The Development Bank of Singapore Ltd.
The Kyowa Bank, Ltd. The Mitsui Trust & Banking Co., Ltd. Republic National Bank of New York London Branch SDS Bank Ltd Ak International Bank Limited Baning Brothers & Co., Limited Daiwa Europe Bank pic

Manufacturers Hanover Limited

# Building shareholder value now...

- Forecast pre-tax profits of approximately £2.0 billion up 22 per cent
- Forecast earnings per share of approximately 76.5 pence up 22 per cent
- Proposed further dividends of 20.7 pence. Total for the year of 30.0 pence
   up 49 per cent

## and for the future...

- A direct stake in:
  - Argos, one of the UK retailing success stories of the decade, with forecast 1989 trading profits of approximately £63 million
  - Wiggins Teape and Appleton, a combined international force in specialist paper and pulp, with forecast 1989 trading profits of approximately £212 million
- A higher dividend payout ratio starting in 1989
- Proposals to authorise the buy-back of up to ten per cent of the Company's shares
- The orderly divestment of US retailing and certain other businesses

# and for long term growth.

- ◆ A group focused on financial services and tobacco with forecast 1989 pre-tax profits of approximately £1.64 billion equal to the entire Group in 1988
  - Steady earnings growth plus the benefits of cash flow from tobacco to complement the more rapid growth expected from financial services
  - Outstanding prospects for growth in high quality earnings and dividends based on strong market positions and excellent brands



BUILDING SHAREHOLDER VALUE

\* 1989 forecast figures are approximate. The assumptions on which this forecast is based are set out in the document 'Building Shareholder Value', which was sent to all shareholders of B.A.T Industries on 26th September 1989. Copies of this document are available from The Company Secretary, B.A.T Industries p.L.C., Windsor House, 50 Victoria Street, London SW1H ONL.

Proxy Forms for the Extraordinary

Proxy Forms for the Extraordinary

Resting on 19th October.

Resting on 17th October.

12 noon on 17th October.

This announcement appears as a matter of record only.

September 1989

### Bankers Trust Company

Private Placement Agent

is pleased to announce the

#### Equity Fund of Latin America a Luxembourg Corporation

U.S. \$114,500,000 1,145 Shares of Common Stock

to be invested initially in

Argentina, Brazil, Chile, Mexico and Venezuela

Batterymarch Financial Management

The undersigned acted as private placement agent.



### Istituto per la Ricostruzione Industriale (IRI)

has sold a controlling interest in

SIFA SpA

### Finmeccanica SpA

The undersigned acted as financial advisor to IRI and Finmeccanica SpA.

### Salomon Brothers International Limited

### Marine Midland Finance N.V.

U.S. \$125,000,000

Guaranteed Floating Rate Subordinated Notes due 1994 For the three months 11th October, 1989 to 11th January, 1990 the Notes will carry an interest rate of 9%% per amount with a coupon amount of U.S. \$23.80 per U.S. \$1,000 Note and U.S. \$237.99 per U.S. \$10,000 Note. The relevant interest payment date will be 11th January, 1990. Listed on the London Stock Exchange

Bankers Trust Company, London

Agent Bank

Equitable Bancorporation Overseas Finance N.V. U.S. \$50,000,000

Guaranteed Senior Floating Rate Notes due 1994

For the three month period 11th October, 1989 to 11th January, 1990 the Notes will carry an interest rate of 9%% per annum with a coupon amount of U.S. \$237.99 per U.S. \$10,000 Note, payable on 11th lanuary, 1990.

Bankers Irus. Company, London Bankers Trust

### INTERNATIONAL COMPANIES AND FINANCE

### Big-screen romance turns sour

Chris Sherwell on Qintex and MGM/UA's acrimonious split

t the end of April, after spending three weeks in Hollywood, a delighted Mr Christopher Skase, head of Qintex Australia sold in a sold in the delt hands was "the limit." lia, sald in an interview: "We've not encountered any-thing of a negative nature," adding "No shocks. We're very

pleasantly surprised."

Mr Skase was referring to United Artists, one of seven big US film studios, which he planned to purchase under a complex US\$1bn deal announced earlier that month with Mr Kirk Kerkorian, who controlled \$2 per cent of the controlled 82 per cent of the MGM/United Artists Communi-

cations group. Six months later Mr Skase's bid to become a movie mogul has generated enough shocks to surprise an electric eel. First, the share price of his main operating company, the Qintex Australia media and resorts group, has plummeted to a fraction of its levels early

in the year.

Then he was almost gazumped by Mr Rupert Murdoch at the end of September, just as he was about to con-clude the US transaction. Now his purchase, revised upwards to US\$1.5bn to embrace the full MGM/UA group, is suddenly off amid rancorous recrimination. Each

party is accusing the other of breach of contract and fraud. Qintex initially rallied on the Australian stock exchange to 53 cents. But fears about lengthy and expensive litigation drove the shares back to 44 cents, down 2 cents on the

Although this is still above last week's brief low of 40 cents, it is far below the 1939

Likewise, Mr Kerkorian is expected to sell MGM/UA to someone else - with Mr Mur-doch, owner of 20th Century Fox, at the head of the queue.

was "the limit."

Given the debt burden facing
Mr Murdoch's News Corporation, and his warning on Tuestion, and his warning on Tues-day that this year's earnings "will not show their customary increase," News Corp's shares yesterday weakened on the prospect of another big acquisi-tion. They finished at A\$15.30 in Sydney, down A\$1.15 in two

To most people, however, a fight between Mr Murdoch and the wily Mr Kerkorian at least looks like a battle between two big fish, rather than, in Qinter's case, a minnow against a whele

So what went wrong with So what went wrong with the MGM/UA transaction between Mr Skase and Mr Kerkorian? When the first deal was announced in March, the two were close — "like father and son," says a Skase publicist. That changed when Mr Kerkorian entertained News Corp's bid.

This week, as the second deal dissolved, the two were exchanging threats and accusa-

exchanging threats and accusa-tions.

t the centre of their dis-

pute is a US\$50m letter of credit Mr Skase was to deliver to Mr Kerkorian as a to deliver to Mr Kerkorian as a deposit on the deal. Mr Kerkorian says it was not delivered, a fact Mr Skase acknowledges. But they differ on the reasons. MGM/UA has implied Qintex could not raise it. The American group adds that it offered to reduce the amount or accept exhetitive security and that it substitute security and that it was willing to proceed if it could, at the same time, consider better offers.

Mr Skase says the US\$50m had already been raised and placed with Crédit Lyonnais, his banker. The payment to



Kirk Kerkorian: looking for another buyer

MGM/UA had not been authorised because of fresh demands by Mr Kerkorian for at least US\$150m and for an opportu-nity to entertain alternative

offers.

In a letter to the stock exchange yesterday, Mr Skase said these subsequent demands were "proposed in bad faith by MGM." He added they "shifted daily and, in essence, reflected attempts by MGM to extract higher economic value from the transaction."

Behind this, Qintex officials suggest, was Mr Kerkorian's realisation that Mr Skase had pulled off with his first deal an

pulled off with his first deal an pulled off with his first deal an intelligent transaction — proven by Mr Murdoch's higher offer and then again with Qintex's improved bid, the value of which could be justified by Sony of Japan's high-priced hid for Columbia. From the start, however, the principal worry about Qintex's plans was that it was hiting off more than it could chew. Over the months this sentiment has

the months this sentiment has been reinforced by other diffi-culties the group is facing. In the case of its media inter-

ests in Australia, where it owns the Channel Seven net-work, Mr Skase is battling with the Australian Broadcasting Tribunal, the watchdog agency, over the way he acquired his television sta-

More importantly, Austra-lian commercial television generally is under intense financial pressure because of heavy debt burdens, increased pro-

gramming costs and weakening advertising revenues.

Qintex is also thought to face problems with its resort interests because of this year's interests because of this year's tourism slowdown and the impact of Australia's protracted pilots' dispute, which grounded internal flights for three weeks and has disrupted schedules for two months.

The principal worry about Qintex remains its overall debt level, particularly in the face of rising interest rates. Qinter Australia's debt is estimated at A\$900m (US\$703m), with another US\$100m for its 42 per cent-owned US offshoot, Qintex Entertainment, through which the MGM/UA merger was to have proceeded.

n spite of this, Australian Ratings, the local credit agency, did not regard the MGM/UA deal as sufficiently disturbing to downgrade Qin-tex Australia's rating from its low BB minus level, meaning the group has "only adequate capacity to repay interest and debt."

But now the MGM/UA issue is in the courts and Mr Skase must regroup and consolidate, concentrating on his existing businesses. Attention will focus next on Qintex's Australia's armual results, due later this month. No shocks here, though: the company has already foreshadowed a record A\$42m net profit.

Advanced

By Louise Kehoe in San Francisco

Micro rises

as sales slip

ADVANCED Micro Devices, the US semiconductor manu-facturer, has increased third-

quarter profits in spite of a sales decline. The group said demand for its core business

products remained strong in

the face of a general slowdown

### **Charges force Chase into loss**

By Anatole Kaletsky in New York

CHASE Menhattan, the third largest US bank, reported a huge net loss after taking \$1.26bn worth of after-tax charges in the third quarter. The charges, which Chase amounced last month, related mainly to the bank's Third World loan portfolio. Even excluding the charges, the results were significantly

lower than a year ago.
Chase reported an after-tax loss of \$1.11bn or \$12.49 a share for the quarter. Excluding the special provisions, Chase said the quarter's net income would have been \$151m or \$1.45.

A year ago the company made \$283m or \$3.09 in the third quarter. However, this

Mead posts

sharp fall

to \$69.7m

MEAD, the US paper and

sharp fall in third-quarter earn-ings, with net profit tumbling to \$69.7m from \$170.5m last time, Our Financial Staff

Per share earnings slid to \$1.06 from \$2.56 and group sales fell to \$1.2bn against \$1.17bn.

Mr Burnell Roberts, chair-

man, said year-to-year comparisons were made difficult by divestitures and acquisitions during the past two years. These include the sale of a big pulp mill and the purchase of a legal publishing company.

At nine months, net earn-

ings dropped to \$184.5m from

\$309.3m, pulling per share earnings down to \$2.83 from

\$4.69. Sales increased to \$3.53bn from \$3.42bn. The latest quarterly and nine-month periods include a

non-recurring gain of \$15.5m or 23 cents from the sale of Mead Release Products, while the year-ago periods include a gain of \$100.9m or \$1.50 from the

sale of the company's 50 per cent stake in Brunswick Pulp

and Paper.

included \$103m of one-time items, suggesting that underly-ing income declined in the lat-

est quarter by 16 per cent.

The quarter's special provisions included a \$1.15bn addition to the reserve for Third World loan losses, a \$126m charge for real estate losses in Arizona, and a \$38m charge for restructuring the securities

The decline in underlying income was mainly due to a sharp rise in operating expenses which, as reported, grew by 24 per cent to \$1.02bn. Part of this increase was due to one-time items included in the quarter's special charges.

Excluding these effects, oper
\$54m and investment security sales produced a gain of \$12m, compared with a loss of \$300,000. quarter's special charges. Excluding these effects, oper-

By Robert Gibbens in Montreal

DOMTAR, the big Canadian

pulp and paper, packaging and building materials group, is axing 500 staff jobs at its Mon-

treal headquarters and various subsidiaries.

subsidiaries.

Many corporate services will be eliminated, all subsidiaries will report directly to Mr James Smith, president and chief executive, and the chief operating officer's position has been eliminated.

Domtar, which employs 16,000 staff, is selling its chemi-cals operation for an estimated

C\$225m (US\$192.3m) to concentrate on its core interests.
First-half earnings were
C\$51m or 52 cents a share,

down 16 per cent, on sales ahead 5 per cent at C\$1.38bn. In 1988 Domtar earned C\$111m,

or \$1.15, on sales of C\$2.7bn. Analysts expect 1989 earnings

With the rest of the pulp and

paper industry, the company faces discounting of up to 20 per cent in fine papers and newsprint in the key US mar-

It is seeking a US partner to help its packaging businesses

of about 80 cents.

ating expenses grew by 8 per cent in the quarter. Net interest income, excluding provisions, increased by 6 per cent to \$738m. Non-interest income fell by 14 per cent to \$514m, but the apparent decline was due entirely to a

decline was due entirely to a one-time pensions gain of \$130m recorded last year.

Among the non-interest income items, fees and commissions grew by 14 per cent to \$351m, foreign exchange trading fell 16 per cent to \$53m, trading account income increased by 52 per cent to \$54m and investment security

compete under the free-trade

agreement. But the main prob-lem has been a disastrous drop

in gypsum wallboard prices, following a slowdown in con-struction due to high interest

rates. Domtar is one of the top

four wallboard producers in North America.

Other factors include higher interest expense and the stronger Canadian dollar. The com-

pany has sunk nearly C\$1bn

into a new fine paper mill.

Domtar is 44 per cent owned

by the Québec Government and has been a privatisation

candidate for three years. But the Government lost an oppor-

tunity last year when Mr Paul Desmarais, the Montreal finan-cier, wanted to merge it with his Consolidated-Bathurst.

Terms could not be agreed.
The group's rationalisation
is a reflection of cuts through-

out the Canadian pulp and paper industry. It also has heavy capital spending ahead

and to meet environmental and quality demands it may have to spend C\$500m to rebuild a pulping unit and replace two older machines.

as US prices weaken

in US semiconductor sales. Net profits advanced to \$12.1m or 12 cents per share, from \$7.2m or 6 cents in the corresponding period last year. Revenues of \$275m were down by just under 4 per cent, Domtar to axe 500

For \$255m.

For the nine-month period, the group reported a net profit of \$34.2m or 32 cents on sales of \$819.4m. Net income for the same period a year ago was \$53.4m or 56 cents on sales of \$877.8m.

The Semiconductor Industry

Association has published industry sales and order data for September, showing a con-tinuing decline in orders but strong sales.

The industry's closely-watched ratio of sales to orders declined to 0.90, from 0.94 in August. The ratio indicates that for every \$100 worth of products shipped, manufac-turers received \$90 worth of new orders.

#### Record profit at Westinghouse

WESTINGHOUSE Electric, the US electricai equipment maker, has posted record third-quarter results, with net income of \$234.4m or \$1.60 a share on \$3.13bn in revenu Last year it recorded a net \$219.3m or \$1.51 on sales of

At the nine-month stage, the company lifted net earnings to \$651.7m or \$4.46 on \$9.19bn in revenues against \$615.1m or \$4.23 on \$8.85bn.

The group has been carrying out a restructuring over the past few years.

£200,000,000



Floating Rate Notes Due 1995

Interest Rate Interest Period 151/8% per annum 10th October 1989

10th January 1990

Interest Amount per £5,000 Note due

10th January 1990 £190.62

Credit Suisse First Boston Limited Agent Bank

Bull

GROUPE BULL BUYING COMPUTER BUSINESS FROM ZENITH ACTION DESIGNED TO BRING COMPUTITIVE BENEFITS TO BOTH ACTION DESIGNED TO BRING COMPUTITIVE BENEFITS TO BOTH PARIS, FRANCE AND GLENVIEW, ILLINOIS, Oct. 2, 1989... In an action designed to bring competitive benefits to both companies, Zenith Electronic Corp. of Glenview, Ill. and Group Bull. of Paris, today signed a definitive agreement under which Bull will parchase Zenith's computer business (Zenith Computer Group), which includes Zenith Data Systems and Healt/Zenith. The transaction will allow Zenith to position itself for further growth and industry leadership in its original core business, consumer electronics, while Bull improves its position in the microcomputer industry by acquiring a world class company.

Under the terms of the agreement, the exact purchase price will be inseed on the net asset value of the computer business, as defined in the compact, at the time of closing. Based on the balance sheet as of the end of July 1989, the purchase price would be \$ 635 million. It is expected, however, that the net asset value, and thus the purchase price, will be lower as a result of inventory reductions through the date of closing. The closing is expected to take

#### INTERNATIONAL COMPANIES AND FINANCE

### Further snags delay IEL buy-out

By Chris Sherwell in Sydney

FURTHER SNAGS over He said the uncertainty over Loewenthal, currently has just built up a strategic stake in the funding have again delayed the the proposet bid was "a matter under 20 per cent of IEL, purcompany of 15 to 16 per cent at A\$1.9bn (US\$1.5bn) manage-ment-led hid to take over Industrial Equity (IEL), the Australian arm of Sir Ron Brierley's New Zealand-based business empire.

A formal offer from Corama, the telegraphy valuable Haldrey

the takeover vehicle linking the textile magnate Mr Abe Goldberg and IEL executives Mr Rod Price and Mr Bill Loewenthal, will not now come before late November - more than four months after it was

first announced. The fresh delay was revealed entirely beyond the control of the IEL board," and added that IEL was in the meantime oper-

ating normally.

According to local reports, one of the obstacles has concerned fees for the banks providing the funding for the deal. In another development Mr Goldberg is said to have put his newly-acquired Brick & Pipe Industries back on the market in an endeavour to raise more funding for the

Corama, which is 75 per cent owned by Mr Goldberg and 25 per cent by Mr Price and Mr chased from Sir Ron's Brierley Investments in July for A\$2.40 per share.

At the time, Corama contracted to buy Brierley Investments' remaining 32 per cent stake in IEL and another 20 per cent held by the food giant Goodman Fielder Wattle both at A\$2.40 per share. These plans have since been over-taken by Corama's decision in August to launch a full bid at

A key figure in the IEL saga is the entrepreneur Mr John Spalvins, head of the Adelaide Steamship group, who has

### Kaufhof to buy 50% of **Vobis** group

By Andrew Fisher in Frankfurt

KAUFHOF, the big West German retail group, is expanding further outside its traditional department store activities by taking a 50 per cent stake in Vobis, an Aachen-based computer, sales, assembly, and maintenance

company.

Although Kaufhof claims to have the biggest turnover in computers among the German store groups, this is the first time it has taken a stake in a specialist computer company.

Vobis has a turnover of DM250m (\$132m) and employs

190 people at 35 branches.
Kaufhof, based in Cologne,
has been active in building up
its non-store activities in the
past few years, moving into and shoe retailing. In August it announced its

intention of taking a majority stake in Oppermann Versand, a large mail order supplier of promotional gifts, in a deal worth around DM300m. The company gave no price for the Vohis stake, which depends on cartel office approval.

### Sanwa to buy 15% stake in small Kuala Lumpur bank

By Lim Siong Hoon in Kuala Lumpur

SANWA BANK, Japan's fifth largest commercial bank in asset size, is to buy a 15 per cent equity stake in Bank of Commerce, a small commercial

bank in Kuala Lumpur.

The deal signals the first opening by domestic commercial banks to a new flow of foreign investments and banking partnerships. Malaysia's Bank Negara, the

central bank, is starting to encourage such deals in a reor-ganisation of its banking system to prop up the capital market and strengthen the banks' capital structures.
At the present market rates,

Sanwa is offering about 34m ringgit (US\$13m) for the almost 11m shares of Commerce's largest shareholder, the Fleet

Group.

Fleet is a diversified company centred on publishing. Its direct shareholding will fall to 44 per cent as a result. New Straits Times Press, its newspaper subsidiary, also has a 20 per cent equity share in the bank.

Bank of Commerce, with group assets of 1.8bn ringgit and capitalised at 227m ringgit, is now traded at around 3 ring-

git a share. When completed, the partnership will be Japan's first entry into a domestic commercial bank and offering advan-tages previously unavailable to Sanwa, said Mr Tadahiko Kanayama, Sanwa's representative in Malaysia.

Because commercial licences are no longer awarded, foreign banks operate offices which cannot collect deposits and carry out foreign exchange transactions. Owning a share of a domestic bank provides the only practical way out.

"There are many Japanese investors in Malaysia," Mr Kanayama said yesterday. "If we can take care of them well, we will have more business in

Japan."
Sanwa already has a 15-year partnership with a Commerce subsidiary, Commerce International Merchant Bankers, where the Japanese have a 16 per cent share. But that partnership has limitations. Unlike nership has limitations. Unlike commercial banks, merchant bankers cannot operate deposit accounts and supply a wide range of credit packages.

The solution, now available to the domestic merchant bankers, is to buy into com-mercial banks. This opportunity is opened particularly at the branches of foreign banks which now have to incorporate their businesses locally.

Arab-Malaysian Merchant Bank, which ranks as the largest of these banks and is establishing a holding company, is thinking of such a move. The Malaysian central bank wants such partnerships, either in the commercial or merchant banks, restricted to just one foreign institution in a single

bank and no more. Sanwa, as with all other for-eign institutions buying into a domestic bank, is limited to a 20 per cent equity share. Mr Mohamed Nor Yusof, Bank of Commerce chief executive, sees the deal as one between a will-

ing seller and buyer.

There is, he said, the prospect of Bank of Commerce riding on Sanwa's overseas network. A third of Bank of Commerce's 6m ringgit after tax profit last year (11m ringgit for the group) is attributed to

### directors, Mr Spalvins has pre-viously complained about the way the Corama bid has evolved, and was quoted yes-terday as saying Adsteam had not yet decided its next step. Private investors rush to Air New Zealand

offered to private investors in its flotation have been oversub-scribed by almost 90 per cent, according to Mr Bob Matthew, its chairman, Reuter reports

from Wellington. As a result, some shares earmarked for institutions will instead be sold to private investors, he added. Mr Mat-thew said the public applied

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for 26.5m shares against an allocation of 14m. "Given this level of oversubscription, 5m shares will be transferred from institutional investors to the public pool,"

The privatised airline is controlled by a group of investors led by Brierley Investments

Mr Matthew gave no idea of

institutional response to the offering, which closed on Octo-ber 6. Brokers said the allocation to institutions, originally 35m shares, had also been over-subscribed. The remaining 21m shares on offer have been allo-

private investors from institu-tions was made under a clause

The government sold Air New Zealand in April to the consortium led by BIL for NZ\$860m (US\$). BIL took 65 per cent on condition that it would sell a 30 per cent stake to the New Zealand public and institutions, leaving it with 35 per

an estimated entry price of

around A\$2 per share. While he would reap a tidy

profit from a successful take-

over by Corama, he is also

thought to be interested in

IEL's principal asset, the Wool-worth's retail chain in Austra-

lia, which would complement

its existing David Jones depart-

ment store group.

Because of the role of IEL

Despite the transfer, the public pool would still be oversubscribed by around 7m shares.

INTERNATIONAL APPOINTMENTS

### Leadership change at **Procter and Gamble**

PROCTER and Gamble, the US consumer products group, announced that Mr John Smale, chairman and chief

executive, plans to relinquish those posts from January 2.

Mr Smale, 62, told the company's annual meeting that he will remain an employee of Procter and Gamble and will remain to execute the second secon continue to serve as a director and as chairman of the executive committee of the board.

He said he was stepping down to fulfil a personal goal.
"The time has come to spend
more time with my family," he

The company said Mr Edwin Artzt, 59, vice chairman of the board and president of Procter and Gamble International since 1984, has been elected chairman and chief executive of Procter and Gamble, effec-tive January 2. The appointment took some analysts by surprise they had expected Mr John Pepper, 51, Procter's pres-

ident since 1986, to take over the reins.

Mr Pepper will assume responsibility for international business, while relinquishing responsibility for all US business, except the Norwich Division to pharmaconticals unit.

sion, its pharmaceuticals unit.
Mr Jay Freedman, Kidder
Peabody analyst, said Mr Artzt,
whose international division was "a star performer," was probably being rewarded for his contributions to the com-

He added that the arrangements were "reasonably logi-cal", and that Mr Pepper's reassignment to the international division should allow him to be well-versed in the area if he

### New management board chairman at Krupp Stahl

THE SUPERVISORY board of Krupp Stahl, the large West German steelmaker, named Mr Juergen Harnisch as management board chairman from October 26, succeeding Mr Ger-

Mr Harnisch is currently chairman of MAN AG's truck unit, MAN Nutziahrzeuge, in Munich. Mr Cromme has already taken a new post as management board chairman of steel and engineering group Fried Krupp; parent company of Krupp Stahl

GIROZENTRALE VIENNA, the second biggest hank in Austria, announced the appointment of Mr Hans Haumer, who is chairman of Die Erste Osterr. Spar-Casse-Bank and president of the Austrian lyings Banks, as chairman of the Girozentrale managing board, effective from the begin-

ning of this month. Mr. Haumer succeeds Mr. Karl Pale, Girozentrale chairman for 14 years and who, the company said, is leaving the financing scenario of the country. Mr Pale is considered to be one of the most experienced and distinguished representa-tives of the Austrian banking

community. \* \* \*
NATIONAL Australia Bank one of Australia's leading banks, has named Mr John Windeler general manager treasury, responsible for its worldwide treasury operations. He replaces Mr John Astbury, who was recently appointed chief general manager, institutional banking. Mr Windeler previously held a series of senior posts at Irving Trust in New York and London. From 1984, he was executive vice president, global securities trading and sales.

\* \* \*
SOFTWARE development and business consulting concern Cibar Software Technologies, which was founded in the US in 1969, appointed Mr Michael Glynos managing director of Cibar Software Technologies – Europe, serving Europe and the Middle East and with headquarters in Athens.

Mr Glynos has much experi-

ence in the banking field throughout Europe and the US, and lately has been Digital UK's European marketing manager in London responsible for international banking. Cibar – Europe provides software products to solve the automation and productivity

needs of banks and other finan-cial services organisations. DREXEL BURNHAM Lambert, the US investment house, appointed three account executives to its US equifies team who are to be based at the company's Paris office.

Named as senior account

executives are Mr Claude L'Heveder, formerly sentor fund manager at Bank Indo-suez, and Mr Guy Zarka, previ-ously with Dean Witter Reyn-olds in Paris as sales manager in US equities. Mr Charles Prast, also from Dean Witter's Paris unit, has become account executive at Drexel.

Notice of Redemption

SEK

AB Svensk Exportkredit U.S. \$100,000,000

12%% Notes due 1991 ("Series A Notes")

NOTICE IS HEREBY given that in accordance with Clause 5(b) of the Terms and Conditions of the Notes, the Issuer will redeem all of the outstanding Notes at 101 per cent. of their principal amount on 15th November, 1989, when interest on the Notes will cease to

Repayment of principal will be made upon presentation and surrender of the Notes, with all unmatured Coupons attached, at the offices of any of the Paying Agents mentioned thereon.

Accrued interest due 15th November, 1989, will be paid in accordance with the Terms and Conditions of the Notes against presentation of

Bankers Trust
Company, London

The automated factory. signwriting the Stock Exchange. Mandelli, the engineering Group best known for its engineering names such as Ferrari, Rolls Royce, machine tools, from single units to complete auto- Caterpillar, Volvo and General Electric. mated factories, is to be quoted on the Stock The spokesman for the company says that by virtue of its prestige, financial solidity, the presence Exchange. The name Mandelli has become synonymous with on the international market and above all its overstate-of-the-art advanced manufacturing technolo- all development plans, the time has now arrived for MANDELLI S.P.A. - 29100 PLACENZA - (ITALY) gy. Their customer base includes many important Mandelli to go public.



11th October, 1989



#### KOKUSAI Securities Co., Ltd.

U.S.\$150,000,000 35/8 per cent. Bonds due 1993

with

#### Warrants

to subscribe for shares of common stock of KOKUSAI Securities Co., Ltd.

ISSUE PRICE 100 PER CENT.

#### KOKUSAI Europe Limited

Nippon Credit International Limited Taivo Kobe International Limited Inline Reer International Limited Bank of Tokyo Capital Markets Group Banque Indosnez Banque Bruxelles Lambert S.A. Baring Brothers & Co., Limited Chuo Trust International Limited James Capel & Co. Limited Cosmo Securities (Enrope) Limited Credit Suisse First Boston Limited Daiwa Europe Limited

Daiwa Bank (Capital Management) Limited **DBS Bank** Finter Bank Zürich n Sachs International Limited Hyundai Securities Co., Ltd. Ichiyoshi International (H.K.) Limited **RTIR International (London) Limited** 

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Swiss Bank Corporation lips & Drew Securities Limited S.G. Warburg Securities Securities (Europe) Limited

### 4ccor A HOTEL, CATERING AND SERVICE COMPANY

#### **GOOD FIRST HALF PERFORMANCE**

INTERIM RESULTS FOR THE SIX MONTHS ENDED JUNE 30, 1989										
	Year	First	half	Growth						
FF million	1988	1988	1989	1989/1988						
Sales volume managed	16,395.3	7,924.8	9,530.9	+ 20.3%						
Consolidated sales	12,336.8	6,356.5	7,175.3	+ 12.9%						
Pre-tax earnings, excluding exceptional items and earnings accounted for under the equity method	1,008.7	425.6	613.1	+ 44.0%						
Net income - Group share, current	469.5	157.3	220.6	+ 40.2%						
Exceptional items	101.3	45.9	129							

- During the first holf of 1989, both ACCOR's activity level and its results were not only satisfactory but in general were ahead of forecasts. Although certain sectors of activity are behind target the overall performance shows continuing progress mainly due to:
- the strong performance of the European hotel activities, increased profitability in the commercial restourant sector in France and Spain, mainly at highway locations and in shopping centres,
- on increase of 22 % in 12 months in the number of Service Voucher users to over 3.8 million people
- the upward progression of both activity and profitability in the hotel sector in Polynesia, the Middle East and Africa and the excellent results achieved in Brazil in Service Voucher, hotels and institutional
- Since the beginning of the year ACCOR has continued to develop its core activities.
- In the hotel sector, 74 new hotels with 7,246 rooms were opened and the number of hotels operated should exceed 800 (90,000 rooms) by the end of the year. The development of the Group's major chains is principally directed to Italy, the U.K. and Spain where 20 hotels with 2,850 rooms are currently under construction. After a very successful launch, the Formule I hotel group continues to expand with over IOO units already in operation in France and hotels now being opened in other countries. In the Far East, after the recent opening of the 450 room Novatel in Bangkok, three further Novatels and a second Sofitel are planned in Thailand. In South Korea the Sofitel in Seout has now opened and a 340 room Novatel will open shortly.
- In the U.S.S.R. work is in progress on the construction of a 500 room Novotel at Moscow airport and on a Novotel in Leningrad while in Canada six Novotels with a total capacity of 1,200 rooms are under
- in institutional catering, 224 new contracts have been signed since the beginning of the year, which represents a growth rate of 12% in the number of meals served annually. The major growth in this field has been in France, in Germany (notably in the health care sector) and in Brazil where the recent acquisition of the LUFT catering organization represents 32,000 medis served dolly.
- Significant growth has also been achieved in the commercial restaurant field with 15 new highway restaurants (in France L'Arche and in Spain Meda's), new steakhouses (Courte Paille and Basul Jardinier in France) and the opening of more Pizza del Arie pizzerias in France and Spain. - In Service Vouchers, new contracts representing an increase of 653,000 users per day were signed in the first half of the year compared to 370,000 for the same period in 1988, an increase of 76.5%. During the same period the volume of Service Vouchers issued increased by 41 % in Mexico, the Group acquired its principal competitor "Coupon Borel" thus firmly establishing itself as the market
- 1989's Income forecast is confirmed with the Group's share of net after lax earnings, excluding exceptional items, anticipated to exceed 575 million francs.

#### **PHARMACEUTICALS**

The Financial Times proposes to publish a Survey on the above on

6 NOVEMBER 1989

For a full editorial synopsis and advertisement details, please contact:

DENIS CODY on 01-873 3301

or write to him at: ber One, Southwark Bridge London SEI 9HL.

FINANCIAL TIMES

#### **VENTURE** CAPITAL.

The Financial Times proposes to publish this survey on:

30th November 1989

For a full editorial synopsis and advertisement details. please contact:

Edward Macquisten on 01-873 3300

or write to him at: Number One

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FINANCIAL TIMES

**CBO II** 

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In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month Interest Period from (and including) 10th October, 1989 to (not excluding) 10th January, 1980, the Notes will earry a rate of interest of 157 as per cerry a rate of innerest of 1971s per cent. per samun. The relevant Interest Payment Date will be 1981. Jamenry, 1990. The Coupen Amount per 201,000 will be 2882.81, psyable against surrender of Coupen No. 16

### INTERNATIONAL CAPITAL MARKETS

### Irish seek piece of financial action

Ireland aims to build its banking business, writes David Lascelles

he cranes are at work on the banks of the Lif-fey in Dublin, constructing the Financial Services Centre - Ireland's attempt to win some action in the international financial services mar-

The project, which has the strong personal backing of Mr Charles Haughey, the Prime Minister, offers a 10 per cent tax rate to the year 2000 to anyone conducting offshore financial business from the centre. So far, 600,000 sq ft have been contracted for, with such companies as Chase Man-hattan, Datwa Securities, Sum-itomo and Bayerische Vereinsbank among the takers.

Dublin needs to channel more business in its direction: as one of the European Community's more remote out-posts, it is not a natural destination for the EC's bankers. And the domestic banking market is so heavily dominated by the country's Rig Two — Allied Irish Banks and Bank of Ireland — that there is little scope for foreign entrants.

The two main ones are Ulster Bank, owned by Nat-West, and National Irish Bank, which is being sharpened up by its new owners, the National Australia Bank

The expectation is that the centre will attract administrative and back office busine rather than that at the sharp end of the market, with a net gain of some 3,000 jobs. Mr Dermot Desmond, a stockbroker who was one of the originators who was one of the originators of the idea, sees it competing more with such centres as Luxembourg than London.

"Ireland has a well-trained workfurce available for it," he

The big banks are doing their bit to belo the centre on its way. All bought outright the first building to be completed. Mr Mark Hely Hutchinson, Bank of Ireland's chief executive, says he first saw it as a national prestige project,



Mark Hely Hutchinson, chief executive of Bank of Ireland, and Peter Sutherland, chairman of Alited Irish Banks

but now finds it offering considerable business opportuni-ties. His own bank, for example, expects to provide back-up services to the foreign

The lack of scope for growth in the local market is a serious constraint even for the two big banks, despite the strong eco-nomic growth that Ireland is enjoying. Although both of them are trying to squeeze more out of the domestic mar-ket by cutting costs and diversifying into new lines of business such as insurance, foreign expansion has been the key for some time. Both banks now have half or more of their assets outside Ireland, mainly in the UK and the US

Mr Peter Sutherland, the former EC Commissioner for Competition who is now chairman of AIB, describes his bank as "an international bank based in Ireland" rather than

Pre-tax profits (12x Assets (12xs))



THE IRISH BANKS COMPARED

14,700

Altied Irlah Banks

AIB owns First Maryland Bank, one of the few successful foreign acquisitions in the US retail banking market. But the main challenge lies in Europe, particularly the UK, where AlB has strong ambitions and feels most familiar.

Mr Sutherland says he would like to buy a British building society, if one became available. But we know there are great difficulties. We won't embark on it lightly." He doubts that AIB will seek

an alliance with another bank in the EC to tackle the single market jointly. During his time in Brussels he talked to many bankers and formed the view that such alliances do not work. "I have doubts about cross-shareholdings," he says. "The best response to 1992 is to

There is a similar strategy at the Bank of Ireland, where Mr Hely Hutchinson describes

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	local competition as "violent."
	The bank has the aim of
	THE DAME THE STORY SOME
	becoming a "one stop shop" for
	Sporting corvines in Meishel II
	has become a leader in mort-
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	gage lending and life insur-
	and has a 49 per cent
	stake in J & E Davy, the larg-
	est Irish stockbroker. But the
	est man stockeroker. Dut and
	principal thrust is in business
	อิhryad .
	The bank recently acquired
	THE COUNTY TOUCHES

First New Hampshire bank an ill-timed acquisition, as it turns out, because it ran smack into a slump in the New England property market. Although other regional banks, including the leader Bank of Boston, are reporting losse Mr Hely Hutchinson says FNH

Mr Hely Hundhisson says retails better managed and "is not in desperate straits."

Generally, Bank of Ireland is well capitalised and "is on the acquisition trail," says Mr Hely Hutchinson. Like AIB, its sights are on the branch bank-ing market in the UK, where it wants to add to its existing

network. With both frish banks pursuing very similar strategies, are they not just copying each other and, in the end, queering their own pitches? "We're con-stantly watching each other over the parapet, which creates a tension which is good," says Mr Sutherland. "But it may also give us an exclusivist focus, which is bad."

One point on which both banks agree is the need to abol-ish the levy which the Government imposes on their after-tax profits. This costs each about itism (\$21m) a year, and they argue that such a levy will leave them badly handicapped after 1992. But since the levy was introduced to compensate was introduced to compensate for government revenue lost to various kinds of tax-privileged lending, abolition may also call for wider changes in the tax structure. The irony of the Financial Services Centre is that it will introduce new tax privileges probably at the same time that the levy is removed.

#### FT INTERNATIONAL BOND SERVICE

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t Only one market maker supplied a price

Straight Bonds. The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency units quocpt for Yen bonds where it is in billions. Change on week—Change over price a coupol. courtible Boads: Denominated in dollars unless otherwise indicated. Org. day = Change on day. One date = First date of conversion lated. Org. day = Change on day. One date = First date of conversion lated. Shares. Cay, price = Rominal amount of bond per share expressed recurrency of stare at conversion rate fixed at issue. Pred = Percentage premium of the currendeffective price of acquiring shares via the bond over the most recent price of the shares.

### DFC's fall **'highlights** confusion'

By Rachel Johnson

THE COLLAPSE of the investment bank DFC New Zealand, which was privatised last year, has uncovered the confusion investors face in their dealings with government-owned or recently privatised companies, said Moody's Investors Services, the creditrating agency, in a report yes-

The report emphasises that the DFC collapse is only the latest in a series of "loss events" to have sapped confidence over the past two years, in which investors' assumptions of government support proved incorrect.

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Moody's points to the default of 1987 Kongsberg Vazpenfabrik, a defence contractor. This default revealed that "Governments and investors could, at the same time, have sharply different perceptions of how much implicit governmental support was available without a formal guarantee on borrow-

ings."
The New Zealand Government is standing by its deci-sion not to rescue the bank, despite accusations from over-seas investors that they were misled over the bank's financial status. Meanwhile, the rating agency Standard and Poor's says it had thought that DFC's major shareholder, the National Provident Fund, would provide more financial support in a crisis.

Amid the dispute over the affair, other companies are complaining that the bank's unsupported collapse will adversely affect future New Zealand debt issues.

Mr Rod Deane, chief executive of the Electricity Corp of NZ, said the confusion surrounding DFC would make overseas investors wary of future issues by government He said that overseas inves-tors "felt there was a more sup-

portive structure in place than in fact was the case." The state-owned electricity corporation plans to borrow NZ\$2.5bn (US\$1.47bn) in the country's largest corporate debt programme. The com-

pany's paper is not guaranteed, although other state - owned enterprises have guarantees The statutory managers of DFC, effectively the bank's receivers, are expected to release a preliminary statement on the bank's collapse this week

Yesterday Moody's announced a possible down-grade for the Bank of New Zealand, the country's largest commercial bank, which is 51per cent-owned by the Government,

It has placed its rating of Prime 1 for the Bank of New Zealand's short-term deposit obligations and for commercial

paper under review.

Its review will focus on the "predictability" of future espital support in light of recent bankruptcies and general illiquidity in the New Zealand property market. --

#### INTERNATIONAL CAPITAL MARKETS

### Issuers active as borrowers see higher interest rates

300

NEW ISSUE activity expanded sharply on the Eurobond market yesterday as several borrowers showed they were content to lock in fixed funds as they expected world interest rates to rise further. Deals for

#### INTERNATIONAL

IBM and GE Capital set the corporate market alight, rekindling the debate on syndication techniques. Late on Tuesday, Goldman

Sachs won the mandate for a \$400m three-year deal for IBM Credit. The bonds were launched yesterday with an 8% per cent coupon and were priced at 101.30 to yield 37% basis points over the equiva-lent US Treasury, Proceeds

were unswapped.

A Goldman official said the syndication along traditional lines had been extremely smooth. A group of five co-lead managers and 23 co-managers was formed, with no bank declining its invitation. Initially, the paper traded comfortably inside full under-writing fees of 1%, briefly reaching less 1% bid, before

falling back to around less 1.32 bid. Late in the day, the price fell to less 1.35 bid as the Trea-

sury market traded lower.

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pricing was in line with the secondary market, but several commented that secondary paper was trading at very tight spreads and that yesterday's deal left little on the table for co-managers. Goldman countered by saying that initial sales could have been made at less 1%, a level at which all members of the syndicate made

first fixed price re-offered Eurobond deal, a \$150m 10-year unswapped issue for GE Capital (Canada). The bonds were re-offered at 99.60 to yield 58 basis points over Treasuries. following a 24-hour pre-market-ing period. Full fees were 32% basis points.

Again, demand for the paper was predominantly from the Far East, with many London-based traders commenting that the terms looked tight. Tuesday's jumbo Italy deal

Dealers admitted that the

Institutional demand was strong in the Far East and Lon-don, although European deal-ers reported slower interest. Kidder Peabody launched its

Kidder broke the small syndicate very soon after terms were fixed, to allow members of the small group a chance to control the issue as the Treasury market began to fall. The paper was trading at 99.62 bid, a tiny premium to the issue

**NEW INTERNATIONAL BOND ISSUES** Berrower
US DOLLARS
IBM Cradit Corp.(a) 

Sumitomo Aletzi: (kinkrej
Japan Development Bank
GE Capital(Canada)(a) 

Nichias Corp.(c) 

Nichias Corp.(c) AUSTRALIAN DOLLARS 50 100 TOWN & Country B.Soc. 15124 SWISS FRANCS Rohm Co.(1)\*\*\*\* Kimisawa Co.(g)\*\*\*\*\* DANISH KRONER

Private placement, #With equity warrants, \$Convertible, #Ploating rate notes. &Final terms, a) Non-callable, b) 10bp over onth Libor. Additional \$25m on tap, c) Coupon cut by \$12 % from indication. d) 55bp under Japanese long term prime rate, tedemption linked to Nikkel stock index. f) Yield to put 3.441%, g) Yield to put 3.479%.

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1994

mance, trading in line with the five-year Treasury and main-taining a spread of 42 basis points. Dealers said there was much less turnover as the market price moved below the

issue price. The dollar sector was also tapped by IBJ International with a \$200m seven-year deal for Japan Development Bank, the latest in a string of Japanese government-guaranteed issues because the public by IBJ. The bonds were priced to yield 50 basis points over the

when issued Treasury and met

a good reception. IBJ was quoting the paper at less 1% bid, after less 1.70 bid. Full underwriting fees were 1% point. IBJ said it was encouraged by the amount of new money looking for dollar assets and said there was less switching activity than expected. Proceeds were swapped into fixed-rate yen via a leg in floating-rate US dollars.

The first zero comon Danish launched for Kredietbank by Privatbanken amid steady interest from Benelux and Dan-ish investors. The bonds were

1½/% Privatbanken 20/10bp LTCB Int. 15/14 New Japan Secs.

trading on fees at less 1% bid. UBS Phillips & Drew brought a £100m floating-rate note issue for Town & Country Building Society. The notes yield 10 basis points over three-month Libor, and were trading on fees at 99.82 bld.

good short-term yield. Hambros' A\$50m three-year issue for National Australia Bank carried a fat 16% per cent coupon to attract retail demand, and met surprisingly good interest in what has been

The lead reported UK institu-tional sales, as well as off-shore

interest based on hopes of a

Goldman Sachs Int. Dahra Europe IBJ Int.

1½/1 Hambros Bank

18/11bp UBS Phillips & Drew

a flat sector. Hambros was quoting the paper inside full fees at less 1% bid.

In Germany yesterday, a tough session saw recent issues drop between 40 and 80 pfennigs as recently improved sentiment caved in under pres-

sure from the US dollar. The National Bank of Hungary DM200m 8 per cent issue was quoted by the lead man-ager at less 2.70 bid, down only pfennigs. The deal was steady because several banks have already asset-swapped their paper and there is limited supply in the market.

The Raiffeisen Zentralbank Oesterreich DM150m deal with equity warrants was trading at 122% bid, down 5% points from Tuesday's indicated level. Traders blamed the fall in the underlying share price in Vienna, where the stock mar-ket was weak. In Switzerland, Japanese

equity-related deals were resilient in the face of the over-night fall in Tokyo. On the new issue front, a SFr300m convertible for Rohm was trading at a premium of 1% points to its par issue price, while a SFr40m deal for Kimisawa reached 104% bid.

On the straight secondary market, prices were easier as short-term interest rates nudged higher: some issues fell by up to ½ point.

### Credit ratings ratio 'worst since 1982 recession'

CREDIT RATINGS assigned to debts for US corporations were downgraded more than twice as often as they were upgraded during the third quarter of this year, according to a report by Moody's Investors Services, the

US rating agency.
Mr John Lonski, senior economist at Moody's, said in the report: "The ratio of 2.2 downgrades per upgrade compares unfavourably with 1988." He said the figure was the worst since the 1982 recession (when downgrades outnumbered upgrades by 2.8 to one), and forecast a rise in corporate

The bare figures disguise the fact that speculative-grade corporations account for over half the downgrades so far this

Mr Lonski added that event risk appeared to be declining as leveraged and hostile takeovers went out of fashion. In 1989 so far, some \$39.55bn of corporate debt has been affected by 60 special event downgrades, representing 29 per cent of all down-grades.

• The 10 UK water authorities due for privatisation in November have been given initial debt ratings by Moody's in a range between the upper-medium (A) and high grade (Aa) categories.

Ratings for each authority will be specified after a more detailed review of their debt offerings and operations. The range is based on a review of the water industry which con-cluded that each of the authorities should be financially strong for at least five years after flotation. Moody's cites the UK regulatory environ-ment, the Government's debt write-offs and the formula on pricing as reasons for short-term financial stability.

Moody's adds that thereafter it expects greater credit differentiation between the authorities, and predicts that once the industry has achieved Euro-pean Community standards there will be downward pres-sure on pricing. That pressure should reveal which authorities are most efficiently man-aged, and therefore, which will have premium credit ratings.

### Treasuries dip as hopes of easing fade

By Janet Bush in New York and Rachel Johnson in London

US TREASURY bond prices edged lower yesterday as there continued to be no sign of easier monetary conditions.

At midsession, the benchmark long bond was quoted 1, point lower for a yield of 8.03

#### GOVERNMENT

per cent, while short-dated maturities were narrowly

The US Federal Reserve arranged a draining operation through five-day matched sales to replace the five-day matched sales announced last Friday, which expired yesterday. The Fed funds rate held steady throughout the morning ses-

The return of the yield on

the long bond to above 8 per cent, having traded just below that figure earlier in the week, reflects disappointed expectations of a monetary easing.
Various comments by Mr
Alan Greenspan, Fed chairman, in Moscow were interpreted by the financial markets

as a signal that the Fed does not intend to give in to pres-sure from the Administration However, there is still a distinct camp among bond market economists who believe that the financial markets took Mr Greenspan's comments out of context and that an easing is

still in the pipeline. The Fed has not signalled an easing through its open market operations, but its announcements of matched sales on Friday, Tuesday and yesterday fail to provide firm evidence that it is not easing, as the Fed has a large drain need during this period.

■THE EVENT of the day on the Japanese government bond market was the raising of the discount rate by half a percent-age point, from 3% to 3%. This depressed prices by about half a point on bonds, while lifting yields. The Benchmark No.111 opened to yield 5.39 per cent, and went as far as 5.50 before recovering slightly to close at 5.45.

The rise in the rate widened the spread between the dis-count rate and new issues from 1.5 percentage points to 2.5, creating some room for inves tors to manoeuvre. However. the rate rise did nothing to support the currency, so fears are now focused on the inevitability of another rise.

Mon Oct. 9

The December futures contract was the subject of fairly heavy trading of Y9.7bn. It opened and closed at around 104, although the rise sent its price down half a point in the

**■ GERMAN** government bonds were marked up to 85 prennigs lower at the day's fixings, due to the currency's weakness on

This, in turn, sent the December futures contract lower, with record volumes of contracts trading hands. The price fell 10 pfennigs after a repurchase agreement drained DM19.2m from the market. Bunds eased another 15 to 25 pfennigs during the day.

■ THE UK government bond market had another "desul-tory" day in the absence of any morning that sterling would

### BENCHMARK GOVERNMENT BONDS

uk gilts	13.500	9/92	104-01	+2/32	11.83	11.77	11.08
	9.750	1/98	94-16	-3/32	10.76	10.78	10.32
	9.000	10/08	93-20	-4/32	9.74	9.65	9.40
US TREASURY .	8.000	8/99	99-23	-1/32	8.04	8.22	8.13
	8.125	8/19	101-05	-5/32	8.02	8.16	8.08
JAPAN No 111	4,600	6/98	94,9302	-0.675	5.48	5.28	5.35
No 2	5.700	3/07	104,5738	-0.578	5.20	5.12	5.16
GERMANY	6.750	6/99	97.9000	-0.450	7.05	7.01	6.89
FRANCE BYAN	8.000	7/94	95.1331	-0.539	9.29	9.15	8.71
OAT	8.125	5/99	95,3700	-0.610	8.84	8.83	8.45
CANADA *	9.500	10/98	99,4750	-0.500	9.59	9.73	9.49
NETHERLANDS	7.250	7/99	98,4200	-0.550	7.48	7.39	7.20
AUSTRALIA	12,000	7/99	90.9939	-0.247	13,69	13.65	13.05

clear economic strategy from the Chancellor of the Exchequer, Mr Nigel Lawson. At the long end, gilts eased about %, while shorter-dated stocks closed unchanged on

strengthen, but its drop in the afternoon against the D-Mark confounded the optimistic.

Technical Data/ATLAS Price Soc

"The market wants to hear some theme from Mr Lawson tomorrow, which knits all his policies together, and explains how monetary policy is being driven," said a trader.

#### Tokai Bank shares begin trading on London SE

By David Barchard

DEALING IN the shares of Tokai Bank, the sixth-largest Japanese city bank, gets under way at the International Stock Exchange in London today, in the seventh listing of a Japa-nese bank in London this year. Mr Ikuo Inagaki, the deputy president of Tokai, said vesterday that the listing was an important step in the international development of the bank. "We believe that the introduction will broaden our appeal to international inves-tors and lead to new business

opportunities through enhanced awareness of our expanding operations." Tokai Bank is the world's eighth-largest bank, with assets of Y31,703bn (\$221bn). It has 269 branches in Japan and 51 branches in 23 other coun-

**LONDON TRADED OPTIONS** 

tries. It has had a representa-tive office in the UK since 1957. and a London branch for over 26 years. It also has a representative office in Birmingham. Its headquarters are in Nagoya. The Toyota Motor

company is a major share-holder with a 5 per cent stake. The bank's entry into the London Stock Exchange is part of a general policy of broadening its European operations. It intends to apply for listings on the stock exchanges of Paris, Basle, Zurich, and Geneva later

this year. Tokai is the 20th Japanese company to receive a listing in London Japanese companies now account for £272.5bn (\$425.1bn) of the total market capitalisation of overseas listed

#### LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

### FT-ACTUARIES SHARE INDICES & SUB-SECTIONS

Fk	gures in parentheses show number of stocks per section.	fadex No.	Day's Change %	Earnings Yield% (Max.)	Div. Yield% (Act at (25%)	P/E Ratio (Net)	xd adj. 1989 to date	Index No.	index No.	index No.	Index No.
_1	CAPITAL G009S (208)	891.14	-0.6	12.41	4.71	9.87	26.63	896.42	917,72 1065,22	948.89 1998.35	882.89
2	Building Materials (29)	1023.10	-1.6	15.17	5.39	8.24	34.59	1039.96 1435.64			1686.17
3	Contracting, Construction (37) Electricals (10)	1416.02	-1.4	17.26	5.39	7.56 12.21		2591.19			2297.53
4	Electricals (10) ,	2581.03	-0.4	10.31	4.69	13.29		2001.88	2829.48		1797.37
5	Electronics (30)	1996.88	-0.2	9.71	3.68	19.57	14.16	486.35	497.14	584.69	423.81
. 6	Mechanical Engineering (54)	485.73	-0.1	11.51	4.63	4.90	15.15	461.52	471.61	483.45	490.79
8	Metals and Metal Forming (6)	457.23	-0.9	22.48	6.55	11.30	9.97	356.74	366.45	377.74	281.7
9	Motors (19)	354.36	-0.7	18.37	4.47	11.93	51.87		1729.35		1349.34
10	Other industrial Materials (23)	116/2.31	+0.1	9.89		14.38	25.94			1299.29	1063.00
21	COKSUMER GROUP (184)	1260.61	-0.3	8.73	3.50 3.42	13.73	25.76	7447 29	1459 11	1474.85	
22	Brewers and Distillers (23)	1434.48	-0.5	9.11	3.79	13.93		1130.33			954,85
25	Food Manufacturing (20)	1128.97	-0.1	9.86	2.99	14.82	43.86			2428.17	1853.34
26	Food Retailing (14)	2344.57	+0.5	8.92 6.29	1.94	18.73	37.88		2468.43		
27	Health and Household (14)	245/.45	-0.1	2.11	3.55	15.20	35.69		1665.26		1369,43
29	Leisure (34)	550.80	-0.4	10.82	4.72	11.50	16.17	552.E5	562.42	571.68	551.22
31	Packaging & Paper (15)		-0.3	9.09	4.86	14.13	105.37		3537.93	3511.34	
32	Publishing & Printing (18)	300/34	-0.2	11.89	4,78	11.75	18.56	775.82	788.67	887.03	763.49
34	Stores (32)	512.04	-1.4	11.19	5.75	10.84	15.67	518.37	534.45	549.94	
35	Textiles (14)	1112.77	-+0.2	10.36	4,53	11.78	26.50		1141.52		896.53
40	OTHER GROUPS (93)	1536.58	-1.5	6.87	235	17.96	24.48		1583.97		1858.54
41	Agencies (17)	1988 BE	49.8	12.38	5.17	9.51	42.50		1221.43		1942.86
42	Chemicals (22)	1582.45	+8.3	10.88	5.42	10.89	29.89		1682.66		1240.26
45	Transport (13)	2176.80		18.25	4.31	12,47	55.79	2176.13	2211.55	2278,35	1929.92
45	Telephone Networks (2)	3182.16	+8.9	17.00	4.48	11.85	22.38			1126.91	964.95
	Miscellaneous (26)	1102.16 1915.04	-8.6	9.10	4.29	12.41	44,44	<u>1926.14</u>	1958.76	1976.75	1216.83
		1143.39	-0.2	28,14	4.16	12,16	27.19	1146.82	1164.52	1185.47	964.80
	INDUSTRIAL GROUP (485)	2203.88	+0.5	9.84	5.15	13.44			_	2177.16	
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59	500 SHARE INDEX (500)	1232.37	-0.1	10.09						789.10	655 35
61	FINANCIAL GROUP (121)	760.19	-85	l . <del></del>	5,49	l ='	27.17 35.17	763.68 768.78		792,79	672.41
62	Banks (9)	768.50		22.47	6.58	5.85	46.88		/03.25 1222.55		976.54
65	Insurance (Life) (8)	1184.61	-0.7	}   –	5.36	<b>!</b> - !	24.69			651.63	
66	Insurance (Composite) (7)	1 638.83	-0.7	l =	5.92		44.55		1018.31	1430.00	939.31
67	Insurance (Brokers) (7)	992.04	+0.2	7.60	6.33	17.51	9.78		489.54	417.02	
68	Merchant Sanks (11)	399.41	-0.7		4.23 3.35	17.42	20.77				1211.9
69	Property (49)	1212.99	-0.6	7.31	6.57	11.05	13.23				363.71
	Other Financial (30)		-13				19.94				928.63
71	Investment Trusts (68)	1215.82	-8.5	l	2.81		22.25		486.47		
81	Mining Finance (1)	_ 680.05	+9.2	11.00		10.22 11.66	43.67		1367.02		
91	Overseas Traders (8)	<u>,1333.64</u>	-8.7	19.37	5,98			1120.23			943.5
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2 5-15 years 3 Over 15 years 4 irredeemables	115.87 129.59 138.35 161.36	-6.17 -6.31 -0.07	115.83 129.96 138.78 161.46	0.15 - -	12.86 8.83	8 9	Medium   5 years   15 years   25 years   16 years   17 years   18 years   1	11.23 10.12 9.71 11.36 18.34 9.87 9.61	11.24 10.07 9.67 11.35 10.29 7.83 9.60	9.99 9.46 9.13
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TRADITIONAL OPTIONS

Oct 20 Jan 11

Jan 22

● First Dealings

For settlement For rate indications see

#### broker buying of the November 2,200 put; and brokers selling the 2,150 and 2,300 strangle, suggesting they expect the FT-SE Index to remain between those levels. Of the individual stock options, British Gas was the histest tradyesterday, particularly in the FT-SE contract. The FT-SE traded 18,903 contracts, more than double Tuesday's turnover. The total was divided between 3,828 calls direction of the stock market after the recent sharp falls made insti-tutions appear reluctant to com-mit themselves heavily to the and 15,075 puts. The busiest series was the October 2,250 put, which traded 2,246 contracts. British Gas was the busiest, trad-Ing 4,599 contracts. This was divided between 3,973 puts and 626 calls, with the January 145 put the busiest series. It traded 1,175 contracts. However, dealers Total turnover yesterday was 57,278 contracts, the heaviest Dealers said the rise in interest day's trading in two weeks. The total was divided between 22,193 calls and 35,085 puts. rates and the weakness in ster-ling has cast a dark shadow over radio the low cost of British Steel premiums meant the value of the day's turnover was below less actively traded options. Elsewhere, the gyrations in the stock and options market and this has led to some apprehen-sion before Mr Nigel Lawson, the Dealers said that, although there was brisk two-way business, activity tilted towards buy-ing of puts, reflecting bearish Jaguar's share price created new options business. It traded 3,554 contracts, of which 2,303 were ence fater today. However, this did not deter The FT-SE activity was focused around the October 2,150 and 2,300 put spread; institutional and CALLS PUTS Oct Jan Apr Oct Jan Apr 460 36 55 74 2 12 16 Trainings 500 10 32 50 16 28 33 (\*336.) 140 9½ 15 18 2½ 4 5 160 2½ 5 7 15 15 16 330 26 43 52 2½ 9 12 360 7 25 34 13 21 26 360 3 13 22 41 42 44 600 53 74 92 1 42 48 600 12 39 57 13 24 28 700 1 17 33 52 53 57 How Jan Apr Haw Jan Apr Option Gateway (\*237 ) Smithit Belam 541, 30 51, - 4 14 -564) 550 - - 65 - - 22 600 3 19 37 38 43 45 300 31 46 54 2 6 10 330 9 24 34 11 17 20 360 2 13 22 94 35 36 220 15 23 30 4 7½ 9½ 240 5 11 19 14 17 18 THF (\*308 ) Hanson (\*214 ) 750 48 74 102 22 27 31 800 22 46 74 50 51 55 LASMO 100 14 17 - 1 2½ -110 6 8½ 13 5 6 7½ 120 1½ 4 7½ 12 13 14 Vaul Ruels 80 8 10 11 6 8 9 (\*\*S80) 90 4 6 7 11 15 17 240 30 30 - 1, 1, -260 10 10 - 1, 1, -280 1, 1, 1, 1, -210 33 42 52 3 7½ 9 200 17½ 29 37 8 13 17 250 7 17½ - 19 24 -550 - - 73 - - 16 542 17 38 - 20 25 -550 - - 43 - - 37 PUTS Oct. 10 19 35 61 97 140 187 237 Nov 24 38 56 80 109 145 190 240 Dec 32 45 63 88 113 149 191 237 Jan 42 54 75 97 120 152 196 243 Jan 7 61 - 90 - 133 - 200 October 11 Total Contracts 57,278 Calis 22,193 Puts 35,085 FT-SE Index Calis 3,828 Puts 15,075 \*\*Underlying security price.\*\* † Long dated expliny matics Scot. & Hew 360 33 46 60 15 23 28 (\*369) 790 18 32 47 30 37 45 Bibby, Medirace, McCarthy & Stone, Jaguar, Premier Cons, RegentCreat, Ryan Hotels. Put. Boots P/C Amstred

### Dalgety sells Gill & Duffus for £87m

Tay Homes' jump to £8.33m lifts shares

DALGETY, the international foods and agribusiness company, has finally disposed of its ill-starred commodities business, Gill & Duffus, for £87.4m
- some £32m less than its
purchase price four years

Dalgety's shares rose 4p to 413p on yesterday's news, which was heralded at last month's announcement of Dalgety's 1988-69 results.

Dalgety bought Gill for

£120m in 1985, to the irritation of City observers. The commodity broker was hit by the collapse in the tin market almost immediately and has rarely lived up to expectations

Mr Maurice Warren, Dalge-ty's managing director, said yesterday: "Trading has been

HIGHER THAN expected pre-tax profits at Tay Homes for the twelve months to June

30 boosted the share price of

the Leeds-based builder yester-

day and the stock closed up 7p

The taxable result jumped by 62 per cent from £5.15m to £8.33m and turnover rose by 47

per cent from 35.42m to

552.17m. A recommended final

dividend of 3p raised the total for the year by 50 per cent to

4p. Earnings per share increased by 61 per cent to

Company of the UK is close to

an agreement to merge its

space interests with those of Matra, the French high-tech-

nology group, by setting up a

joint company with annual sales of about £300m.

to announce the move next

week. It is the first concrete evidence of the well-publicised ambitions of Mr Jean-Luc

Lagardère, Matra chairman, to set up wide-ranging links with

both GEC and Daimler-Benz,

Matra's board is due to take

a preliminary step towards the merger on Monday, by approv-ing the splitting-off of its Matra

Espace satellite activities into

a separate subsidiary.
Subject to final authorisa-

tion, this unit will be merged

with Marconi Space Systems,

one of the operating subsid-

iaries of GEC's defence arm

The companies are expected

By David White, Defence Correspondent

very difficult. It was quite important that we got out of that cyclical business and we are selling at a time when the commodity markets have been

very poor indeed."
Gill's cocoa, sugar and coffee trading operations are to be sold at a discount to the business's net asset value of £99.1m and Dalgety may have to write off a further £5m of miscellaneous assets.

However, the disposals will also reduce Dalgety's gearing from about 63 per cent at the end of June, to around 26 per cent. That excludes a temporary \$300m working capital facility which Dalgety is making available to the buyers of Gill's sugar division while they set up alternative credit facilities.

from the resilience this year of

housing markets in northern England, compared with the

market in the south where

sales are down by about half. Mr Trevor Spencer, Tay's

chairman, said the company

per cent, in the current

"We are well on target to achieve that figure despite a

GEC near to Matra space link

would be the sole shareholders

about £85m a year is less than

The two companies are con-

ELECTRIC GEC-Marconi. GEC and Matra

half Matra's.

had sold 795 homes in the year to the end of June, compared

with 710 the previous year. Prior to last week's rise in interest rates, the group had been expecting to build 870

Mr Warren said the disposals would enable Dalgety to concentrate on its food and agri-business divisions, managing well-known brand names such as Golden Wonder crisps, Win-alot pet food and Homepride

The group is currently the focus of speculation about a possible bid from Australian entrepreneur Mr Robert Holmes à Court and France's Elf Aquitaine, which together own just under 5 per cent of

the company.
Gill's cocoa trading and processing operation will be bought by Basescheme, 49.9 per cent of which is held by venture capital group, Citicorp Capital Investors Europe. The division's management will hold 25.2 per cent and the

slight slowdown in sales in

recent weeks," said Mr Spen-cer. "But it is very difficult to

say what impact the rise in interest rates will have on demand in the north and in scotland where we are stron-

gest." Its two main areas of

operations, based on Leeds and Glasgow, accounted for 85 per

cent of sales value in the year

"Sales reservations in the north of England and Scotland

are currently at good levels, while our smaller develop-

ments in the south-west and

just ended.

balance will belong to E'D & F Man, a private sugar trader.

The Geneva-based sugar trading arm is being bought by a Japanese led consortium consisting of quoted company Taiyo Gyogyo Kabushiki (40 per cent), the directors and management (40 per cent), and Daiton Trading Company.

Gill's Brazilian coffee trading business, Usicafe, has been bought by its management, and the Guatemalan arm of Usicafe is to be sold to an unspecified buyer for about

Gill made £9.7m before tax in the year to June 30 out of over-all group profits of \$110m before tax. Commodities make up 17 per cent of Dalgety's turnover of \$4.76bn.

midlands continues to be

The Yorkshire area in particular had benefited from a large increase in house prices. Halifax, Britain's biggest building society said yesterday that prices in Yorkshire and Humbersid ages and Allifax and Allif

berside rose by 37 per cent in the 12 months to the end of

September.
Tay said sales in Scotland had risen substantially, reflecting increased demand

for home ownership. According to Halifax, price in Scotland rose by almost 20 per cent in

the past 12 months.

slow," said Mr Spencer.

### Franklin '10 years too late' in DRG bid

By Clare Pearson

"ROLAND FRANKLIN is probably ten years too late" in attempting a hostile break-up bid for DRG, the paper and packaging group, Mr Moger Woolley, Chief executive,

claimed yesterday.

Mr Woolley was speaking as
DRG posted its defence docu-

DRG posted its defence docu-ment in response to the \$597m cash offer launched by Mr Franklin's Bermuda-based Pembridge Investments.

The main aim of the docu-ment is to take issue with the view, described by Mr Frank-lin as a "conviction" in a letter to shareholders earlier this week, that DRG has the char-acteristics of a conglomerate

week, that DRG has the char-acteristics of a conglomerate and that its form of business structure has an inherent dis-advantage for shareholders. Sir John Milne, chairman, says: "The first assertion is wrong and the second wholly unsubstantiated. DRG is a well-founded group of formsed well-founded group of focussed businesses with an impressive track record and excellent

prospects."
"A key strength of DRG is that it is structured to enable that it is structured to enable its businesses to focus clearly on specific markets whilst being able to draw from the Group's broad technical expertise and resources," he says.

The group of international investors behind Pembridge are engaged in "a clear example of short-term profiteering" It is trying to "realise a large

It is trying to "realise a large

It is trying to "realise a large profit at your expense."

With Pembridge's bid pitched at 590p, against a closing price yesterday of 604p, there is no profits forecast.

But there is a promise to supply ahareholders with details of expected profits from property disposals in support of earlier statements that these could average some £10m per annum over the next five years.

Property profits are likely to become central to the financial arguments during the bid. A large property profit helped boost interim pre-tax profits to £42.7m (£28.3m).

Through various charts showing DRG's financial per-

showing DRG's financial performance measured by various ratios in the years 1980-1989, and a table showing acquisitions and disposels, the document seeks to demonstrate DRG's history of growth and restructuring.

A chart showing operating

DRG takes issue with what it says are "out-of-date" finan-



### Hays valued at £393m after revision of launch price

By Clare Pearson

THE SHARP deterioration in THE SHARP deterioration in the UK stock market has driven Hays, the business services group joining the main market through a big offer for sale, to launch its shares on significantly cheaper terms than it had recently envisaged. Yesterday a price of 105p was amounced for the shares, withing them on a monormal.

was announced for the shares, putting them, on a pro-formation tasis, on a historic p/e of 12.2. Only last week, Mr Ronnie Prost, chairman, (above) was talking about a multiple of 13% to 14%. There is no profits fore-

The offer of 45.2 per cent of the enlarged share capital now raises a net £165.7m and values the whole company at £393m Mr Frost said yesterday: "At the end of the day the most important thing was to get the issue off successfully, which we have done. But the ratio is

smaller than we've planned on and spoken about." However, some analysts said yesterday the historic p/e range of 13 to 15 earlier indicated by J. Henry Schroder

looked somewhat ambitious.

The notional net dividend per share in respect of the year to end-June is 3p, giving a notional gross dividend yield of 3.8 per cent.

All but £4.7m of the net proceeds are going to the company and will be used to repay £121.6m of outstanding bank loans and, as to £39.4m, for the loans and, as to E39.4m, for the redemption of preference shares. Hays says it later plans to use its listing for expansion, including by acquisition with existing business areas.

The campany, which is being element as a complemental by

classed as a conglomerate by the market, has interests span-ning staff recruitiment, office support services and speci-alised distribution. The three divisions contributed respectively 37, 18 and 45 per cent of operating profits of 252.7m in the year to end June.
On the impact of a downturn

in the UK economy, Mr Frost said yesterday: "Hays will be affected to a considerably lesser extent than many other

dominates the staff recruitment activities, is expected to remain the main contributor but Montrose, which supplies staff to the construction industry, is expected to grow at a ter rate.

Britdoc, a business mail ser vice which forms one part of the commercial (office support) operation, is expected to "sig-operation, is expected to "sig-nificant growth". In distribu-tion, Hays is looking for growth from packaged prod-ncts and speciality operating divisions in chemical distribution, and from other new specialised areas.

Hays emerged in its present form after a buy-out from the Kuwait Investment Office two years ago. Mr Frost was brought in as chief executive when he sold his farm produce business to the company in

Despite the downturn in the stock market, public interest in the offer has continued strong this week. By Monday night, more than 7,500 written applications for prospectuses had

#### would be the sole shareholders in the joint venture. GEC, while taking a cautious line on Mr Lagardère's plans for a strategic alliance, sees the agreement as significantly strengthening its space business, turnover of which at about \$55m a year is less than public companies." Within - the divisions, Accountancy Personnel, which space projects (in the latest Skynet 4 programme it is prin-cipal sub-contractor to British Wagg, the merchant bank han-dling the offer, had always By Maggle Urry advertisements. REEDPACK, the paper, Peter Black £13m health remedies buy

By Jane Fuller

PETER BLACK Holdings, the consumer goods manufacturer, is moving into over-the-counter health remedies through the purchase of English Grains for £12.8m. English Grains, based in

Staffordshire, makes such brands as Natracalm for stress relief and Red Kooga glaseng. It also produces unbranded pharmaceuticals for retail

chairman of Peter Black, said the acquisition would expand the group's toiletries and cosmetics arm. This was its fastest growing division and represented about 20 per cent of

for the year to June 3.

The market is growing for non-prescription remedies. It reflects customer taste for nattrai products and doctors are now recommending these for minor ailments," he said. The

total UK market for such prod-ucts is worth more than £550m English Grains was feemled at the furn of the century when it started to concoct dietary supplements from yeast extract. It made a pre-tax profit of £1.3m on turnover of £9.8m

in 1988, at the end of which it had net assets of £2.5m. The purchase, from the Boardman-Weston family, is being financed by £8.25m of 10year loan notes and 24.53m in ordinary shares issued at 120p each. Existing shareholders will be able to claw back: the shares on a one-for-11.1

Mr Black said the acquisi-tion would take gearing from 37 per cent to more than 50 per cent, but that 20 per cent of that gearing related to 10-year loan notes — "that is good because of the deferred pay-

ment." The equity arrange-ment would enable the Black family to retain its controlling turnover, which stood at £138m

40 per cent.
Apart from tolletries and cosmetics, Peter Black has three other divisions: footwear (the largest), homewere, such as bedding, and furniture. Mr Black said ill effects from the squeeze on consumer spending were so far limited to furni-ture, which brought in only 5 per cent of sales

About 60 per cent of the company's business was with Marks and Spencer, which he felt would be more resilient than other retailers. It was a possibility that the English Grains products would join the range supplied to M and S.

#### Ford Sellar disposals

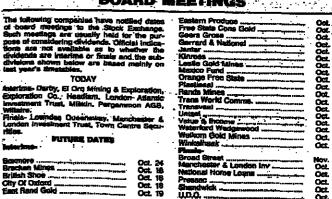
Ford Sellar Morris Properties has sold three more prop erties for a total of more than

The sales bring the total proceeds of disposals since its acquisition of Brookmount in August to £70m.

#### **DIVIDENDS ANNOUNCED** Total Current Date of ponding payment payment dividend ponding Dec 1 Dec 8 Dec 29 Equity & General Forward Tech — 2.5 4 1.58 1.25 20 Nov.24 .. 1,976\*

Dividends shown pence per share net except where otherwise stated. "Equivalent after allowing for acrip issue, fon capital increased by rights and/or acquisition issues. \$USM stock. \$Unquated etack. \$Third prights and/or acquisition issues. \$USM stock. \$Unquated etack. \$Third prights to the property of the property o

#### **BOARD MEETINGS**



### ITM DIRECT WORLD NEWS

LATEST FINANCIAL EVENTS AND **NEWS SUMMARY** 

25 PER MINUTE (cheap rate) 38 PER MINUTE all other times

sidered to have complementary strengths in the field rather than overlapping. Portsmouth-based Marconi Space Systems, which was made a separate the West German motor and subsidiary five years ago, focuses primarily on satellite communications and other sataerospace conglomerate. GEC and Daimler each have 4 per cent shareholdings in Matra, which was privatised in 1988. paving the way for a series of links, which would include

ellite\_payloads\_and\_power\_ sources, its business includes the defence and aerospace communications payloads for arms of GEC and Daimler the UK's Skynet series of mili-Benz. In talks earlier this year Matra, which entered the space sector in the early 1960s. with a leading role in France's first satellite, is principally involved in space avionics, navigation systems, data man-

share swaps between itself and was suggested that this

For GEC, the planned ven-ture is intended to take it from being a major sub-contractor in Aerospace) to the position of a strong prime contractor.

The venture would offer a

full range of capabilities, including ground stations, components of launch vehicles. the satellite "bus" carrying the payload, the payload itself, navigation systems, and mobile antennas to receive the signals.

Matra sees the agreement as

might involve the Brtish and West German companies raising their stakes to 20 per cent, with Matra taking similar positions in GEC-Marconi and in Deutsche Aerospace, the new division of Daimler-Benz.

### Reedpack paves way for flotation

packaging and office supplies group, has appointed NM Rothschild, the merchant bank, to advise on its flotation. If has also appointed Caze nove as its stockbroker, and Goldman Sachs, the investment bank, to advise on international financial

The group was formed by a 2608.6m management buy-out from Reed International in the summer of 1988. At the time it planned to come to the stock market within three years. Mr Peter Williams, chief executive, expects the group to be ready to float in 1990, but will wait until market conditions are attractive.

sidering a joint project to build a new newsprint machine, which would cost around £200m in total.

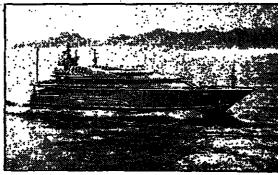
#### profit as a percentage of aver-age rapidal employed (standing at 28 per cent in 1987 and 1988) is calculated on data Mr Gordon Black, joint including property values at original cost, rather than on a revalued basis. Reedpack is currently con-

cial comparisons made by

### · SOUTHERN CROSS III

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INTERIM REPORT



#### RAPPORT SEMESTRIEL

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The Interim Report to 30 June 1989 of the Eurotunnel group of companies was published on 9 October 1989. Copies have been sent to holders of units

and warrents in registered form and to those holders of units and/or warrants in bearer form who requested copies of the last Annual Report published in April 1989. Copies of the Interim Report in English and French may be obtained from any of the following institutions from 13

Le Rapport Semestriel du Groupe Eurotunnel au 30 juin 1989 a été publié le Une copie de ce Rapport a été envoyée à

chaque actionnaire nominatif, ainsi qu'aux titulaires d'unités et/ou de bons de souscription au porteur qui avaient demandé une copie du Rapport Annuel publié en avril 1989. Les copies du Rapport Semestriel en anglais et français peuvent être obtenues auprès des organismes suivants à partir du 13 octobre 1989.

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### Axa Midi gives funding details of possible Farmers purchase **How Axa would acquire Farmers**

AXA MIDI Assurances, the French-based insurance company which plans to buy Farmers Group, the US insurance subsidiary of BAT Industries, from Sir James Goldsmith's Hoylake consortium if Hoylake makes a successful bid for BAT, has set out details of howit intends to finance the poten-

tial \$4.5bn acquisition. In new filings with the US state insurance commissioners who must approve any change of ownership at Farmers, Axa says that around \$1bm would come from the "available resources of the group". This would comprise \$501m

to be raised in the near future by Axa Midi and its parent companies, and \$499m from the cash proceeds of the sale of securities by La Paternelle Risques Divers, a subsidiary of Axa and one of the main French property and casualty insurers within the group. This latter sum would be

part of a "reallocation" of La Paternelle's investment porifolio; the subsidiary, say the fil-ings, has \$1.3bm of net assets which can be invested freely as they do not cover policyholder.

Over half of the \$501m -\$299m — would come from Midi, which is the immediate parent company of Axa, a mix-ture of cash in hand and the sale of available non-insurance

A further \$2.25bn tranche of the Farmers purchase price would be paid to Hoylake from the proceeds of long-term bank borrowing to be made to a subsidiary of Axa. This would take the form of a 10-year loan from a banking syndicate, and would be guaranteed by Axa. The French company stresses that this would not be guaranteed either directly or indirectly by Farmers itself. The term loan would be

repaid by the proceeds of ordinary dividends paid by Farmers. Aza says that dividends from Farmers would be about 75 per cent of the US company's net income. This brought immediate criticism from BAT. The UK con-

ASSURANCES PATERNELLE-RD & parent companies France. 50.1% \$501m equity 49.9% \$499m FINAXA FRANCÈ equity FARAXA HOYLAKE **HOLDINGS** 100% Sibn equity FINAXÁ CORP 100% \$2.25 equit BAT FARAXA CORP BANKS FARMERS

glomerate claims that it currently takes only 35 per cent, and that the higher level of dividends envisaged by Axa would place: heavier con-straints on Farmers' future growth. "The funding plan," says BAT, "does nothing to alleviate worries about the leveraged nature of the Axa acouisition."

As expected, the remaining \$2.25bn will be funded in the form of loan notes, to be issued by Axa subsidiaries to Hoy-lake. "The purpose of these notes is to allow Axa Midi to raise equity capital through divestments of its non-insurance assets in an orderly way. say the filings. These notes are due for repayment after two years, but can be partially

As expected, the documents also set out the revised intention of Hoylake to pass control of Farmers to Axa as soon as a bid for BAT goes unconditional, in this way, the consortium hopes that the insurance commissioners will need to

consider only whether Axa is a suitable owner for Farmers.

If there is a short period between a Hoylake hid going unconditional and formal con-trol of Farmers passing to Axa, the two parties are offering to enter an irrevocable undertaking which would har Hoylake from having any control of the US insurance company. BAT said last night that it was still studying the fine detail of that agreement, but that it looked

The new filings from Hoy-lake itself make it clear that the leverage and ownership structure envisaged in revised bid for BAT would "not be materially different" from that in its original offer which has now lapsed. Hoylake also says that it is resoliciting investors to join its consor tium: besides Sir James, Mr Jacob Rothschild and Mr Kerry Packer, Hoylake's previous offer had promises of backing from a formidable list of wealthy individuals and comers. Peter Iki

Sellar de

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Another retailer warns about future earnings

### Austin Reed falls 32% to £2.05m midway

AUSTIN REED Group, the up-market clothing manufac-turer and retailer, yesterday became the latest in a string of retail companies to warn about future earnings.

Announcing a fall in pre-tax profits from £3.03m to £2.05m in the 28 weeks to August 12, Mr Barry Reed, the executive chairman, told shareholders that "although the company is in a strong position to withstand adverse trading conditions, the outcome of the remainder of the year must be viewed with caution."

The interim dividend is being held at 3p a share, "in view of the immediate out-' although earnings per share - after a 35 per cent tax charge - fell from 7.1p to 4.8p. The 'A'shares slipped 28p to

1970 yesterday. During the six months, sales rose from £38.im to £41.14m, with the retail side showing an increase of about 5 per cent on flat volumes. The company described the womenswear sea-son as "successful," but said that the larger menswear side was hit by reduced consumer spending and the hot It also blamed the effect of

transport strikes in the southeast, where it derives almost two-thirds of its retail business. Exports continued to expand, and the manufacturing side showed profits growth.

Overall, trading profits eased by 6 per cent to £3.58m (£3.8m) in the first half, while interest charges which doubled from £764,000 to £1.52m, left pre-tax profits down by a third. Gear-

ing is expected to be about 30to 35 per cent by the year-end.
Austin Reed said about 70
per cent of its UK stores had been refurbished. Capital expenditure has totalled about £2.3m so far this year, with another £1.3m due to be spent by the year-end. However, planned expenditure of about £2m is being deferred, in the light of the retail

**COMMENT** 

Analysis seemed mildly disap-pointed by yesterday's results, pre-tax estimates having been pitched closer to £2.25m, but there was little in the figures that could not have been anticipated. While Austin Reed's retail customers may be the well-heeled, middle-aged bracket, the company is also

heavily dependent on the London/south-east market; equally, the impact of sharply higher interest rates, which did the damage at the pre-tax level, was scarcely surprising. Looking to the more crucial second half, the message seems to be more of the same, with womenswear sales still reasonably firm, but menswear lag-ging sadly. This difficult UK retail picture may be partly bolstered by a stronger export side and by royalty income, but the midpoint of analysts' estimates for the full year now seems to be about £6m, against 28.1m last time. That gives a prospective multiple of about 14 times and, with the outlook look high. The comfort is that asset backing and a fairly secure yield prop should at least limit the downside.



### Lloyds Chemists doubles but shares finish 15p lower

LLOYDS CHEMISTS, the UK's Lloyds Chemists second largest retail chemist and drugstore chain, almost doubled its pre-tax profits from £5.15m to £10.25m in the year 220

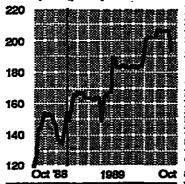
However, the company disappointed the City by including £660,000 from property disposals within the profits figure and the shares quickly lost 199 to 189p. They closed at 193p, down 15p on the day. Turnover, boosted by two

major acquisitions, rose by 83 per cent to £149.3m (£81.44m). During the period Lloyds bought Allens Chemists for £29.3m from Next, the retailing group, and Bannister & Thatcher was acquired for

Lloyds has 352 chemist stores, compared with Boots' 1,052, and 124 drugstores, which sell toiletries and cosmetics

but have no pharmacy.
Mr Allen Lloyd, chairman,
said established stores were achieving sales 7 per cent higher than a year ago and drugstores were 16 per cent ahead of last year.

Mr Lloyd said the company was well placed to ride out a consumer spending downturn. Indeed in his experience more people became ill during a recession, and that more than compensated for any drop in discretionary spending Lloyds continued to develop



own-label products, which offered higher margins. There were now more than 900, with a target of 1,250.

The opening hours of all chemist shops had been reviewed and currently 93 stores opened until 7pm. A fur-ther 19 opened even later, of which four stayed open until 10pm. It was intended to continue this trend towards extended hours.

Mr Lloyd said the increasing use of generic drugs within the National Health Service, helped his company, which achieved higher margins from them. He was also confident. that there would be no drop in another unusual commodity in general practitioners' expendi- retailing at present.

ture on drugs as a result of Government plans to increase control over their budgets. Earnings were 37 per cent higher at 14.84p (10.86p). A final dividend of 1.56p (1.2p) provides a total dividend for the year of 2.21p, a 30 per cent increase.

O COMMENT Lloyds ruffled some feathers by

its treatment of property dis-posals, but good news is cur-rently scarcer than hen's teeth in the retail sector and the shares started creeping back up after dropping by 9 per cent.

The rapidly expanding group Oct seems to have handled its acquisitions well, gaining from the bulk-nurchasing accommended in the commendation of the commendation o bulk-purchasing, economies of scale in distribution and increased margins from its own-label products. It also seems to be relatively recession-proof, even if one does not fully buy the chairman's san-guine view of the link between individuals' health and the state of the economy. Profits could reach £14m next year, with earnings of 18.5p. That would put them on a prospective multiple of 10.5, which is still at a small discount to the sector. The price has already risen sharply this year, but view of growth prospects

### Quadrant tops £4m and makes two acquisitions

QUADRANT GROUP, the nications, photographic and video equipment group, pushed profits through the £4m mark in the half year year to August 31.

The company also announced the acquisition of another two companies, Morway and Colorwave, for an aggregate consideration of \$2.2m as well as a final "earneut" payment of £225,000 to the vendors of Telephone World, acquired in September

acquisitions was satisfied as to 12m cash and the issue of 149,123 ordinary, of which 43,860 will be retained by the vendors of Morway and 105,263 by the vendors of Colorwave. Turnover and pre-tax profits of Morway for the year to December 81 last were \$1.66m

and £108,000 respectively; those

pre-tax profits was achieved by Pochin's, the Cheshire-based builder and civil engineer, for

In announcing the results, Mr Michael Pochin, the chair-

man, said that once again the

market had degenerated to nil levels of profitability, and he asked why the industry, with

its wealth of experience and

knowledge, should act so irre-

the year to May 31 1989.

The consideration for the

27,367. The board said the second

of Colorwave were \$603,000 and

half had started well against a background of rising interest rates. However, the company was continuing to seek margin improvements and to control all costs within their businesses and were looking to a rewarding outcome for the full year: Meanwhile, the balance sheet remained healthy with net assets of £20m and with net cash of over £10m.

Reflecting an improvement in margins, pre-tax profits have increased from £1.71m to £4.05m on a turnover of 241.53m (224.54m). There was interest receivable of £807,000 (£21,000 payable). Tax took £1.3m (£426,000) and earnings per share emerged at 9p (7.32p) for an interim dividend which is raised from 1.25p to

Pochin's raps industry over tendering

mitting tenders.

£3.12m (£1.78m).

(124.3p) per share.

sponsibly when it came to sub-

On turnover ahead by 35 per

cent from £28.57m to £38.46m

the taxable result was a record

The directors have proposed lifting the final dividend to 20p

(15p) for a 24p (19p) total and there is a special dividend of 5p. Earnings jumped to 216.7p

### Polly Peck sets stage for sale of textiles side

By Clay Harris

POLLY PECK International the fresh produce distributor and electronics manufacturer. yesterday set the stage for dis-posal of its textile operations by announcing plans to buy out the minority in its Hong Kong-quoted subsidiary.
The UK-based group pro-

poses to pay HK\$2.33 for each outstanding share and 30 cents for each warrant in Polly Peck Far East, which holds all but one of Polly Peck's textile businesses. The purchase of the PPFE minority, for a total of £13.8m, will facilitate the piecemeal disposal of its con-stituent operations, which account for about 12 per cent of group sales and 3 per cent of profits.

Textiles have fallen from favour at Polly Peck in the wake of the expansion of its food business, most notably through the acquisition of Del Monte's fresh fruit operations for \$875m (£565m) last month, and its electronics activities. PPFE was formed in the

summer of 1988 when Polly Peck bought control of Rain-how Orient Corporation, a Hong Kong-listed cash shell formerly owned by Sir Ron Brierley. Polly Peck injected most of its textile interests into the renamed company, which was intended to become the vehicle for its Far East the vehicle for its Far East expansion. However, Polly Peck noted yesterday that its interests had developed along global business lines rather than within geographic areas. Moreover, PPFE shares had traded thinly since the formation, rarely exceeding the price at which shares were publicly offered.

Polly Peck has pitched its offer to the minority at exactly

offer to the minority at exactly the same level, although shareholders have received a dividend of 8 cents in the

contracting and design and

building activities had a very successful year. The company

was currently operating a fleet of over 100 mobile concrete

pumps from 16 locations

It continued to increase its property portfolio and planned

further developments for the current year. Additional land

had been acquired on the Mid-

dlewich Motorway Estate.

throughout the UK.

#### profits and a rights issue to raise £3.6m. The pre-tax result for the six

months to June 30 was £107,000 (£25,000) on turnover of £4.39m

ordinary shares at 160p each.
It is designed to halve the

It would also increase Mus-terlin's share liquidity and enhance the "war chest" for expansion. After last month's acquisition of South Park Press, a New York publisher of art books and graphic products such as calendars and address books. Mr Riches said the next

excess of £12m (£10.1m). The interim dividend is 1.25p and

Christmas for its mainly hardback book sales and on this month's Frankfurt Book Fair for Equinox's international licensing contracts means that most of its money is made in the final quarter. In 1988, a first half loss per share of 1p

### Wm Sinclair up 32% to £3.34m and sees further growth

FOLLOWING a three-year programme of acquisitions and investment in new plant and machinery, William Sinclair Holdings, the garden products supplier, reported a 32 per cent improvement in pre-tax profits in the year to end-June 1989. Mr Tom Sinclair, the chairman, said the activities of the company had been grouped into three divisions, each of which had made a positive con-

tribution to the result. From turnover up 6 per cent to £27.61m (£21.95m), pre-tax profits improved from £2.53m to £3.34m. Of this the largest proportion came from the com-post and fertilisers division, which put in £2.29m (£1.83m). Some 70 per cent of the busi-ness here came from sales in the hobby gardening sector, where compost was the com-pany's mainstay product. The installation of a new ful-

ly-automated compost plant in Lincolnshire was now comp and this would provide the increased output necessary to meet the demands of an expanding market, said Mr Sin-

Margins had also been improved by the use of its own peat resources. About 60 per (4.25p). Sinclair's shares close sport the day at 280p.

chairman. The timber by products divi-sion contributed £756,000 to group profits. Much of this came from the sourcing and marketing of bark, which the company sees as one of its greatest growth areas. The garden accessories and retail division turned in profits

cent of the company's needs

are now supplied from them. Sinclair would be almost

totally self-sufficient in peat

this year, and had a 25-year

bank of reserves, said the

of £288,090. Here the prospects for sales of products such as organic pots and hanging baskets were seen as another growth area. Mr Sinclair said that the group had not suffered from the effects of the consumer downturn and its market was

expanding. The search for further growth through acquisitions was continuing, he After tax of £1.18m (£890,000), earnings per share came out at 13.9p (11.2p). A final dividend of 4p is recommended, making

total for the year of 5.25p (4.25p). Sinclair's shares closed down

### Musterlin calls for £3.6m as profits reach £107,000

The issue involves 2.37m

company's 90 per cent gearing, reduce the interest burden and improve profits, Mr George Riches, the chairman, said. It would also increase Mus-

target would be in West Ger-

Mr Riches expects profit for the full year to be at least 21.4m (El-Im) on turnover in the forecast total for the year is 5p (4p). Musterlin's dependence on

turned into earnings of 12p by the year-end.

For the Christmas market a

MUSTERLIN Group, the great hope is an historical USM-quoted publisher and novel called Quincumx, set in book packager, has announced Victorian England, published a fourfold increase in interim by the Canongate subsidiary. by the Canongate subsidiary. In the longer term, Musterlin (named after King Arthur's short sword, companion to Excelibur) has great hopes of a compilation of letters to the Soviet leader Mikhail Gorba-

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FORCES

However, such forays into best-selling territory are not the forte of this scholarly, Oxford-based outfit. The bulk of its turnover comes from Phaidon Press, noted for its finely illustrated art books, and Equinox, which produces illustrated reference works, such as the Encyclopaedia Britannica, under licence.

Through overseas business and a subsidiary in the Netherlands, two thirds of Musterlin's turnover is outside the UK and the inclusion of the new US subsidiary will further this trend. It is expected to have annual sales of \$2.5m.

This spread is just as well worry: both because of the squeeze on consumer spending
"we're waiting to see
whether Christmas will happen in the UK high street," said Mr Riches — and because of the disappointing first half performance by Lennard Books.

This subsidiary, which produces more down-market, short-lived titles, had more returns than expected as the cash strain told on book shops.

#### NOTICE OF REDEMPTION

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1,000,000 10,000,000	964-1142 746-880
The numbers of Bonds shown I price of 103% as optional reden	nelow are to be redeemed at a naption of 18.4 billion yen.
Denomination (Yen)	Numbers
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1,000,000	1-963, 1143-2233
10,000,000	1-745, 881-1688
and interest on the Bonds is par mentioned thereon. With respec	definitive bonds, the principal or yable at any of the paying agent at to recorded bonds, the payment ant designated in the application

The Industrial Bank of Japan, Limited as Representative Commissioned Company for the Bonds

12th October, 1989

Denomination (Yen)

### **GOLD FIELDS COAL**

(incorporated in the Republic of South Africa) (Registration No. 01/01124/06)

ISSUED CAPITAL: 16,882,7	21 shares of	50 cents es	ch ·
	Consolidated Quarter ended 30 September 1989	Consolidated Quarter ended 30 June 1989	Consolitated Nine months - ended 30 September 1989
OPERATING RESULTS (TONS	<b>000</b> )		
Coal mined	2,657	2,513	7,410
Coal sold	2,180	2,071	6,093
FINANCIAL RESULTS (R000) Sales Cost of sales Sundry revenue – net Profit before tax	53,038 47,344 5,694 2,133 7,827	60,633 47,950 12,683 2,736 15,419	162,627 138,537 24,090 5,839 29,929
Tax	3,450	6,586	11,776
PROFIT AFTER TAX	4,377	8,633	18,153
Capital expenditure	1,625	2,032	4,189
Dividend	-	8,745	6,745
·			

(1) Capital Expenditure The unexpended balance of authorised capital expenditure at 30 September 1989 was R9.5 million. (2) Dividend A dividend (No.152) of 40 cents per share declared on

On behalf of the Board **CTFenton** 11 October 1989 A MEMBER OF THE GOLD FIELDS GROUP

### **Johnston Group shares**

dive by 65p SHARES OF Johnston Group; a specialist civil and mechanical engineer, fell by 65p to 340p yesterday following news of a fairly static opening six

From a turnover virtually unchanged at £50.38m (£50.11m), profits for the six months to end-June edged ahead by just 3 per cent to £3.06m at the pre-tax level. The directors said the uncer-

tain timing of the settlement of contractual claims and property development sales made it difficult to predict the outcome for the full year. During the first half, the road maintenance operations performed well, but the construction activities produced

poor results. In addition, margins were eroded by inflation-ary price rises of materials used on water engineering contracts. The interim dividend is being lifted by 1p to 4p from earnings of 16.24p (16.29p). A

total of 11.5p was paid for 1988 from pre-tax profits of £8.07m.

#### Second half limits Gandalf's sharp fall

A recovery in the second half enabled Gandalf Technologies to report pre-tax income of 1981,000 for the year to July 31. However, this was still greatly reduced compared with £7.6m in 1988, which benefited by 21.4m from the sale of CASE stock. Turnover increased from 278.3m to £81.6m. Earnings per share from continuing operations came to 0.5p (27p). Mr Desmond Cunningham, chairman and chief executive of the Toronto-based computer networking company, said the excellent results from systems business made him very optimistic for prospects for the cur-

#### J Billam almost doubled at £63,000

J Billam, Sheffield-based precision engineer, achieved a 95 per cent increase in pre-tax profits from £32,309 to £63,040 in the six months to June 30. Turnover rose by 23 per cent to £2.69m against £2.19m. Mr Leo Wright, chairman, said the result was in spite of keen competition, high interest rates, increased administration

costs and a general shortage of introduced a product line to skilled labour.

He added that the second half would be difficult, especially in view of the high costs growth. of borrowing, but every effort was being made to reduce

NEWS DIGES!

nimise expenses associated with the building expansion programme.

An unchanged interim dividend of 1.64p is being paid, while earnings per 10p share increased from 1.5p to 2.38p.

administration costs and tomi-

#### Jerome suffers midway setback

S Jerome & Sons (Holdings), the textiles and electronics group, experienced a £120,000 profits setback to £1.04m pre-iax for the six months to end-June. Turnover rose from £13.81m to £17.23m.

Earnings fell to 9p (12.8p) but the interim dividend is being maintained st 2.6p.

The directors blamed the profits fall on three factors pressure on margins, the tim-ing of contracts which resulted in a profits fall of some £90,000 from the electronics side, and higher interest and deprecia-

tion charges. Electronic orders in hand for Electronic orders in hand for completion in the second half were such that the division's full year performance should compare favourably with the previous year's.

Gardiner of Selkirk, a traditional woollen fabric and yarn business acquired a year ago, chipped in turnover of £3.4m and pre-tax profits of £380,000

and pre-tax profits of £380,000 in the first half.

#### Decline at R&V in first set of results R&V Information Systems, the

Dutch systems house which gained a quotation on the USM in March, suffered a sharp decline in pre-tax profits in the six months to June 30. The company said that the downturn - from F1 721,000 to FI 219,000 (286,000) - was due to the unexpected, yet "significant slowdown in growth" in the Dutch information systems market. Earnings fell to 2.26 cents (7.62 cents).

Turnover was flat at Fl 6.16m (Fl 6.38m) at a time when costs rose to Fl 4.01m (Fl 3.42m), mainly due to the hiring of additional skilled staff to meet what had been an anticipated growth in business. However, the company believes it has identified the trends behind the shift in market requirements and preferences, and has adopted a strategy and put it in a strong position for

While it is still too early to predict the outcome for the year, the directors are confi-dent in the long-term prospects and have declared an interim dividend of 0.308 cents.

#### Linked plantations concerns show rises

Three companies connected by shareholdings and plantations interests yesterday reported their results for the six months to June 30.

Taxable profits at Anglo-Eastern Plantations rose by 42 per cent from £312,000 to £448,000, and at Chillington Corporation the advance was 58 per cent from £1.87m to £2.92m. In May Chillington, which has interests in planta-tions, engineering and trading, became the majority share-holder in Anglo-Eastern. At the same time REA Holdings, a commodity trader, reduced its holding to about 5 per cent. REA increased profits 34 per cent from £234,000 to £314,000 in the six months under

Anglo-Eastern is paying a maiden interim dividend of 1p, and intends to pay a final dividend. dend of 1p. However, the board has decided not to offer a scrip dividend for the year. Chillington is raising its interim payment to 3.25p (3p) and REA's payment rises to 4p (3p).

#### Le Creuset doubles profits to £655,000

Le Creuset, the French enamelled cast iron cookware company which joined the USM in July, doubled pre-fax profits to \$655,000 in the first half of 1989 against a previous £315,000. Turnover advanced by 26 per cent to £14.7m (£11.7m) and Mr Paul van Zuydam, the chair-man, said group sales contin-ued to be resilient, benefiting from the international spread of the business and the quality positioning of its products. He added that, despite the uncertain market conditions in the UK, the group continued to trade as forecast.

Operating profits reached £1.03m (£643,000) and were expected to be higher in the traditionally stronger second half, when the group benefited from higher pre-Christmas sales. Production costs and overheads also tended to be concentrated in the first half. Tax charged was £46,000 (nil), leaving earnings per share of 3.4p (1.7p). As forecast,

there is no interim dividend. The forecast final dividend is FFro.22 on pre-tax profits of at

#### Forward Technology lifted to £925.000

Forward Technology Indus-tries, a manufacturer of elec-tronic and sound and vision equipment, increased its profits from £743,000 to £925,000 pre-tax for the half-year ended June 30. The directors said the company had entered the second half with an order book com-

fortably above 1988's level and

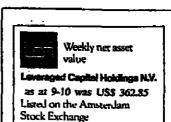
they expected a reasonable per-formance from both activities. First-half turnover rose to £17.82m (£15.04m) and profits broke down as to electronics 21.11m (£1.04m) and sound and vision £147,000 (loss £217,000). Earnings amounted to 1.7p (1.4p) and the interim dividend is a same again 0.6p,

#### Interest rates hit **Equity and General**

A fall from a restated £310,000 to £232,000 in first-half 1989 pre-tax profits of Equity and General, the financial services and motor retailing concern. was due to increases of over 60 per cent in borrowing costs because of high interest rates. Mr LP Altman, the chairman and chief executive, said the motor division performed well in a strong but highly competitive market and trading profits were aignificantly ahead of last

The most recent acquisition of a Vauxhall main dealer in Hertfordshire was expected to make a contribution to pre-tax profits in the second half. Turnover for the first half

was up from £13.87m to 224.25m and operating profits were £1.51m (£962,000). Interest charges doubled from £652,000 to £1.28m and after tax of £69,000 (£12,000) earnings per 5p ordinary share came out at 0:63p (1.28p). The interim dividend is maintained at 0.5p.



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card their current scrappy carcleaning rags in favour of a new-style chamois, which has the technical advantage - "nnique selling point" - of drying soft.

The plan is to market this under the Pittard name at a 25 per cent premium to the normal product. If successful, the new product will be something of a breakthrough in the leather industry. To date, chamois has been viewed virtually as a "by-product" of the meat industry. Sheepskins are treated, wool removed, and the top quality pelts then go into high-grade clothing

leather.

That leaves the lower quality skins, which either become cheaper clothing material or undergo a "splitting" process. Here, the skins are divided into "skivers" — the

outer layer used for diary coverings, handbags and the like — and the inner layer which is the chamois. Some 60m sq ft of chamois are produced this way each year, with the biggest single use for the prod-uct being "wash leathers". The US forms the largest retail market. worth up to \$50m and taking about 25 per cent of world production; the UK comes in at up to £15m. Pittard, which currently sells about £8m-worth of chamois a year, is one of a small band of significant producers.

ow do you create a Automotive accessories

### pany, denied the extensive marketing resources of a Unilever, say, or Seeking added value Pittard Garnar, a medium-sized leather manufacturer based at Yeo-vil in Somerset, hopes it has an answer, This £40m quoted group is about to try persuading car-owners, both in the UK and the US, to discard their current scranov car-

There has been limited "branding" of chances for some time.
Rival UK producer, Eastern Counties Leather, for example, sells under its own name, while some its chancels marketing are simple appropriate to tackle the formidable problem of turning commodity output into premium-priced sales.

Pittard's motives for rethinking its chancels marketing are simple supermarket chains offer "own-la-bel" chamois. But price discrimina-tion has not been significant, and no one has made any real attempt to move the product upmarket.

Pittard's aspirations, it should be died, do not end with the car market. It thinks there could be potential in the optical market, the golf market (chamois to dry the clubs), or the cycling market (chamois goes into cycling shorts which could now

To carry the notion a step further, there might even be aesthetic possibilities. There is no technical hordle to colouring the product, embroidering on it, or punching a pattern. A vision of boat/ski-loving yupples rubbing down their week-end toys with individualised, avocado-coloured pieces of leather swims

before the eyes.
With test-marketing of this new chamois just completed, everything has yet to be proved. Nevertheless, the 20-month development programme already throws up some interesting insights into how a com-pany with fairly limited resources

enough. On the one hand, leather is a fickle business, and exposure to frequent raw material price swings can have unpredictable conse-

On the other, the UK industry has been subject to extensive bid activity in recent years and Pittard Garnar - itself the result of a merger between Pittard and Garnar Booth - has found rival leather group, Strong & Fisher, sitting on an uncomfortably large number of Pittard's shares. In short, any improvement in the quality of prof-its via the introduction of a greater value-added element is welcome ammunition.

It was shortly after the Garnar merger, in August 1988, that Pittard first called in a Saatchi & Saatchi subsidiary, Hall Harrison Cowley, to undertake some initial consumer research. The results, according to Pittard, showed a broad enthusia for chamois's water-absorbancy and gentleness. However, 53 per cent of the sample suggested that its princi-pal falling was the tendency to dry into a hard, grubby material. There

was strong dislike of chamois' "sliminess" when wet.
From a technical viewpoint, that

was not too discouraging. For some years, leather manufacturers have been developing a means of "water proofing" leather; by reversing this technology, it was possible to produce chamois where the fibres were treated so that they did not become matted when dry. By the end of 1988, Pittard had a prototype of this "dry-soft" leather ready. The technical work, it says, cost less than

The next stage was to gauge consumer reaction more fully — on both sides of the Atlantic. With the aid of existing marketing contacts in the US - Pittard already sells much of its glove leather there the company set up six consumer panels in the US, plus a further four in the UK. Each comprised about a dozen car-washing, chamois-using individuals, with home towns ranging from Chicago to Swindon.

The results are an intriguing mass of detail about car-owners'

behaviour. For example, the survey new" chamois. suggests that the size of cars in the US means that users tend to "flick" their chamois across the paintwork, while the Brits screw it into a ball. Americans, therefore, demand a

Derision greeted suggestions to call the new product "Chamo"

larger piece of cloth. A US male audience is deeply sceptical of col-oured chamois, dismissing it as a synthetic material; women are more receptive. And so on.

But aside from the practical implications of this information - sizing the product, for example -Pittard says it was also very encouraged by the overall response to the

So the next step was a choice of name and accompanying packaging. At this point, lacking expertise, Pit-tard turned to the Design Council

for suggestions, ending up with a London-based company, Packaging Innovation. Again, ideas were bounced off the consumer panels.

Various notions quickly bit the dust. The likes of "The Soft One" and "Stay-Soft" were dismissed on the grounds that they were either reminiscent of lavatory paper and deodorants, or could be difficult to register and protect. An alternative

approach, macho packaging under the "Chamo" name, brought bowls of derision from the UK audience. In the end, the decision was to adopt the "dry soft" description, but to capitalise on the extremely English Pittard name. With suitable emphasis on the second syllable, this appeared to invoke an aura of upmarket luxury with the US audi-

The packaging was designed to reflect this - gold, brown and red, with the use of a crest at the top of the cardboard holder. Playing to the size and feel of the leather, the com-pany decided against flat, enclosed packaging. Instead, it opted for a tie-like design, which leaves the leather both tactile and emphasises

Whether this seduces customers. and changes buying habits is another matter. So far, the company maintains that the test-marketing - done through 32 US and 24 UK stores - has been highly encouraging; 40 per cent of what was thought to be enough stock for 90 days sold out in three weeks, and there seemed to negligible price resistance.

The more formidable test, however, will come when a major autogoods retailer – a number of which have expressed interest, including the 700-strong Pep Boys chain in the US - sees how well it can move a bulk order. The first indications could come by the year-end; one US automotive retailer, Venture, has just made the first major order -

for \$50,000 of pre-Christmas stock. For Pittard, there is everything to play for. Total development costs stand at a fairly modest £250,000 so far. Yet it is already aiming for around \$4m of "dry soft" sales next year with a product that offers net margins of between 10-15 per cent a substantial improvement on those achieved with the conventional

#### hen the Savoy Hotel Group this week launched a corporate hospitality service It not only stepped into an activity which has an uneasy role in the mar-keting mix but chose a moment which is not the most

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opportune for the industry as As Peter Selby, a director of Keith Prowse, one of the leading players, remarks:
"Demand for the sector in the second half of this year is far less buoyant than in the last

six months of 1988." The Savoy has already lined up several potential clients. "We carried out research earlier this year which showed that many major companies were unhappy with the sort of corporate hospitality service they were being offered," explains Peter Bates, the Savoy's marketing director.
They felt that existing corporate hospitality concentrated too much on mass-market

The good, the bad and the ugly of hospitality events which were becoming a bit of a bore, rather than developing a more personal service tailored to their

The Savoy claims that it is the first UK hotel group to offer such an add-on corporate hospitality service, but its par-ticipation has come at a time when the whole business of entertaining clients at sport-ing events such as Wimbledon, or overs greatness at Chanda. or opera evenings at Glynde borne, is coming under increasing corporate scrutiny. Rising interest rates and the

fear of recession is making companies think twice before laying out a minimum of several thousand pounds – and often much more – to host events which seemingly provide little immediate return. Keith Prowse Hospitality, the largest supplier of corpo-

rate entertaining events, is well placed to gauge the cur-rent mood in the business world. And the fall-off that it reports is, in its own case, despite the fact that it pro-

vided the official hospitality at the recent Ryder Cup golf matches at The Belfrey, proba-bly the largest such business entertaining event of the year. But with the price of watching the Europeans retain the cup costing companies up to £130 per head, even Selby admits that "there was a bit of a marketing job to do — com-pared with this time last year when companies would buy

anything going." Yet money is not the only inhibitor on corporate entertaining. Some companies are concerned at the impact of the growth of business hospitality on their own employees. Are executives, for example, spending too many days out of the office at functions paid for by clients - and are they being subject to undue influence?

"Some executives," points out Alison Moxom, managing director of incentive and corporate hospitality organiser Travel For Industry, "are faced with several invitations to the same event; they are simply 'refusing to play the game' and decline everything as a matter of policy." Direc-tors of Sainsbury, the supermarket chain, for example conscious of the pressures that corporate entertaining can create, routinely refuse all invita-

But the problem is not confined to business ethics. The rapid growth until this year of corporate entertaining - estimates suggest that UK compa-nies spend at least £500m a year on such marketing, although this probably signifi-cantly understates the true spend – has clearly attracted many 'cowboy' operators and led to a falling off in stan-

dards.

Horror stories of corporate entertaining gone wrong abound in the industry's folklore. A group of car dealers invited by a major car com-pany to a recent rugby inter-national at Twickenham, for example, were not pleased to discover that there were actually no tickets for them to watch the game. The hospitality organiser had not managed to obtain any, even on the black market, and the disgruntled dealers were left to watch the game on television.

Concern over standards has

led some hospitality organis-ers to set up a trade association, the Corporate Hospitality Association, to try to give the fledgling industry some credibility. Yet even this cannot garner full support from hospitality organisers. Keith Prowse and some other lead-London-based advertising agency MSW Rapp & Collins, for example, recently entering organisers refuse to join because the association does not exclude members from

do not have official sanction to provide tickets. provide tickets.

"Our policy is that corporate events should only be offered to companies if the organiser has the official approval of the event's authorities, so that they can guarantee seats," says Selby.

Put other problems are

offering events for which they

But other problems are waiting in the wings. One, clearly, is simply boredom; many senior executives have 'done' most of the major events such as Wimbledon, Henley, Royal Ascot and so on several times and need increasingly to be woord with

tained key contact staff at an adventure weekend at a hotel on the north Lancashire coast. Guests are put through a series of mental and physical tests – a cross between the two television programmes, It's a Knock-Out and the Kryp-ton Factor - for £140 a head including food and accommo-

Participation events have been growing in popularity in war-games using guns which fire paint balls - although the recent shake-out in the City

has reduced the supply of yuppies preferring this type of corporate entertainment.

Playing golf is still regarded by most hospitality organisers as the participation event which business executives enjoy most, although clay pigeon shooting and trout fishing are increasingly popular.

Yet if corporate hospitality is to be seriously regarded as part of the marketers' armoury in the 1990s, it needs to rely less on hype and more on establishing its effectiveness. Even so, some companies still believe in the razzmatazz of a good stunt. RMI, for example, took entertainment industry executives on a train jour-ney to Gleneagles, the luxury hotel in Scotland — and not only entertained them lavishly but had paratroopers drop on the train from the skies . . . to deliver personalised room keys for each guest.

David Churchill

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#### **COMMODITIES AND AGRICULTURE**

### Britain relieved at court | Fast foods buy time for perestroika ruling on 'quota-hopping'

By Tim Dickson in Brussels

ANGER, RELIEF and uncertainty were among the many reactions voiced yester-day to Tuesday's order from the European Court of Justice curbing the UK's tactics in its two year battle against Span-ish "quota hoppers."

The Court's interim verdict in the case — essentially an injunction pending the main hearing — means that Britain is being asked to suspend a key section of the 1988 Merchant Shipping Act which says that boats on a new fishing vessel register should be at least 75 per cent owned by British

These nationality requirements were carefully designed as part of a plan to outlaw the growing number of mainly Spanish vessels which had pre-viously registered as British boats to take advantage of the UK's annual catch quotas dis-tributed under the European Community's Common Fish-

The anger - vividly reflected in yesterday's Spanish newspapers — came mainly from the Spanish boat owners who felt that the order had done little to protect their livelihood. They can that other lihood. They say that other allegedly excessive conditions laid down in the British legislation cannot be met by most of those who were hit by the new British rules when they came into effect in April this year. The relief came from British

officials who, notwithstanding the undoubted embarrassment of seeing an Act of Parliament challenged by the European Court in this way, feel that Britain has succeeded in the main object of protecting its fleet. Whether it has won only a short-term reprieve will depend partly on whether or not remaining sections of the Act are subsequently chal-

Yesterday, experts in the European Commission who were busy studying the text, were happy that the Commis-sion, which brought the action, had its view upheld at this stage. They pointed out, how-ever, that the Court's order did ever, that the Court's order due not affect other key conditions laid down in the Merchant Shipping Act, notably covering residence and domicile qualifi-

In fact, the Commission never specifically mentioned these in its submission to the Court - a move which some consider to be a tactical error but which others believe was a shrewd move designed to give the Luxembourg based judges the leeway to find a political compromise. Officials in Brussels believe that the nationality requirements in the British legislation were so obviously in breach of basic Community rights of establishment and the right to participate in the capital of companies that there was little danger of losing that particular argument.

What concerns those who would like to take the matter further is that the Court has given strong hints that it may support Britain if the residence and domicile conditions are challenged at a later stage.

A key passage in the order states that "as regards the balance of interests, it is not established that the interim measures. . . may jeopardise the objective pursued by the British legislation at issue, namely to ensure the existence of a genuine link between the vessels fishing against British quotas and the British fishing

In paragraph 40 the Court adds, "It appears prima focie that the registration requirements laid down by the new legislation, other than those relating to nationality, and the measures adopted by the UK authorities in 1983 and 1986 will be sufficient to ensure the existence of such a link. The UK itself considers that the Anglo/Spanish vessels, which do not have that link with the UK, will not be able to satisfy the aforesaid requirements." Of less comfort to London was the Court's insistence that European Community law is

not subservient to interna-tional law, on which the UK had rested part of its case. The question new is whether the Commission, in the light of these passages, will have the stomach to challenge the other aspects of the Merchant Ship-ping Act, namely the residence and control and management conditions

not subservient to interna-

Part of the uncertainty is that the EC's Fisheries Comioner Mr Manuel Marin is certain to come under strong pressure from some of aggrieved fishermen compatri-

Soviet Union.

#### HILE FIREMEN were fighting the flames at ernment subsidies. So far the USDA has made hridge, Maryland, US Agriculture Department employees had their own battle going. Knocking a hole in the wall of part of the building untouched by the fire, they moved swiftly to rescue a valuable commendation. up to 75,000 tonnes of cheap government-owned butter available, and there is plenty more in stock. The Govern-ment estimated a surplus of 135,000 to 140,000 tonnes of butter on September 30, an 84 per cent rise from the ending stock

ity - 4m pounds of govern-ment-owned surplus butter, designated for sale to the ets will turn increasingly to the abundant US market for food bargains was strength-ened last week by the In the end, they ram out of time. The fire hit the refrigera-tion system, the butter began announcement of a purchase of 15,000 tonnes of chicken parts, the first sale of US poultry to to melt, and the USDA deemed none of it salvageable for sale to what has become a most val-Moscow since President Carter ued American customer for agricultural goods.
With the Soviets apparently

ical weapon against Demo-crats, and Mr Cooper Evans. White House agricultural adviser, framed the purchase in terms of the US having shown that it is "an acceptable supplier now as far as the Soviets are concerned. The markets' view is a differwas driven by both Soviet political necessity and the right price. The Soviet system has yet to produce sufficient meat supplies, said Mr Gerald Zusel, manager of trading floor operation at Balfour Maclaine Futures in Chicago. "They raise a chicken and a couple of hours to buy chicken parts."

And the US price was right.
The American fast food indus-

of the previous year.

The conviction that the Sovitry, which buys mostly white meat, has left such an excess of dark meat parts, that the deal was reportedly struck for parts at an estimated 30 cents a pound. This is well below what the Soviets' usual suppliers in in 1980 imposed an agricultural embargo after the Soviets invaded Afghanistan. Republicans have since 1980 wielded the embargo as a political France and Brazil are usually able to offer with government subsidies, according to Mr Bill

Roenigk, an economist with the National Broiler Council. Mr Boenigk believes the 15,000 tomes is only a begin-ning. He expects purchases of an additional 15,000 tonnes in the first three months of next year, and he said the industry is talking hopefully about negotiating a long term agreement with Moscow for valent one - that the purchase

Nancy Dunne on value-added US food sales to Moscow currently with a new agreement for grain. The improved 1989 Soviet grain outlook has not duiled Moscow's appetite for American grains. In the last marketing year it became the number one US malze customer.

After announcing in September that it would absent itself from the grain markets for a time, Exportkhleb once again demonstrated that it needed no advice from anyone in the workings of the capitalist sys-tem. It swooped into the Amer-ican grains markets last week, with orders the industry believes will tetal 4m tonnes of maize and 500,000 tonnes of soyabean meal.

The Soviets, said Mr Zusel are "very cunning, very good traders." Although maize futures initially climbed, the good weather prevailing during the US grain harvest and expectations that yields are better than the Government has estimated, settled prices back down by the end of the

Next on the menn could be oilseeds. The Soviets have expressed an interest and the

industry's lobbyists are pressing hard for government subsi-dies. In a letter to the USDA, four farm groups predicted that the Soviets would buy up to 1m tonnes of fats and oils in 1989, up 34 per cent from 1988. US oilseed producers and

processors have not partici-pated in this growth, and would not expect to capture an appropriate share of these sales without export assistance," they said.

The USDA is now reported to

The USDA is now reported to be considering "assistance" for a sale of up to 75,000 tonnes. For all these bargains, the Soviets have found something to send back to the US. The Agriculture Department announced on Toesday that a special hit team of beetles and ways had been imported from wasps had been imported from the Soviet Union to help US farmers fight the Russian wheat aphid, now destroying

crops in 16 states.
The predator insects, natural enemies of the aphid, were collected in May and June in the southern region of the Soviet Union. They are being bred at "mass-rearing" facilities in the

### Buffer stock may have to buy rubber (ribbed, smoked sheet) No. 1 grade offered at 230 cents at

FALLING RUBBER prices may lead the International Natural Rubber Organisation into buying for the first time since the second International Rubber Agreement was adopted in April, according to Mr Aldo Hofmeister, the manager of the organisation's buffer stock, reports Reuter from Kuala

having opted to buy time for perestroika by purchasing more foreign foods for their disgruntled consumers, the trading relationship between the two old enemies is fast

moving beyond grains to include the value-added prod-ucts the US most wants to sell.

American suppliers are eager to do their part, providing bar-gain prices and, at times, gov-

Lampur.
"The market will come off a bit more. We may have to enter the market. The general market sentiment is had," he

Inro's five-day moving average on October 10 was 187.95 Malaysian/Singapore cents a kg, just above its may-buy level of 185.00. The buffer stock last bought the suit market. Under the second International Natural Rubber Agreement, grouping producing and consuming countries, the buffer stock manager may buy rubber when the line average. taken from four markets over five days, falls to 185 cents a kilogram. When it falls below 174 cents a kilogram he must

Mr Hofmeister said he had been prepared to intervene in August when prices were at the lowest level for two years but was spared from the need to by a price recovery. But he said consumers might by now have stocked up sufficient rubber to last them for the rest of

rubber in 1986. Malaysian rubber prices
Industry officials blame slow
demand and a latex surplus for with the benchmark RSS

midday yesterday.

Mr Ng Kok Tee, head of marber production this year would be 10 per cent less than an original forecast of 1.624m ket development of the Malay-sian Rubber Exchange and Lic-ensing Board, said he was tonnes because of lower prices and wet weather.

A rubber plantation official predicted meanwhiles that puzzled as to why the market had failed to improve as there has not been a recent excess of prices would fall further, saying stocks on estates were high and the market was still under the cloud left by

rubber supply.

The board had forecast that rubber prices would rebound in September, saying that there would be tight supply in top rubber grades such as SMR (standard Malaysian rubber) grades 10 and 20 and that the depressed market for latex was expected to bottom

Traders said a combination of slack demand from South Korea, China and the Soviet Union and poor market senti-

LME to scrap high grade zinc By Kenneth Gooding. ment had depressed prices. Mr Ng said Malaysia's rub-Mining Correspondent THE LONDON Metal Exchange

is to scrap its high grade zinc contract at the end of March. Volume of trading in the contract has dropped sharply since September last year when the LME introduced its special high grade contract, for material containing 99.995 per cent pure zinc, to meet market

requirements more exactly.
Yesterday the LME board decided that High Grade zinc (of 99.9 per cent pure zinc) had outlived its usefulness. After its launch the SHG zinc contract quickly elimi-nated the European Producer Price for zinc as producers but their weight behind it and the

exchange's contract became the preferred pricing instru-ment of the industry. The decision to drop the High Grade contract came as no surprise to traders because in December last year the LME decided the trading span of the contract should be cut. It made March 1990 the furthest for-

span in other base metals contracts is 15 months.

The LME also said yesterday it would: take: no immediate action on a proposal to scrap the wirebars delivery option in In Johannesburg yesterday a its A grade copper contract.
Highveld official said prices There have been protests, par-

ward date traded whereas the

about this proposal.

Mr Michael Brown, the exchange's chief executive, said the situation would be reviewed in September or October next year.

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### 'No real impact' says Minister

By Bridget Bloom, Agriculture Correspondent

THE BRITISH Government owners of British fishing ves-does not expect a "new armada of boats" to invade its fishing domiciled in the UK remains, grounds as a result of Tuesday's ruling by the Euro-pean Court against the country's attempt to outlaw "quota hopping" by Spanish fisher-

Mr David Curry, the Fish-eries Minister, said yesterday that "no real impact" was foreseen from the ruling, which ordered Britain to suspend a section of its Merchant Shipping Act restricting registra-tion of fishing vessels in Britain to British citizens or to companies three-quarters

owned by Britons.
In a statement Mr Curry said: "The Court's order only requires us temporarily to suspend the nationality restric-tions of Section 14 of the Merchant Shipping Act 1988 in respect of quota hopping vessels fishing under the British flag before 31 March 1989," (when the Act came into

as does the need for the vessels to be controlled and manage from here." The quota hoppers would still have to comply with these conditions, Mr Curry added.

According to European Com-mission evidence to the European Court, quoted yesterday by British officials, probably only about 10 of the 100 or so boats engaged in quota hopping before the new Act came into force will now qualify to re-register as a result of the Court ruling.

British officials estimate that

the non-British hoats, most of which were Spanish, were catching an estimated £25m worth of fish, of which £17m was counted as "British quota", in the year to last March Landings by British hoats totalled some £400m in the same period. The Spanish fishermen were particularly interested in hake, taking some

British quota, officials believe. Both the Government and the fishing industry say they will need more time to study the full implications of the Court ruling but yesterday Mr Richard Banks, speaking for the National Federation of Fishermen's Organisations, was somewhat less sanguine about the ruling than Mr

Mr Banks agreed that in the short term it was unlikely that many non-British boats would succeed in registering. However, the longer term impact of the ruling could be "very seri-ous" since with the nationality condition gone, ways could be found for non-British boats to circumvent the other condi-tions and register in future, Mr Banks believed

showed up the weaknesses of the European Community's Common Fisheries Policy, which was based on the very nationality criteria - in terms of the allocation of quotas -"The requirement that the 80 per cent of the 3,000 tonne that had now been questioned.

### Highveld to cut vanadium output by 20%

**US MARKETS** 

from scattered short covering while gold and platinum had quiet sessions,

is to cut production of vanadium by about 20 per cent in response to slack international demand for the alloying The company says it plans to

cut production at its Vantra division by two thirds, a reduction which comes eight months after February's announcement that Vantra's production capacity was being expanded.

Slack demand and increases
Last year Highveld sold 50m in production in South Africa

HIGHVELD STEEL & Ib of vanadium oxide and the Vanadium, the South African bulk of its production was in steel and alloying metals firm, the form of vanadium spinel, a bulk of fix production was in the form of vanadium spinel, a co-product of steel making. , Vantra produces vanadium pentoride directly from ore and its expansion plans envisaged an increase in pentoxide output to 17m lb a year from 13m. lb.

A new rotary kiln is being installed at a cost of R25m (£4.2m) and had been expected to come on stream late this

WORLD COMMODITIES PRICES

AM Official Kerb close Open Inte

and other countries have left the vanadium market over-sup-

Recently Highveld amounced that it was cutting its fourth quarter pentoxide price to \$5 a lb from its third. quarter quotation of \$6,30 which, in turn, was a reduction the second-quarter's

\$7.50. Prices had been particularly strong during the first half of the year and pentoxide spot prices touched \$11 a lb at one stage as steelmakers feared. Chinese supplies were drying

Between February and May steelmakers increased invento-ries of vanadium and are now reported to be deferring pur-chases until stocks are

defaults on last year's latex

contracts.
"Demand is bad, offtake is

have switched to synthetics rubber as a substitute after prices rose to a 25-year high in

May last year," said the planta-tion official.

"I don't see any fresh demand to spur the market

were unstable at \$5 a lb and that a production cutback was needed to stabilise them. He added that 'Vantra was unlikely to be returned to full production in the near

LONDON MARKETS

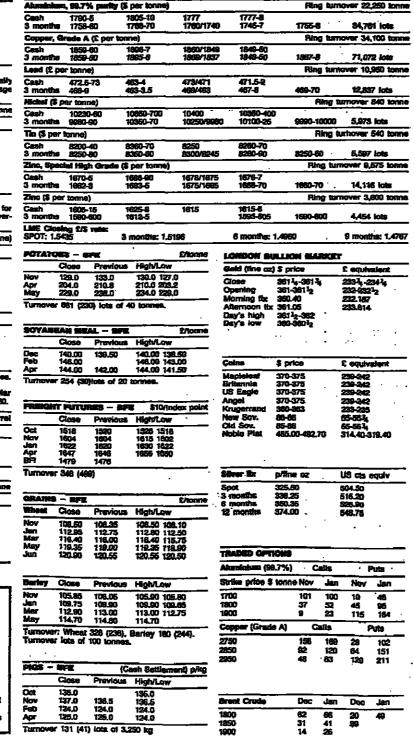
NICKEL prices closed at a 12-month low on the London Metal Exchange yesterday as base metals prices in general were in retreat. The exception factors which made the sterling based Dollar-based nickel came under pressure from persistent influential Three-month metal closed at \$9,985 a tonne, equivalent to \$4.53 a lb. Analysts believe the market could now \$9.800 a tonne. The currency factor helped copper prices to recover early losses which followed the share fall on Tuesday on Comex, which was a reaction to news of a possible imminent end to the Highland Valley strike. Tin prices closed at the day's

SPOT MARKETS		+ or -
Crade of (per barrel FOS)		
Oubal	\$15.05-6.10q	
Brent Bland W.T.I. (1 pm est)	\$18.73-8,77q \$20.35-0,40q	
	#20-35-0.4Uq	+025
Oil products (NWE prompt delivery per t	onne CIF)	+ 07 -
Premium Gasoline	\$210-212	+3
Gas Oil	\$181-182	+3
Heavy Fuel Oil	\$96-99	+1
Naphtha Petroleum Argus Estimates	\$153-156	+25
Other		+
		+ or -
Gold (per troy oz)	\$361.5	-0.5
Silver (per troy oz) 4 Platinum (per troy oz)	506c \$479.25	-1 -3.25
Palledium (per troy oz)	\$135.35	-0.50
Aluminium (free market)	\$1775	-20
Copper (US Producer)	140 a-142c	+14,
Lead (US Producer) Nickel (free markel)	40.5c 480c	
Tin (Kuala Lumpur market)		-10 -0.30
Tin (New York)	378.5c	-6.0
Zinc (US Prime Western)	804c	
Cattle (live weight)†	113.15p	-1.82*
Sheep (dead weight)†	161.99p	+9.45
Pigs (live weight)†	105.03p	-0.33*
London delly sugar (raw)	8349.2y	-0.8
London daily sugar (white)		-9.0
Tate and Lyle export price		+20
Sarley (English feed)	£112.5x	<del></del> -
Maize (US No. 3 yellow)	£112.5% £124.0	-0.5
Wheat (US Dark Northern)	£123.5w	-4.3
Rubber (spot) 🖤	56.90p	-0.25
Rubber (Nov)♥		-0.50
Rubber (Dec)♥		-0.50
Rubber (KL RSS No 1 Nov)	230.0m	-1.0
Coconut Oil (Philippines)§	\$475.0y	+7.5
Paim Oil (Malaysian)§	\$312.5y	
Copra (Philippines)5	\$310q	
Soyabeans (US)	£167q	
Cotton "A" index	82.00c	-0.20
Wooltops (64s Super)	607p	+ 10

£ a tonne unless otherwise stated, p-pencerko c-cents/ib. r-ringgit/kg. y-Oct/Nov. x-Oct/Dec. -Jan/Mar. v-Sep/Oct. w-Oct. q-Nov. z-Jan/ FebtMeet Commission average tatatock prices. change from a week ago. YLondon physical

COCO	A — Loud	on FOX	₹/tonn	• 1
	Close	Previous	High/Low	
Dec	748	753	750 729	- 7
Mar	726	720	728 704	7
May Jul	735 748	730 749	738 714 751 790	3
Sep	766	743 759	751 730 757 745	9
Dec	788	787	789 77ů	3
Mar_	<i>908</i>	810	809 791	_ 3
Turnov	er: 7749 (7	7039) lots o	f 10 tonnes	- 1
ICCO I	ndicator p	xioes (SDF	is per torne). Dali	> 0
price it for Oct	11 R57 97	630,93 (043. ' (885,45)	is per tonne). Dali 48) :10 day averag	e <u>3</u>
COFFE		don FOX	2/tonn	- :
				_ `
	Close	Previous	High/Low	_ 3
Nov	896	690	705 675	- ]
Jen Mar	682 686	674 · 683	685 860 687 670	3
Mav	700	698	702 <b>69</b> 0	8
Jul	717	713	702 <b>69</b> 0 716 713	2
Sep	735	734	735 730	9
Nov	753	758		_ 3
Turnov	er: 3445 (	2760) lots o	f 5 tonnes	- 7
ᅄᅋ	: Come 4	ang (ng) c	SR.44) 15 does come	r C - 3
age 65	.26 (66.26)	,	ents per pound) to \$5.44). 15 day aver	- <u>:</u>
	R — Lond		(\$ per tonne	- :
Raw				<u>"</u> =
	Close	Previous	High/Low	. <u>•</u>
Dec Mar	311.80	310.00	306.00	-
Mar May	306.80 301,40	305.20 300.00 294.40	310.20 304.20 304.40 299.40	Ā
Aug	295,80	294,40	304.40 299.40 295.00 293.00	Ā
Oct	296.20	285.00	289.40 284.00	_
Dec	284,00		278,00	. 1
White	Close	Previous	High/Low	_
Dec	385.00 386.00	388.00 386.00	387.00 384.50 387.50 385.00	- 3
Mar		386.00	387.50 385.00	-
May Aug	386.00 392.00	385.00 380.00	386.50 382.60 391.50 389.50	õ
Oct	372.00		371.50 369.50	-
		2497 f1988		: 4
White 1	461 (777).		lots of 50 tonnes e): Dec 2500, Ma	٠ ٦
7871S-	Winte (FF	r per tons	18); Dec 2500, Ma	r
			Oct 2455, Dec 2380.	. ;
CRUDI	E ONL — H	PÉ	\$/barre	ã ~
	Clos	n Previo	us High/Low	- 6
Dec	18.43	18.16	18.44 18.27	- N
ian	18.17	77.95	18.17 18.09	j
PE Ind	ex 18.42	18.18		Ě
Turnovi	er: 8504 (S	790)		- Ŧ
	L - PE		\$/toppe	_
				: ;
	Close	Previous.	High/Low	_ =
Vov	177.00	178.76	177.25 175.25	_ <u> </u>
Dec	174.75	172.25	175.25 175.25	Ŋ
lan Feb	172.75 168.50	170.25 166.25	173.00 171.50 189.25 189.00	J
Mar	185.00	182.50	165.00	ñ
lor_	160.50	159.50	162.00 160.50	j
			100 tornes	•
UTNO#	H #910 (J.	וא יפטחולי מבי	100 tonnes	=
				, :
WOO	L .			1 5
HIGH	ER interes	t rates have	e depressed the erling's decline	Į
UKm	Erkel evel	numer. S	erking a decume electric on the	:
CHII D	e organists takke bed	hapes of a	elptul on the assing on higher	7
- kmoon	ried rew n	reterial cos	Sale Maritimes	łŧ
are n	Imours of	more short	-Ome wonding in	•
	territor W		world-wide	1

especially from China where toreign exchange is not available at present. Tops are quoted higher for currency reasons in Bradford but there is no chance of setting at quoted levels of 607p/kg for 64s super-



The bell price slig provented trade	livestories from es were	cks saw i buy-sto	unchang heavy ga	
price stig pro- trad	es were htly as l	also m	حاملك محد	mind min fir
prot			ted. Catt	6 t086
trad	LINGA DE		oxed cuto	
tron			omblex A	
	n techni	cal actio	n	-
Ma	w Y	ork		-
100		oz.; \$/troy		
)ct	Close 362.6	Previous 361.0	362.3	361.0
lσν	354.2	363.3	0	0
Sec de	366.1 370.1	365.2 369.2	366.7 370.7	354.3 368.8
lφr	374.2	373.2 377.2	373.3 378.1	372.8 376.7
wa.	376.2 362.1	381.1	0 .	. 0
)ct lec	366.5 360.5	385.3 389.5	0	0
		•		
LAT		roy oz; \$/1	roy oz.	·
	Close		. High/Lo	w
a	480.3	480.9	481.0	479.0
	486.3 490.3	486.9 490.9	467.5 491.0	484.5 489.0
lul lul	494,D	494.5	495.0	495.0
)ct	497.8	498.4	<b>o</b> .	G
a.va	PR 6,000 to	тоу од; сел	its/troy oz.	
	Ciosa	Previous	High/Lo	w
Oct	507.6 510.4	503.0 506.1	506.0 0	502.0
)ec	514.3	510.0	515.O .	509.5
len Ver	517,2 525,6	512.9 521.3	0 526.5	0 521.0
Any	683.1	\$28.7	584.5 540.5	<b>629.3</b>
bdl kep∙	540.8 548.6	536.3 543.9	549.0 548.0	596.5 548.0
)ec	559.8 563.5	554.9 558.5	550.5 0	555.5
an.	2002	9900	•	0
NDF	CRS			
_		e: Septem	ber 18 193	1 - 1001
	Oct 10			o yr ago
	1867.1	1850.2	1906.7	
				1862.6
OW				1863.5 1001
OW			31 1974 = 128.48	

	<u> </u>		anger: corp.	25.50	122	***	me (asitro	tana nine	
COP	<b>FEB</b> 25,0	00 liber cent	b/Rps		' Ch	icag	0	. ^-	
	Close	Previou	s High/L	Per .	·				
Oct	131.2	3 131,15	131.20	130.56	BOTA		000 bu min; o		rishei
Nov	130.10		130,00	130.00	· ·	Closs :	Previous	High/Low	
Dec	128,6		129.60	126.65	Nov	552/2	552/2	557/0	551/0
ÇRU	DE OF (	Light) 42,00	0-US gells :	\$/bazrel -	. Jan	584/4 · 577/2 ·	583/6. · 576/2	589/0	554/0
	Lates	t Previou	s High/Lo	<b>W</b>	May	587/2	588/4	590/6 590/4	. 577/0 . 587/0
Nov	20.31	20.17	20.40	20.25	Jul .	592/2	<b>990/6</b>	596/4	591/0
Dec	20.17	20.00	20.25	20.09	Aug	592/4	589/4	596/0	592/0
Jen	18.90	19.75.	. 19.98	19.84	. Sep .	575/4	<i>\$75/4</i>	581/4	. 575/4
Feb Mar	19.69 19.50	19.55 19.40	19.76 19.50	19:55	env.	DEAN OF	60,000 lbs; c		
Apr	19.39	19.28	19.48	19.48 19.37					<u>_</u> :
May	19.33	19.16	19.33	19.22		Close	Previous	High/Low	
Jun Jul	19.12 19.04	19.04 18.95	.19.21	19.10	Oct	18.07	18.26	78.40	18:07
Abg	18.93	18.87	18.10 18.97	19.01	- Dec	18.45 18.68	18.64 - 18.90	18,80	18.45
		_	1427	rouse	Mar	18.10	18.35	19.02 19.50	18.66 19.10
HEAT	MG.OIL	42,000 03.0	relia. Contr	/US cells	May	19.45	19.72	19.63	19.45
_	Letest				Jul	19,81	20.10	20.10	19.81
					Aug Sep	19.85 19.90	20.10 20.15	20.12 20.25	19.85
Nov	6005 6050	5964 6003	6030 6070	5980 6025		10.00	24,10	2023	19.90
Jen	6000	5944	6025	5075 ·	COVA	Deals we	NL 100 tone;	***	<del></del>
Feb	5885	5805	5880	5835					
Mar	6635	5570	5650	5595		Close	Previous	High/Low	·
Mey	5445 5290	5360 5200	5445 5290 ·	5390 5245	Oct	186.6	186.2	187.5	186.6
- dun	5180	5095	5175	5150	Dec	181.2	180.2 ,	181.8	180.7
Jul -	<b>5110</b>	5055	5110	5100	Jan Mer	178.9 178.7	178.7 - 177.7	180,4 179,2	179.2 178.2
Aug	5130	5108	<b>8130</b>	5130	May	177.8	176.7	178.2	177.0
COC	DA .10 too	nes;\$/tonne	35 .		Jul.	177.0	175.8	177.5	176.2
	Close	Previous	High/Lo		Aug Sep	176.0	175.5	176.5	175.5
5			993		ach	176.0	174.5	170.0	175.0
Dec	965 992	993 997	998	975 978	843/71	5 6 000 by	min; cents/5	-	
May	1006	1016	1015	996					
كباڭ ,	1028	1033 .	1022	1017		Close	Previous	High/Low	
Dec	1072	1075 1089	1075 1097	1057 * 1080	Dec	235/0	233/2	295/2	233/2
		. 1000	140.		Mar May	242/0 247/0	240/2 245/8	242/0 247/2	240/2
COFF	EE "C" 8	7,500fbs; co	nds/lbs		Jul	249/2	248/4	249/6	246/2 · 248/2
	Ciose				Sep	240/2	240/0	240/2	239/2
		Previous			Dec.	236/4	238/2	237/0	235/2
Dec Mar	69.59 72.24	69.51 72.12	70.30 72.35	68.30	WHEEL	3° 6,000 bu	min; cents/	BOID-bushel	
May	74.25	73.75	74.25	71.00 78.00		Close	Previous	High/Low	
Jul	76.76	76.01	76.00	75.25	Dec	404/2	407/0	407/D	
Sep	77.75	78.00	78.15	77.35	Mer	401/4	408/2	404/2	403/0 400/4
Dec	51.40 83.50	81.38 84.25	81.75 0	81.00 0	May	384/4	385/2	386/4	863/0
		D *t1" 112,			Jul Sep	354/6 359/0	355/0 359/0	358/0	969/0
					Gup	3480	adwru .	350/0 -	· 959/0·
	Close	Previous	High/Lov	<u> </u>	LIVE C	ATTLE 40	000 ibs; cen	te/lbu	<del> </del>
معق	-13.17		. 0	0					<u> </u>
Max	13,71	13.70	13.97	13.69	-	Close	Previous ·	High/Low	<del></del>
May	13.50	13.45 °	13.70 13.50	13.43	Oct Dec	73.20	72.85	73.22	72.77
Oct .	12,98	12.90	13.10	12.89	Feb	74.85 74.77	74.60 74.57	74.87 74.80	74.45 74.42
Mar	12.58	12.58	12.70	12.67	Apr	74,87	74.70	74.90	74.55
	_				Jun	71.95	71.85	72.02	71.70
COTT	ON 50.000	cents/lbe			Aug	70.42	70.30	70.50	70.35
		<del></del>	High?		1500		<u> </u>		
	Close	Previous	HIGHTOW	<u> </u>	CIVE N	OC2 30'0	00 fbr, cents/1	bs.	
Dec	78.58	78.49	73.70	73.25		Close	Previous	High/Low	<del></del>
Mar	74,73	74.70	74.80 75.55	74,45	Oct	47.62	47.22		
May Jul	75.50 75.64	75.42 75.35	75.65	75.35 75.20	Dec	46.05	45.92	47.80 46.32	47.25
Õđ.	59.90	70.16	70.10	69.75	Feb	45.62	46.92	46.10	45.65 45.50
Dec	65.83	66.55	67.00	66.75	Apr	42.97	43.17	43.35	42.82
Mar	<b>67.75</b>	67.50	·0	G .	Jun	47,65	47.82	47.75	47.40
ORAN	QE JUICE	15,000 lbs;	cents/lbs		- Aug	48.00 48.82	48.00	48.00	47.70
<del></del>				<del></del>	i.		46.80	46.65	46.60
	Close	Previous	High/Low	<u> </u>			<u> </u>		
Nov	136.30	136.20	187.50	138.00	PORK	DELLIES 4	10,000 lbs; ce	ota/lo	
jen Mar	191.20		132.90 132.15	131.10		Close			<del></del>
Mar May	130.60 130.50	131.05 130.80	131.40	130.80 130.60 .	87-1		Previous -	High/Low	
Jul .	130.20	130.60	131.00	130,50	Feb Mar	47.72	48.55	47.82	46.80
Sep	t30.20	130.50	131.00	130.00	May	47.42 48.02	45.20 45.90	47.55 49 12	46.35 47.00
Nev	190.20	130.50	0	0	J.L	47.65	46.47 -	48.12 47.95	47:00 46.80
Mer	130.20	190.50	q	0	Aug	45,55	44.55	45.95	45.40
	•						-	-	

#### LONDON STOCK EXCHANGE

## Equities unchanged in nervous session

THE UK stock market's collective difficulty in comprehending the events of the past week was accurately indicated yesterday by the final reading on the FT-SE Index unchanged since the previous close, despite a moderately active trading session. Attention is now focused on

this morning when Mr Nigel Lawson, the UK Chancellor of the Exchequer, will address the Conservative Party Conference and, hopefully, enlighten the financial markets on the Government's policies towards sterling and domestic interest

The day started brightly as

Accor	nt Dealing	Dates
Thrst Dealings Oct 2	0 <del>ct</del> 16	Oct 30
Option Declara Out 12	Dct 26	Nov S
Lest Dealings: Oct 13	Oct 27	Nov 10
Account Day: Oct 23	Nov 5	Nov 20

in early trading and share prices were steadier after the sharp fall suffered late in the previous session. The half point increase in Japanese dis-count rate had little immediate effect in a London equity market still looking for signs of an easing in US credit policies. However, with all the interest

centred once again on the US dollar and sterling weaker at the end of the day, the UK stock market could not maintain its early promise.

After showing a rise of

nearly 14 Footsie points soon after the start of trading, the market gradually lost its way and dipped into negative terri-tory when Wall Street upset predictions by opening lower. The FT-SE ended the day at 2,218.8, the exact closing level

recorded on Tuesday. The market at present is all about sentiment, and that has gone badly wrong, commented a senior dealer at Strauss Turnbull. The mood is generally bearish, although the

investment house, of a Footsie Index at 1,800 some time next year is offset by optimism from Nomura, which has said that the Index "could be 3,200 going

into the next election."

While the stock market continued to keep a close eye on sterling yesterday, the overall view was that the current uncertainties need some statement from the Chancellor and also perhaps from the Prime Minister, who will speak at the Party Conference tomorrow. In the meantime, market analysts were wary of commenting on the potentially beneficial benefits for export stocks of the

FT-A All-Share Index

1200

**Equity Shares Traded** 

Aug Sep Oct

Among motors, Jaguar con-tinued to move in reverse gear

on speculation that Ford,

which has said it wants to take

a stake in Jaguar may be in talks with Saab-Scania about acquiring its car division, More

than 5m shares were traded as

the Jaguar share price fell 17 to

In overseas traders, Polly

Peck fell back on the news that

the company was to spend a total of £13.8m to buy out the minority in Polly Peck Far

East, its Hong Kong quoted subsidiary. Shares closed off 4 at 302p. Ulster TV suffered in

the wake of the cautious state-

ment that accompanied last

week's figures. The shares fell 5 to 128p. Analysts, however, continued to rate the company

highly in the light of its cash file and the fact that it is more likely than most independent TV companies to keep its fran-

chise when it comes up for

renewal at the end of 1992. The award for Northern Ireland is especially sensitive politically. The sale of Granada's retail venture Laskys for £8.9m to Comet, owned by Kingfisher, helped Granada add 3 in the last hour of trading to end 3 better overall at 322p. A County NatWest WoodMac recommendation to switch out

of Thorn into Granada also

helped.

Kingfisher also closed 3 better, at 284p. The share had been as high as 208p in what

dealers described as a techni-cal bounce after recent sharp

Other leading stores also consolidated after recent weakness. Two of the most volatile, Burton and Next, posted penny gains to 203p and 99p respec-tively.

Body Shop, often classed with Burton and Next as a "concept store" fell steeply.

ndation to switch out

**600** 

prediction by a consultant slide in sterling since last strategist to BZW, the UK week's news of a £2bn deficit on UK trade in August. Some pessimists noted that

the Prime Minister's speech

falls on "Friday the 13", and a mite too close to the anniversary of the 1987 Crash for comfort; the weather reports were scanned for any return of the hurricane which preceded the Crash in the UK stock market. Seaq volume remained relatively high, at 503.2m shares against the 523.1m of the previous session. Some traders identifled institutional selling into the early morning rally, after which trading seemed to be largely between market mak-

The shares touched 350p before closing at 357p, down 30 on the day. A one-third fall in profits at the interim stage knocked Anstin Reed hard. The figures were below worst expectation and prompted downgradings

from analysts. The "A" shares ended 28 off at 197p. Doubled profits at Lloyds Chemist did not do the trick either and the shares fell 15 to 1939. Some dealers pointed to a slightly larger contribution than forecast from properties, seen as particularly vulnerable in a time of high interest rates, but others said the proporty contribution remained small. "It doesn't matter how good your results are in second line

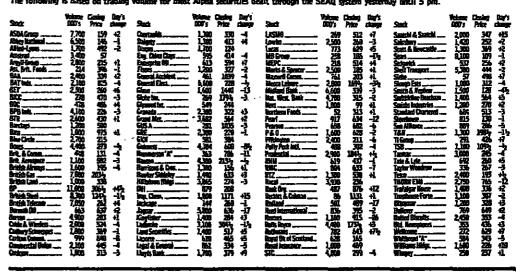
stores today," said one. One of the few bright spots was Ratners, up 3 at 250p. It was helped by the extraordinary meeting's approval of the creation of dollar denominated preference shares. "This means there should not any cash calls in the near future," explained an analyst.

Analyst tend to exempt Ratners from their bearish assessments of the stores sector on the grounds that its products are cheap, and therefore should make for resilient sales in hard times, and that competition is fragmented, especially in the US. Mr Nick Bubb, the analyst at Morgan Stanley who took all stores of his buy list after the last set of trade figures, upgraded Ratners, WH Smith and Boots from "hold" to "look to buy." The latter two were at investor presentations at Morgan yesterday. WH Smith "A" shares and Boots ended the day a shade lower on

306p and 273p respectively. Sears also edged lower as Hoare Govett Hoare trimmed

FINANCIAL TIMES STOCK INDICES 83.75 (14/6) 89.29 127.4 49.18 (9/1/35) Fixed Interest 50.53 (11/10) (28/11/47) (3/1/75) 734.7 43.5 (15/2/83) (26/10/71) 154.7 (17/2) 215,2 1782.8 2443.4 986.9 (3/1) (16/7/87) (23/7/84) FT-SE 100 Shere Basis 100 Govt. Secs 15/10/26, Fixed Int. 1920, Ordinary 1/7/36, Gold mines 12/9/55. Basis 1000 FT-8E 100 31/12/83. ☆ Nil 10.94 4.40 10.57 11.40 Earning Yid %(full)
P/E Ratio(Nat)(☆) 10,93 11,03 10.93 11.03 10.53 11.44 11.20 10.21 SEAG Bargains(5pm) Equity Turnover(2m)† Equity Bargains† Shares Traded (mi)† 28,298 876,27 26,310 27,459 1048.40 26,553 397.7 30,419 28.76R **GILT EDGED ACTIVITY** 911.21 28,340 379.4 406.0 5 – Dey average Day's High 1811.1 Day's Low 1791.3 "SE Activity 1974. Excitating later-market business & Overseas burnover. Calculation of the FT indices of daily Equity Bergains and Equity Value and of the five-day sverages of Equity Bergains and Equity Value, was dis-continued on July 31. Cooling values for July Day's Low 2213.3 Open 10 a.m. 2223.5 2230.7

#### TRADING VOLUME IN MAJOR STOCKS



profits from £225m to £220m and for next year from from £245m to £235m. However, Hoare took the stock off their sell list, saying it had been persuaded that cost cutting would enable Sears to raise its dividend by 5 per cent, making the current year's yield 6% per

Tate & Lyle also benefited from contributions from inter-national divisions. Analysts commented that most of its borrowings were in the US where interest rates were fall-ing. The shares added 5 at

STC remained under a cloud, the shares retreating to 297p at one point before stabilising to close a net 4 off at 299p; turnover came out at 4m. There were suggestions in the market that Hoare Govett, the com-pany's brokers, had cut their

profits forecasts for the group. "Not so," said Hoare who confirmed they had met STC on Tuesday. British Telecom were 4

higher at 262p on 7.1m after a presentation to analysts on the llular business; on Tuesday McCaw, 22 per cent owned by Telecom, announced it had altered its offer for LIN Broadcasting, the US cellular group, giving LIN's cellular busises a value of \$295 per head of population. The increased per pop" valuation directed further interest towards Racal Telecom, which rose 3 more to 381p, although one electronics analyst took the view that pushing Racal Telecom up on US cellular values "is getting

just a trifle unoriginal." Among advertising agencies, Geers Gross plunged 11 to 50p ahead of interim figures due on

Tuesday.
In a statutory filing made in Washington on Tuesday, Southeastern Asset Manage ment, a US investment com-pany which owns more than 10 per cent of Saatchi and Saatchi said it had received approaches from "third parties" about "possible restructuring transactions" involving the UK com-

pany.

This combined with with a non-committal statement from oneper cent stakeholder Fin-invest, owned by Mr Silvio Ber-lusconi, the Italian media entrepreneur, to stimulate sharp swings in Saatchi's share price. The shares settled 15 better at 347p.

■ Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 28

## Tactical fight in Ferranti

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STORY OF STREET

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Action in Ferranti, the beleaguered defence electronics group, was virtually non-existent for much of the session, but the share price crupted in the late afternoon when the market became aware that Hoare Govett was bidding 56p

a share for up to 20m shares. Some hefty deals were con-cluded before another securiciuded before another securities house, Kleinwort Benson, moved in and holsted its bid price to 57p a share. This killed off the action, but not before 21m shares had changed hands. The Ferranti price, bid up to 57%p at one point, came back to close a net 1% higher at 56%p. at 56½p.

Hoare Govett is broker to British Aerospace which, on Tuesday, said it was looking at the possibility of mounting a joint hid with Thomson-CSP, the French group, for Ferranti.

Electronics specialists con-tinued to take the view that there is now a floor under the Ferranti share price. If indeed British Aerospace have increased their holding, then any other potential bidders will have to go above this level, and a price above the pre-suspension 73%p looks more possible with every pass-ing day," said one. Another observer said that

the GEC/Siemens duo would be taking a hard look at the situa-tion, not least because it inherited a 2.2 per cent stake in Ferranti from Plessey; one wonders how happy Lord Weinstock will be to see Thomson picking up such a big-slice of the UK defence business.

Dalgety popular

Dalgety, the food manufac-turer, moved briskly ahead in early trading on news that it had finally disposed of Gill and Duffus, its commodities divi-

Analysts said Gill and Duffus had diluted Dalgety's earn-ings and had possibly deterred potential bidders. Last week Como International, the invest-ment vehicle controlled by Mr Robert Holmes & Court and Société Nationale Elf Aquitaine, announced it had cut its stake in Dalgety to less than 5

"I'm glad they've done this [sold Gill]. In investor relations terms it was a disastrous acquisition," sald Mr Richard Workman of Hoare Govett. The disposal would increase Dalgety's break-up value to 525p from 510p, he said, and had lysts to raise their pre-tax

profit estimate slightly for this financial year to £122m from

But unless Dalgety tried to make new acquisitions or itself became the subject of renewed takeover speculation its share price would be hard to defend on longer-term basis at current levels, he said.

Mr Les Pugh of Salomon Brothers noted that over the past five years, Dalgety's earn-ings-per-share growth had been half that of the food manufac-turing sector and that further "radical surery" may be "radical surgery" may be required to close that gap. "That means the share price could stagnate until we get evidence of earnings growth or new bid speculation," he said. These longer-term doubts pushed Dalgety off its highs and it closed up 4 at 413p.

NY sells Reuters

New York turned sellers of Renders on Tuesday night in the wake of news, ignored in the UK, that a project to build dealing rooms systems at County NatWest WoodMac's offices in London had been

A newspaper report spoke of interim systems having to be installed at no charge to County as an interim measure. The shares opened weakly and fell further, bottoming at 908p before recovering some ground to end at 9150, still a net decline of 26. Volume, at 1.1m shares traded, was partic-

ularly good for the stock. The oil sector gave another clear display of its defensive qualities, with the majors. attracting strong buying again,

BP were well supported late in the day, closing 4% higher at 306%p. Shell finally encoun-

Ultramar, widely regarded throughout the City as one of the undervalued stocks in the oil sector, were chased up to 329p, before closing a net 3 higher at 328p; Fanmure Gor-don, the stockbroker, came out yesterday with a buy recom-mendation on the stock. It highlighted the company's net asset value of 492p, the stabil-ity of its earnings from Indonesian gas, and its active explora-tion programme. Mr Stephen Thomas, the Pannure oil analyst, said his target for the

Ultramar share price was 400p. The speculation of imminent moves concerning Burmah/Calor/Premier/SHV tended to run out of steam yesterday. Dealers reckon that SHV has probably increased its stake in Burman by a modest amount from the current 43 per cent (or 7.8m shares) level, "but let's wait and see if there is any big bid in the wings." Regarding Calor, the talk yesterday was of fading bid hopes with turnover shrinking to 69,000 shares. Burmah shares were 2 firmer Burmah shares were 2 firmer at 637p on 668,000 while Calor

edged up 6 to 431p. Premier held at 101%p. Shares in Vickers, edged forward, on the news that IEP Securities, controlled by Sir Ron Brierley, the New Zealand based businessman, had increased its stake in the comnany and now owned 13.4 per cent of Vicker's shares. Vicker's shares closed at 239p, up 3% on the day. Analysis however do not

believe Sir Ron is likely to

make a bid for Vickers reason-ing that he faces two obstacles were he to make such a move. helped by a couple or conthe sector in the City. Sector specialists said the benefits of a strong oil price – November Brent added 25 cents at \$18.65 a barrel, and has recently moved up sharply in recently moved up sharply in original holder in the event of the original holder in the event of Vickers being taken over.

Mr lan Low analyst at Laing Chank said: "Sir These are that the Govern-

Ron is probably moving into the stock to make money and then move out again." at 306%p. Shell finally encountered some profit-taking after the strong recent showing, the shares dipping 2 to 444p.

Dealers said LASMO had been keenly bought and closed 7 higher at 512p, on expectations of drilling news in the near future.

The move our again.

News of an order for 12 Airbuss, for which British Aerospace builds the wings, failed to lift the markets poor view of BAe's plans of mounting a joint bid for Ferranti with the mear future.

NEW HIGHS AND LOWS FOR 1989

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## Trading in Turkey: We hold the key.

Countless business opportunities exist in Turkey, and with the right key, you will find all trade doors are open to you. Isbank, Turkey's largest private commercial bank, has 65 years of

business concern, industrialists in our own right, as well as commercial leaders.

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As a result, there is no market information we can't obtain, no introduction we can't make. no door we can't open. Business opportunities in Turkey are there for the taking, and with the right key, you can gain access to all of them with speed and ease Come and use the key.

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### **APPOINTMENTS**

### **TI Group** managing director

■ TI GROUP has appointed Mr Sidney Taylor as managing director operations, a new post from January 1, 1990. A member of the group main board since 1985, he is president and managing director of Bundy International, Tr's largest business.

■ LAZARD BROTHERS has appointed Mr Anthony Northrop as a director from October 30.

isa international, a specialist distributor of branded consumables for information processing equipment, has appointed Mr Keith Edwardes to the main board. He joined ISA in April as commercial director.

Mr David Acland is relinquishing his executive duties as chairman of BARCLAYS DE ZOETE WEDD INVESTMENT MANAGEMENT on October 31 when he retires. He will remain non-executive chairman of BZWIM and non-executive vice chairman of BZW Property Investment Management, Mr Donald Brydon, BZWIM managing

director, will assume responsibility as head of asset management division of Barclays de Zoete Wedd from November 1.

TAKARE has made the following main board approintments. Mr Deverok Pritchard has been appointed. deputy chaîrman. Mr David Pegg, senior partner of Gisby Harrison since 1983, has been made a non-executive director.

Mr Graham Wickenden has joined DELTA as aquisitions manager. He was with the corporate finance division of Kleinwort Benson.

■ Mr Howard Phelps retires from the board of THE PENINSULAR AND ORIENTAL STEAM
NAVIGATION COMPANY on October 20, and as chairman of Earls Court & Olympia, where he is succeeded by Mr Peter Ford, a P&O main board director who retains his existing responsibilities.

■ Mr Michael Harris has been appointed chief executive of Firstdirect, direct banking division of MIDLAND BANK. He was a financial services consultant. Ms Jan Smith becomes marketing director; Mr Alan Cull, operations director, and Mr Kevin

Newman, systems director. ■ Mr John Bird has been appointed UK director for HURLIMAN SWISS LAGER. He was sales manager with Courage.



Mr Paul Seymour (above) has been appointed chief executive of LAURENTIAN HOLDING COMPANY, formed by the merger of Trident Life and Imperial Life of Canada, He was group director, Europe, for Abbey Life and a main board director of Lloyds Abbey Life of which he was deputy chairman. He takes up his appointment in mid-Novem-

■ TONKA has appointed Mr Peter Waterman to the new post of general manager, European strategic planning and export sales. Mr Denis Horton has been promoted to managing director, Tonka (UK), from director of European marketing and operations. He is succeeded by Mr Andy Ferguson, who is replaced as group sales director, Tunka (UK), by Mr

■ WILDE SAPTE, City solicitors, has appointed Mr Andrew Taylor to the new post of director of marketing.

**AYNSLEY CHINA has** appointed Mr Lindsay Mackinley as a non-executive director. He is a retired executive director of Rowntree.

■ SEQUENT COMPUTER SYSTEMS has appointed Mr John McAdam to the new post of UK sales director. He was at Data General.

 Mr Andrew Heritage, Mr
John Connolly and Mr William
Gibson have been appointed directors of R.P. MARTIN. Mr Martin Plumb has been appointed a director of R.P. Martin Deposits.

RACAL-REDAC has appointed Mr Leif Möllerström as director of Northern European operations.

**■ YORKSHIRE BANK has** created a card services division, and appointed Mr John C. Howley as controller (card services), and Mr Philip Lazenby as general manager assistant with responsibility for a new debit card within the SWITCH organisation and ATM reciprocity within the LINK network.

■ SCHLUMBERGER Industries Epergy Management, Cambridge, has appointed Mr Julian Shaw as director of ... sales. He was sales director at Solartron Instruments, a Schlumberger subsidiary.

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	FIUNII		UNMATION SE	Bid Offer + or Yield Price Price - Greek	State Code. Bad Stiffer + or Yield Charge Price Price Price - Ser's	Print Print Print
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## LONDON SHARE SERVICE

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THE REPORT OF THE PROPERTY OF

## CURRENCIES, MONEY AND CAPITAL MARKETS

#### **FOREIGN EXCHANGES**

## Firm dollar and nervous pound

eign exchanges yesterday. The pound remained ner-

yous, as the Bank of England continued to defend the currency, through sales of dollars and European Currency Units. The US Federal Reserve and

European central banks joined in a round of co-ordinated intervention to sell dollars, but this failed to prevent a rise by the US currency. Earlier in Tokyo the Fed and Bank of Japan sold dollars, while the Japanese central bank also tried to depress the US unit with a rise of 0.5 per cent to 3.75 per cent in its discount

At the close of trading in London the dollar had not established itself above resistance levels of Y145 and DM1.92, but sentiment continued to favour the currency. The firm dollar continued to reflect an interpretation of a speech in Moscow on Tuesday by Mr Alan Greenspan, chair-man of the Federal Reserve Board. This was taken to indicate that the Fed was in no hurry to cut US interest rates. Dealers in London suggested that the speech had probably

ind that	the Fed o	chairman w
€ 1	n new	YORK
0ct_11	Latest	Previous Close

0ct_11	Later	Close				
£ Spot	1.5500 · 1.5510 0.68-0.67pm 2.03-2.00pm 7.38-7.28pm	1.5545 - 1.5555 0.85 - 0.83cm 2.38 - 2.33cm 8.40 - 8.20cm				
Forward premions and discounts apply to the US dollar						
STERLING INDEX						

STERLING INDEX				
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CURRENCY KATES					
0d.11	Bank rate %	Special* Drawing Rights	Europeau † Currency Unit		
	1012 1012 1013 1014 1313 314 913 600	1.24063 1.26387 1.48315 16.7817 50.1124 9.29260 2.38341 2.69015 N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A	1.43791 1.07343 1.26263 14.4881 43.2633 8.02337 2.05809 2.32377 6.96818 1504.42 155.272 7.04064 1.79961 181.335 0.772976		

Swiss Franc 6.00 Greek Drach 201 <sub>2</sub> Irisk Pont	210.307 N/A	1,79961 181,335 0,772976				
A Sterling quoted in terms of SDR.and ECU.per £. † European Commission Calculations. • All SDR rates are for Oct.10						
CURRENCY	MOVE	MENT				
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Gcl.11	Bank of England hotex	Morgan <sup>oo</sup> Guaranty Changes %			
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Australia Brazil Fintand Greece Idong Kong Idong Kong Konga(Sth) Kumati Linzenbourg Malaysia	1000.35-1008.70 1.9865-1.980 6.9530-6.3880 6.9705-6.7280 529.45-283.95 118.95-1050 1034.15-1050 62.10-62.20 4.1585-4.1695 9995-20-401.35 5.7866-5.7900 4.2200-4.2310 39.25-39.3665 5.8870-6.0015 39.25-39.3665	650.00-655.00 1.2855-1.290 4.1229-4.1480 4.1229-4.1480 164.90-187-6.07 7.8860-7.8980 71.20*-0.7365-0.2765-0.2765-0.2765-0.2605-0.2605.00 1.7035-1.7040 1.703							

**MONEY MARKETS** 

market yesterday as sterling nudged a little higher against the D-Mark on the foreign

exchanges and the market waited for today's speech by the Chancellor of the Exche-

quer at the Conservative Party Conference.

bank finished at 15%-1518 per cent, compared with 15%-15 on

Tuesday. Apart from the UK Government's attitude to inter-

UK clearing book base leading rate 15 per cent from Ostober 5

est rates and the value of the

pound, at a time of mounting

pressure on the currency, there were no other factors to influ-

The Bank of England ini-

tially forecast a credit shortage

of £350m, but revised this to a

shortage of £450m at noon.

Total help of £355m was pro-vided. Before lunch the author-

ities bought £195m bills out-

right, by way of £10m Treasury

bills in band 1 at 14% per cent;

£2m local authority bills in

band 2 at 14% per cent; and £183m bank bills in band 2 at

In the afternoon another

ence the market.

14費 per cent.

Three-month sterling inter-

London rates steady

SHORT-TERM rates held cent. Late assistance of around steady on the London money £10m was also provided.

away from sterling on the for- much more likely that he was merely trying to set out guide-lines, for his USSR audience, on the limits of a central banks ability to control the smooth running of an economy.

Nevertheless it was pointed out how easy it is to wipe out the effects of billions of dollars worth of intervention with a few ill chosen words. At the London close the dol-

lar had advanced to DM1.9160 from DM1.8960; to Y144.75 from Y143.95; to SFr1.6775 from SFr1.6570; and to FFr6.4875 from FFr6.4275. On Bank of England figures the dollar's index rose to 71.3 from 70.5.

It was suggested that Mr Nigel Lawson, the UK Chancel-lor, would do well to take a lesson from the reaction to Mr Greenspan's speech, when he speaks to the Conservative Party Conference today. Recent press comment has

A FIRM dollar, and a rise in the Bank of Japan's discount rate, helped divert attention at a speech in Moscow. It was early entry of the full exchange rate mechanism of the Euro-pean Monetary System, or to adopt a tighter monetarist

> The City does not expect Mr Lawson to disclose any new measures today however, but thinks he is more likely to announce a change of policy at the Mansion House speech

> In the meantime sterling is likely to remain nervous and under pressure. Technical support is seen at DM2.95, but there is also resistance at DM2.9750. At the close the pound had climed to DM2.9600 from DM2.9550, but had fallen 1.35 cents to \$1.5445. Sterling showed mixed changes against other currencies, rising to SFr2.5900 from SFr2.5825 and to FFr10.0200 from FFr10.0150, but falling to Y223.50 from Y224.25. The pound's index fell 0.1 to

EMS EUROPEAN CURRENCY UNIT RATES									
	Ecs cestral rates	Currency amounts against Eco Oct. 11	% change from central rate	% change adjusted for divergence	Divergence ilanit. %				
Belgiam Franc Conish Krone Cernian O-Mark French Franc Conton Mark French Gulder Inish Post Lalikar Lira Spanish Pesta	42.4582 7.85212 2.05853 6.90403 2.31943 0.768411 1483.58 133.804	43.2083 8.02337 2.05809 6.96818 2.32377 0.772976 1504.42 130.529	+1.77 +2.18 -0.02 +0.99 +0.19 +0.59 +1.40 -2.45	+156 +156 +164 +163 +163 +163 +129 +129	±1.5424 ±1.6419 ±1.1019 ±1.3719 ±1.5019 ±1.6689 ±4.0815				
Change we for East the	andres onch ha e								

POUND SPOT- FORWARD AGAINST THE POUND									
0ct.11	Day's spread	Clase	Cost month	₩ ₩	Three months	% p.z.			
US	187.50 - 188.80 21604 - 2181 10.904 - 11.004	15409 - 15450 18165 - 18175 3331 <sub>2</sub> - 3342 <sub>3</sub> 6216 - 6226 11553 <sub>4</sub> - 11554 11165 - 11115 2753 - 2784 2753 - 2784 2753 - 2784 2785 - 2784 2	0.82-0.80cm 0.49-0.40cm 13-13.cpm 34-31.cpm 0.5-0.40cm 15-13.cpm 30-10.cpm 15-13.cpm 43-43.cpm 43-43.cpm 43-43.cpm 15-10.cpm 115-10.cpm 0.57-0.54cm	6.29 3.04 6.528 4.15 4.59 7.99 0.61 2.77 3.64 5.39 9.39 7.26 4.63	2.40-2.37pm 1.34-1.25pm 54-35pm 13-1.11pm 1.20-1.11pm 54-35pm 15-14pm 15-14pm 15-14pm 54-45pm 54-45pm 54-45pm 44-44pm 44-44pm 44-44pm 44-44pm 44-44pm	6.18 6.83 6.41 7.93 0.34 0.34 0.35 3.77 5.23 8.94 4.51			

	DOLLAR SPOT- FORWARD AGAINST THE DOLLAR										
0ct.11	Day's spread	Close	One month	% p.a.	Three mouths	% 92.					
UK† trelaud† trelaud† trelaud† Camada Netherlauds Beiglum Oermark W. Germany Portogal Spain Italy Rarnaty France Sweden Japass Austria Switzerland ECU Commercial	39.95 - 40.35 7.40½ - 7.48½ 1.9005 - 1.9225 142.56 - 145.00 119.80 - 121.90 13944 - 1406 6.45 - 6.50½ 6.45 - 6.57 143.25 - 145.10 1.6610 - 1.6820 1.0715 - 1.0725	144.70 - 144.80 13.50½ - 13.51 1.6770 - 1.6780 1.0715 - 1.0725	0.82-0.80cpm 0.19-0.14cpm 0.13-0.35cds 0.13-0.11cpm 1.50-3.00cds 1.50-1.50creds 0.13-0.11cpm 0.13-0.11cpm 0.45-0.45cds 0.50-0.45cds 0.50-0.45cds 0.50-0.45cds 0.50-0.45cds 0.50-0.45cds 0.50-0.15cds	629 3.67 9.667 9.20 9.34 9.34 9.34 9.34 9.34 9.34 9.34 9.34	240-2.37pm 0.47-0.57pm 0.47-0.35pm 0.47-0.33pm 0.35-0.33pm 245-270lds 125-1640h 120-13-0.00h 120	6.1 1.7 -3.4 0.6 -0.9 0.7 -6.8 -5.3 -2.5 -2.5 -0.2 0.9 1.6 -0.9					
PERSONAL PROPERTY AND PROPERTY	discounts apply to U clai franc 40,35-40.4	Ne US dollar and not	to the ladividual o	unescy. I	ielgian rate is for	convertib					

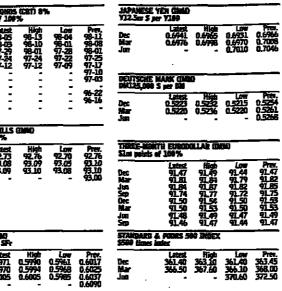
EURO-CURRENCY INTEREST RATES									
0ct.11	Skort	7 Days	One	Three	Six	Çae			
	term	notice	Mosth	Months	Months	Year			
Sterfing US Dollar Can, Bollar Can, Bollar D. Gullder Sw. Frana Deutschnaark Fr. Frant ttallae Lire B. Fr. (Fin) S. Fr. (Fin) Yen O. Krone Aslan SSing	15-144 87-84 12-114 87-84 12-114 87-74 91-74 91-74 12-10 91-74 101-101 88-89	15-143 84-84 124-113 84-83 94-93 94-93 94-93 94-93 114-103 184-84	154-154 818-81 124-114 81-81 124-114 94-95 124-114 94-95 104-114 104-1	151-15 811-811-15 121-11-15 121-11-15 121-11-15 121-11-15 121-11-15 121-11-15 121-11-15 121-11-15 121-11-15 121-1	19 19 19 19 19 19 19 19 19 19 19 19 19 1	143-144 84-82 114-112 84-8 78-71 8-74 94-94 94-94 94-94 94-94 94-94 11-104 84-82			
Long term Eurode	Hars two years	85-83 per ce	et; three years 8'	4,-84, per cent;	four years 812-8	및 per cent; file			
years 8 %-8 % per cen	neminal. Shor	1 term rates are	call for US Dol	lars and Japane	se Yen; others, t	wo days' sotlic			

EXCHANGE CROSS RATES										
0a.11	£	5	DN	Yen	F Fr.	S Fr.	H FL	Ura	C.S	B Fr
£	1	1.545	2.960	223.5	10.02	2.590	3.340	2166	1.817	62 1
\$	0.647	1	1.916	144.7	6.485	2.676	2.162	1402	1.176	40.2
DHA	0.338	0.522	I	75.51	3,385	0.875	1.128	731.8	0.614	21.0
YEN	4.474	6.913	13.24	1000.	44,83	11.59	14.94	9691	8.130	278.
F Fr.	0.998	1_542	2.954	223.1	10.	2.585	3.333	2162	1.813	62.0
S Fr.	0.386	0.597	1.143	86.29	3.869	1	1.290	836.3	0.702	24.0
HFL	0.299	0.463	0.886	66.92	3.000	0.775	1	648.5	0.544	18.6
Ukz	0.462	0.713	2.367	103.2	4.626	1196	1542	1000.	0.839	28.6
C S	0.550	0.850	1.629	123.0	5.515	1.425	1.838	1192	1	34.2
B Fr.	1.609	2.486	4.763	359.6	16.12		5.374	3485	2,924	100.

Yen per 1,000: French Fr. per 10: Ura per 1,000: Belgian Fr. per 100

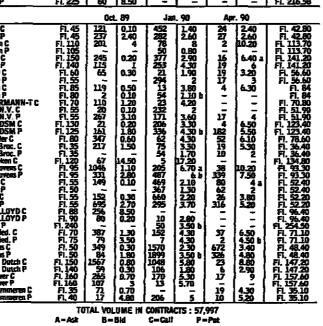
#### FINANCIAL FUTURES AND OPTIONS

	NG 601.7 FUTURES 64ths of 100%	gerubiis	LIFFE US TREASURY ROND FUTURES OPTIONS \$100,000 640% of 180%				
Striler Price 88 89 90 91 92 93 94 Estlenated Previous 6	Calls cettlements Det: Mar 3-57) 5-61 3-10 4-10 3-12 3-24 1-27 2-43 0-56 2-94 0-33 1-35 0-19 1-07 (weignite total, Calls 15 ay's open lot, Calls 15	Pris-settlements Dec Mar 0-11 0-15 0-16 0-29 0-38 0-45 0-57 1-08 1-18 1-49 1-49 2-35 2-21 1565 Puts 1044 6038 Puts 9581		0ec 3-31 2-43 1-59 1-19 0-55 0-35 0-21	21 controls 91 ar 4-12 3-34 2-60 1-35 1-14 ptal. Calls pt. Calls 20	Dec 0-15 0-27 0-43 1-03 1-39 2-19 3-05 250 Pres	
	S OFTERNS (cents per 51)		LIFFE EL	IROSOLLA Is of 100	R OPTIONS	,	
Strike Price 140 145 150 155 160 165 170	Calls-settlements OCI Nor 14.45 9.45 9.45 4.45 4.64 0.49 1.80 0.00 0.09 0.00	Pats-retilements Qct 8007 0.002 0.02 0.00 0.98 1.11 5.62 6.82 10.62 11.43 15.62 16.35	Surface 9100 9125 9150 9175 9200 9225 9250	0.55 0.37 0.23 0.13 0.07 0.03 0.02	Mar 0.94 0.74 0.57 0.43 0.32 0.22 0.14	Dec 0.08 0.15 0.25 0.41 0.60 0.81 1.05	Mar 0.14 0.19 0.27 0.38 0.52 0.67 0.64
tiorated ericus d	epiente total, Calls ay's open int. Calls 21	9 Pats V 1 Pats 20			atal, Calls on Calls 32		
HICA	.GO						
	ISURY BOHOS (CRT) 32mb d 100%	8%	JAPANES Y12.5m	E YEN GI			
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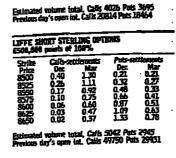


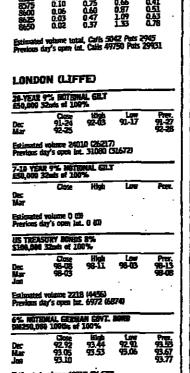
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PHILABELPHI 531,259 (cm)		PTEONS			<del></del>			
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EUROPEAN OPTIONS EXCHANGE									
		1 12-	. 89	<u> </u>	. 90	1 14-	y 90		
Series		Vol	Last	Voi	Last	Vol	Last	Stock	
Sold C Sold P Sold P	5 380 \$ 350 \$ 370	30	_ 10 a	72 115 129	7 4 1250	Ξ	E	\$ 361.90 \$ 361.90 \$ 361.90	
Mov. 89 Dec. 89 Jazz. 90									
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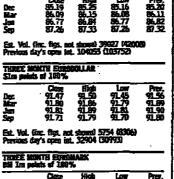


# FE BUND FUTURES OF LINES SO BOD points of 190% E SHOOT STEELING OPTIONS





Dec 103.81 103.95 103.77 104.35	708	73.10			7,2.11
100   100	Estimates Presides	i volume 485 Say's open la	112 (26472 L 37006 (	38938) ·	
Mar 103.41 103.95 Extrasted volume 619 (319)	6% NST	ONAL LONG FOCH 100Hs	TERN JA of 188%	PANESE G	Ņī.
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	Estimata Presions	i wohame 619 lay's open in	(319) L 935 (95	<b>CP</b>	
		Close	High	2.00	Prev.



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E25 per 6	RUEX d lades poi	300 A	-	. A.
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Sext 1.5445	1-mti 1.536			12-ath. 1.4625
Muste	ZLDEG Sis pe	2.		
		. = :		

## advertising appears every

Monday, Wednesday and Thursday

# latest filiph Low Pres. 1.5246 1.5346 1.5226 1.5350 1.5016 1.5060 1.5016 1.5120 1.4810 1.4910 **Appointments**

## BASE LENDING RATES

Liffift Liff's presso processes	-	AN OWNERS ARE WARRIED	_	Whateler or I make which	
Allied Irish Bank	15	Coetis & Co	15	PRIVAThanken Limited	Ľ
Heary Apstacher	15	Cypnas Poperfar Bk		Provincial Bank PLC	26
Associates Cap Corp	14	Dusthar Basik PLC		R. Raphael & Sons	15
Authority Bank	15	Dencas Laurie	15	Rostburglee G'rautez	15
B & C Merchant Bank	15	Egsatorial Baak pic	15	Royal Bit of Scotland	15
Bank of Baroda	15	Exeter Trest Ltd	1512	Royal Bk of Scotland Royal Trest Bask	15
Bagoo Bilhan Vizsaya	15	Financial & Gen. Bank	15 -	Smith & Withesn Secs	15
Bank Happalin		First National Bank Pic.		Standard Chartered	15
Bank Cresit & Comm	15		<b>15</b>	TSB	15
Bank of Oppres	15	Robert Fraser & Pters	15%	United Bk of Kawait	15
Bank of Ireland	15	Girobaek	15~	United Milarabi Bank Unity Trest Bank Pic	35
Bank of Ledia		O Galmars Makon	15	Unity Trest Bank Pic	15
Bank of Scotland		HFC Bank plc		Western Trust Westpac Bank Corp	15
Banque Belge Ltd		♠ Hazabrus Bank	15	Westpac Bank Corp	15
Barciays Bask		Hampshire Trust Pic		Waltgaway Laidlaw	15
Benchmark Bank PLC	15	Heritable & Ger Int Bek .		Yorkshire Bank	15
Brit Bk of Mid East			5 <b>15</b>		
Brown Shipley	15	C. Hoare & Co	15	•	
Business Aftge Bank PLC		Hongkong & Sleavigh	15	<ul> <li>Members of British Men</li> </ul>	
CL Bast Nederland		■ Leopold Joseph & Sons		Banking & Securities He	0115
Charterhouse Bank		Lierais Bank	15	Association, * Deposit now 5	
Cit.lbank NA	15	Meghral Bank Ltd		Saverise 8.5%. Top Tier-£10,	
City Merchants Bank	15	McDornell Douglas But .	15	instant access 12.8% & Mor lasse rate. § Demand deposit	ij,
		Midland Bank	<u> 15</u>	base rate. § Demand deposit	99
		Mount Roubins	15	Martenes 14 25% 15%	

#### the banking system at this week's securities repurchase The Bundesbank accepted bids of DM25.8bn, for a 28-day pact, at a fixed rate of 7.3 per cent. This offset an expiring pact of DM19.2bn. Although

the allocation looked relatively generous, dealers said it was only in line with market The extra funds will be needed to to pay over DM3bn this week for a Federal Government bond issue, and banks must also repay some Lombard borrowings, as well as main-

In Frankfurt credit conditions remained tight, with call money at 7.95 per cent, trading close to the Bundesbank's

Lombard emergency financing rate of 8 per cent. This was in spite of the central bank's injection of a net DMS.6bn into

agreement tender.

In Brussels the Belgian National Bank raised interest rates and increased liquidity slightly at its weekly auction of 14-day securities repurchase agreements. The central bank allocated at 9 per cent all BFr15.225bn bid at a repurchase pact, to replace an ear-£150m bank bills were pur-chased, in band 2 at 14% per a rate of 8% per cent. lier agreement of BFr12.85bn at

taining reserve holdings at the

#### FT LONDON INTERBANK FIXING (11.00 a.m. Oct.11) 3 months US dollars

**MONEY RATES NEW YORK** Treasury Bills and Bonds

Company   Comp						
0ct.11	Overnight.	Cae Mosth	Two Months	Three Modules	Six Mostls	Lombard Interestion
Frankfurt Paris Zurich Ansurdam Tokyo Millan Brussels Brussels	7.90-8.00 92-93 63-65 8.35-8.45 51-53 124-123 9.50 93-10	7.75-7.90 9%-9% 7%-7% 8.10-8.18 5%-511 12%-13 9%-98 10%-10%	7.80-7.95 93,-97, 104-107,	7.85-8.05 98-95 73-77 8.10-8.20 66-1 123-134 96-91 104-103	7.90-8.00 912-911 	9.50 9.50 - - - -
	OND	ON M	ONEY	RAT	ES_	

LONDON MONEY RATES									
Oct.11	Overnight.	7 days notice	One Month	Three Months	Six Months	Gne Year			
Interbank Offer Interbank Bld Sterling CDs Local Authority Deps Local Authority Bonds Discoum Mit Deps Company Deposits Froance House Froance House Froance House Froance Froance House Froance Fr	15	15 14% 14% 14%	155 44 4 4 4 155 15 14 15 15 14 15 15 16 16 16 16 16 16 16 16 16 16 16 16 16	1515 151 151 151 151 151 151 151 151 15	15154 1514 15154 15154 14157 8157 8157 8157 8157 8157 8157	143 144 145 145 141 141 141 852 83 83 84 104			

essury Bills (sell); one-month 143 per cent, treasury Bills, onth 143, per cent; three months 143; per cent; Treasury Bills, and 14.3757 p.e. ECSD Fixed Rate Sterling Export Finance. Make up date in 14.3757 p.e. ECSD Fixed Rate Sterling Export Finance. Make up date in 14.3757 p.e. ECSD Fixed Rate Sterling Export Finance rates for period October 25 to Rovember 25, 1989 to Sept 29, 198

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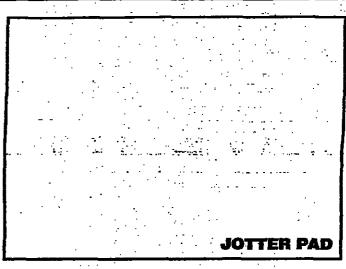
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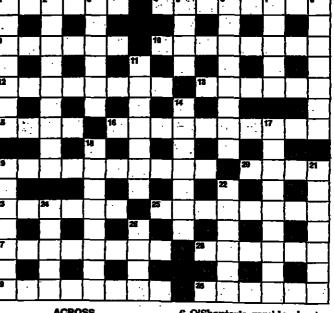
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I.G INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SWIW OBD Tel: 01-828 7233/5699 An AFBD member Reuters Code: IGIN, IGIO FTSE 100 WALL STREET Oct. 2218/2228 +2 | Oct. 2769/2781 -18 Dec. 2245/2255 +3 | Dec. 2785/2797 -18



### **CROSSWORD**

No.7,061 Set by FRESCA



ACROSS
1 Players awarded gold star 4 Heralds run out after wine

on Sunday (8)
9 Song and dance display (6)
10 Sword results in one German with inside wound (8) 12 Go easy about cutting heads from narcissi and salvia for

posies (8) 13 Pole leaves Lancashire 13 Pole leaves Lancashire town – quickly! (6)
15 Sightseeing trip to a place of archaeological interest (4)
16 Stood in lab unraveiling evidence of violence? (10)
19 Pit employing trendy Scot from Africa? (10)
20 Stripshyeaver cone; (4)

Strike-breaker's crust (4) Complaint about students initially upheld by close rel-ative of 1 across (6)

25 Bed large enough for seat of government (8) 27 Piece of verse set to muste

on royal plane? (8)
28 Piece of verse set to music in Pickwick Papers? (6)
29 Something afoot in Alaska?

30 Broadcast includes piano encore (6)

DOWN
1 It can be shuffled (7) 2 Plain bit of southern England (9) .

3 House of fruit? (6) Formerly a concertante

6 O'Shanter's gamble about a shrub (8) 7 Records of ambitious Eton-

ians on the way up (5)

Schoolmaster look fashionable – it's beefy! (7)

On bike covering weather

11 On bike covering weather system? (7)
14 Party's bet on duchess (7)
17 Port and lager's different without Charlie! (9)
18 Part of Spain or Austria disrupted by society (8)
19 A piano sounds bell-like and has charm (7)

has charm (7)

21 Ale-producer, lexicographer and youth leader (7)

22 Design it expressly to show such fire! (6)

24 "Left by a mythical vessel"

from Xerxes by Handel? (5)

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## Profit-taking sets in as Fed fails to ease policy

THE FIRST serious bout of profit-taking for at least two weeks hit the equity market yesterday, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was quoted 24.06 points lower at 2,761.27. Volume was moderately active, with 110m shares traded by sion. Other indices were

also sharply lower.

The key to the moderate selling on Tuesday and sharp sell-off yesterday was a perception that the US Federal Reserve might be digging its heels in on interest rates.

After rate rises throughout

Europe last Thursday and apparently weak US employ-ment figures on Friday, there were high expectations that the Fed would ease monetary

So far, however, there has been no sign that the Fed is easing. It has clearly omitted to signal an easing through its money market operations, and extensively reported comments by Mr Alan Greenspan, Fed chairman, on a visit to Moscow were taken by the financial markets to mean that it did not want to reduce interest rates.

Mr Greenspan suggested that attempts at short-term currency stabilisation were counterproductive in the long term. This was taken to mean that the chairman's views did not coincide with the recent Group of Seven statement that the dollar's current high level ease monetary policy and was not committed to driving down

the value of US currency.

The dollar remained well bid in spite of news that the Bank of Japan had raised the discount rate by ½ point. The rea-son cited by foreign exchange dealers for the dollar's strength was that there had been expectations of a full point rise in the Japanese discount rate.

Confidence in equities was also undermined by the latest troubles on the takeover front. Given that takeovers have provided this market with so much momentum this year, difficulties and problems in the junk bond market may stem the flow of new deals is a

worry.

The latest concern surrounds the collapse of the agreement of Qintex of Australia to acquire MGM/UA Communications, as well as plans in Congress for legislation that would hamper the bid by Mr Donald Trump for AMR, parent com-pany of American Airlines. MGM/UA, the film and television studio, fell \$% to \$20% while AMR dropped \$2% to

Among other airline issues, UAL fell \$1% to \$282% and Delta dropped \$2% to \$77%. Weakness in airlines depressed the Dow Jones Transportation Index, which was quoted 18.49 points lower at midsession at

USX fell \$% to \$37% in response to the company's adoption of a shareholder

The dollar soared on the into effect if any party belief that the Fed would not acquired a stake of 15 per cent or more in the company. Mr Carl Icahn raised his stake in USX to 13.06 per cent last week from 11.4 per cent.

Ramada dropped \$2% to \$11 after the company said that it would not go ahead with a planned \$400m debt offering for Aztar, the company created under a restructuring to run its casino operations, because of the depressed state of the junk bond market. In over-the-counter trading,

McGill Manufacturing leapt \$14% to \$72% on news of a \$72-a-share tender offer from the US subsidiary of Sweden's

Canada

THE WEAKNESS in New York depressed Toronto share prices at midsession in light trading. The composite index lost 15.9 to 4,009.1 on volume of 12.9m shares. Declines led gains by 279 to 208.

Connaught BioSciences was unchanged at C\$35% in spite of a University of Toronto lawsuit scheduled to begin tomorrow which could scuttle the sale of the company to Institut Mérieux of France. The French company has bid C\$37 a share for the company.

**SOUTH AFRICA** 

THE WEAK bullion price sent Johannesburg gold stocks lower in the market's first trading session of the week. Southvaal lost R8 to R134 and

## September brings colour to energetic Paris bourse

Jacqueline Moore sees divergent national trends in turnover terms as autumn comes to Europe

autumn brought mixed results for European turnover in September, while some markets had a colourful, lively month, others began to fade after a busy summer. The most energetic market by far was France, where take-overs and stake-building and the speculation preceding them — boosted turnover by an estimated 43 per cent above August, which was itself a The figure bourse. FFr145.8bn would be its highest monthly total of the year — well above the previous high of FFri24bn recorded in January, and almost twice as heavy as

that of September, 1988. The hectic activity reflected a strong month for Paris, as the CAC General index hit all-time highs with almost monotonous regularity. The insurance sector generated much of the excitement at the start of September, with the saga of the bid by Suez for Compagnie Industrielle and Groupe Victoire reaching its conclusion. Other speculative issues intermittently seizing the limelight included holding company Navigation <u>Mixte</u>, stores group Bon Marché and sugar producer Béghin-Say.

geot also helped to pump up turnover levels, attracting active investment at the start of the month, before strikes at its car plants led to heavy sell-

ing in mid-September. foreigners were responsible for much of the volume, with the Japanese in particular buythey regarded as fairly cheap. The other European star last

EUROPEAN EQUITIES TURNOVER  Monthly total in local currencies (bn)								
Bourse	Sept	Aug	July	June	May			
	'89	189_	'89		'89			
Belgium	85.2	82.0	60.0	72.0	62.4			
France	145.8	102.0	78.0	98.0	72.0			
Germany	104.5	115.5	115.6	132.0	77.9			
Italy	21,800.0	27,080.0	24,564.0	23,090.0	14,080.0			
Netherlands	16.6	16.0	14.1	17.1	14.4			
Canin	749 D	E70 Q	400.4	599 G	618 5			

18.8 Switzerland Volumes represent purchases and sales. Swiss and Belgian West WoodMac

month was Spain; volume surged 28 per cent to its highest level of the year - more than double the figure for the same month in 1988. in confident style, with the general index hitting a year's high one day after the announcement of Spanish gen-

eral elections. A few days later, demand for electrical utilities propelled the index to record highs in busy turnover. For the rest of the month, rallies alternated with bouts of profit-taking - all of which swelled and interest focused on utilities, banks and

construction issues. Activity did not increa throughout the Continent, however: turnover improved but only slightly, in two other markets. Belgium and the Netherlands both made gains of less than 4 per cent, but these small rises followed very performances

declined, ranging from a fall of

9.5 per cent in West Germany to a 27 per cent reduction in Switzerland. Germany, in spite of this decline, held up reasonably well after its active summer and its turnover figure was twice that of the same month in 1988. In contrast, Swiss volume was slightly below that of September last year as the market kept a wor-ried eye on every twitch of the dollar or of Wall Street and every hint of higher interest

19.5 per cent, but this decline was tiny compared with the was the compared with the surge of 94 per cent recorded between the end of May and the end of August. The market was in fairly lively mood for the first half of the month, with the financial scandal at Banca Nazionale del Lavoro's Atlanta branch and the announcement of the issue price for Enimont adding spice. Consolidation then set in, however, broken only by an occa-sional flurry of interest related

to company results.

EUROPE

## Excited rumour vies with the mighty dollar

and prospects for US interest rates preoccupied many bourses, Paris was riding on a speculative roller-coaster,

urites Our Markets Staff.
PARIS got carried away with excitement over a possible bid for the Paribas banking group and then was severely deflated when a was a fearness failed. when a mass of rumours failed

when a mass of rumours tailed to take any sensible shape.

The OMF 50 index had an extraordinarily volatile day, jumping from Tuesday's close of 539.36 to a high of 545.85, only to plummet again to finish at 529.27, down 10.09 or 1.9 per cent on the day. "It was a classic situation of a market petting out of hand," said one getting out of hand," said one

Paribas was suspended several times because of excessive buy orders, surging to a high of FFr654 before coming almost all the way down again to end FFr9 up on the day at FFr589. The persistent rumour was that Navigation Mixte, the diversified holding group, was stake-building defensively or attempting a bid, possibly with the help of allies. Stake-building was one thing, but the bubble burst

when the takeover story began to look unlikely. "To say Mixte is going to make a bid for Paribas is cloud cuckoo land," was

Some of the recent heavy buying in Paribas also appears to be friendly, with its core shareholders increasing their stakes. Yesterday about 1.5 per cent of the equity capital changed hands in Peris, and a significant amount was thought to have been traded in London. (Total volume in Paris was estimated at FFr3bn.) Pari-bas has been seen as underval-ued, but Tuesday's 8.8 per cent

ued, but Tuesday's 8.8 per cent jump, followed by the rise to FFr654 yesterday, may have changed all that.

Mixte itself jumped FFr104, or 7 per cent, to FFr1,599 and some analysts thought it more likely that Paribas was making a hid for control of Mixte, having raised its stake officially to 7 per cent and probably closer to 10 per cent: to 10 per cent.

to 10 per cent.

Suez, the rival banking group to Paribas, was also heavily traded and fell FFr7.60 to FFr406.50 after talk on Tuesday of a joint assault on Banque Indosuez by Deutsche Bank and France's BNP.

FRANKFURT took profits after its recent string of rises. Weakened by the 3 ptg rise in the dollar and gains in domestic bond yields, its indices showed a progressive fall as showed a progressive fall as the FAZ shed 12.30 to 678.61 at

mid-session, and the DAX

closed the day at 1,604.05, down partner. 32.36. MILAN demonstrated its

Volume fell from DM6.2bn to DM4.6bn. Sentiment also suffered from new interest rate fears, after the rise in the Japanese discount rate, and blue chips were led down by Deutsche Bank, down DM17.50 at DM691.50, and Daimler, off DM20.50 at DM769.50 — partly on reports that the MBB acquisition might be delayed by resional covernment interval. regional government interven-

ket were not dismayed. They noted that, while the dollar was set at DML9146 yesterday against DML8858 on Tuesday, it had been over DM2 during an earlier fit of nerves.

Asko, the retailer, recovered

Long term bulls of the mar-

DM33 to DM888 as disappointment on its exclusion from cooperation talks with the Duth retailer, Ahold, began to lose its sting.

AMSTERDAM dropped on disappointment that US interest rates were unlikely to fall in the near future, and the CBS tendency index shed 1.5 to 195.2 in moderate turnover

Ahold lost Fl L60 to Fl 134.30 on speculation that Asko of West Germany would now sell its 15 per cent stake. Ahold is seeking a new West German

worth Fi 802m.

individuality, in calmer mood after the Ifi/Mediobanca share

state deal was explained as a move to help the Agnelli group finance the acquisition of the Galbani food group last July. Shares extended early gains, and the Comit index rose 4.34 to 695.73 in moderate trading. Price rises were also encour

aged as positions were adjusted ahead of today's deadline for October options contracts. Yesterday's closing prices will provide the basis for investors to take up share options, or discard them.

Ifi preferred shares recovered 1500 of Tuesday's losses to close at 125,800. Meanwhile, banking stocks put in a strong performance as the market waited for news from the scan-dal-rocked Banca Nazionale del Lavoro (BNL). Banca Commer-ciale Italiana rose to L45 to L5,330 and Mediobanca L70 to 1,28,010 1.28.010. RRUSSELS buzzed with com-

pany news and speculation, and share prices rose in busy trading. The cash market index dded 28.67 to 6,800.63, in spite of a rise in three-month Trea-sury bill interest rates.

Financial stocks were in the vanguard, with Générale de Banque gaining BFr200, or 3.3

that Société Générale de Belgique, up BFr15 at BFr3,625, had raised its stake to almost 20 per cent from about 13 per

Insurance issue Royale Belge shot up BF7670, or 10 per cent,

to BFr7.370.
STOCKHOLM was buoyed by persistent Volvo/Renault merger rumours. Volvo's free B shares rose SKr19 to SKr515 and the Affarsvärlden General index rose 6.8 to 1,307.5 in

active trading.

Speculation of a huge crossborder tie-up seemed farfetched, said one analyst, but
there could be some cooperation planned in the trucks sector, especially as both companies are interested in Enasa, the Spanish truck maker which is to be privatised.

Astra, the pharmaceuticals company, saw its free B shares climb SKr15 to SKr335 after its anti-ulcer drug Losec won approval for use in West Ger-many, the main drugs market

in Europe.
ZURICH closed lower across the board as worries about ris-ing short-term interest rates depressed the market, dealers said. Volume was low, banks were hard hit and the Credit Suisse index fell 2.4 to 652.9

## Interest rate rise sends Nikkei into decline

A RUSH of profit-taking hit the Japanese market when the Bank of Japan announced at noon that it was to raise its official discount rate, although shares ended above their lows,

shares ended above their lows, writes Michiyo Nakamoto in Tokyo.

Share prices recovered part of their early heavy losses through index-linked and arbitrage buying and the Nikkei average closed only 136.28 lower at 35,240.07 after plummeting 367.64 points just after the rate increase was announced.

Investors had been in glum mood from the start, as trading resumed after Tuesday's national holiday and as the yen continued to slip against the dollar. The day's low was just above the 35,000 level at 35,005.77 and the high was

Turnover was slightly higher at 75im shares than the 705m traded on Monday. The Topix index of all listed shares lost 13.07 to 2,660.49. In London trading, the ISE/Nikkei 50 index was off 3.43 at 2.049.76. The half-point increase in the official discount rate came as a surprise as the financial authorities had stressed that there was no need for Japan immediately to follow the Europeans in raising rates. Although investors had expected Japan to raise its rate even-tually, few had expected the increase to be this soon.

People were shocked, one market expert. 'This market has been cajoled into believing that there would be no rate hike soon."

However, the move was seen by many as simply correcting the gap between market rates and the official rate. The con-sensus was that, while the market could drift lower in the near term, the fact that the bad news was out could lead to strength in the longer term.

The downward correction could persist for some time because short-term interest rates remain high and the dol-lar is not expected to fall significantly in the near future. The equity market saw a light shift of interest from

laggards, such as Toyota and

Canon, benefiting from the dol-

lar's strength. Toyota, which topped the royota, which topped the volumes list with 37.4m shares traded, surged Y240 to Y2,850. The company is expected to raise its annual profits.

Canon rose Y60 to Y2,010. It was second on the volumes list with 30.3m shares traded. Investors bought Cannon, which is about 70 per cent dependent on exports, as a defensive issue because of the stronger dollar. Sharp, the

leading maker of consumer electronics, followed in volume with 21.7m shares and gained Y60 to Y1,530. Osaka turned sluggish as

investors took profits on recent winners. The OSE average dropped 215.78 to 36,305.47.

ASSORTED news items, such as Tokyo's interest rate increase, had their impact on

Manila was suspended as a typhoon hit the Philippines. HONG KONG took profits before the expected, afterhours announcement of its new, HK\$127bn infrastructure plan. The Hang Seng index fell 36.26 to 2,807.78 after rises on five consecutive trading days. Sentiment was disturbed by the Japanese interest rate move, and the rumour (subse-quently quashed) that the local

currency would be unpegged from the US dollar. Weekend hostility from Peking also stayed in the atmosphere.

Property was the weakest link, the sub-index falling 100 points to 4,713. This apart, the market was probably more healthy than it looked; an analyst in London noted heavy buying of the Hongkong Bank

the Pacific Basin yesterday; as by international broking usual, however, rumour was as important as fact in share price houses; the stock rose another 5 cents to HK\$6.30. performance. Trading in SINGAPORE rose, in contrast, on the back of property

stocks. The rumour of a \$\$17-a-share takeover hid for Singa-pore Land, up 50 cents at \$\$14.70, and further specula-tion about DBS Land after news of a \$\$150m property deel news of a S\$169m property deal helped the Straits Times Industrial index up 8.07 to a post-crash high of 1,428.98.

AUSTRALIA seesawed before closing mostly lower as another sharp fall in News

Corp overshadowed the mar-ket. The All Ordinaries index fell 8.2 to 1,747.5 in turnover of 138m shares worth A\$200m, up from 102m and A\$170m on Tuesday.

News Corp slumped 60 cents to A\$15.30 on speculation that it would make a fresh bid for MGM/UA Communications of agreement with Qintex Austra-lia collapsed on Tuesday. News had already fallen 55 cents on Tuesday after Mr Rupert Murdoch issued a profits warning. Qintex initially jumped on the news, climbing to 53 cents. But fears about the prospect of a legal battle drove the shares back to 44 cents, down 2 cents on the day – above last week's brief low of 40 cents, but far below the 1989 high of A\$1.70. Bond Corp bounced off Tues-

day's 10-year low, jumping 6 cents to 31 cents, on turnover of 3.5m shares. Short-selling of the stock was suspended on TAIWAN took its gains to

经温鲜

four sessions in a row, the weighted index rising 320.50 to 10,287.08 in spite of an increase in daily price fluctuation limits to 7 per cent. Volume rose to 955m shares valued at NT\$126.2bn from 856m and NT\$111.5bn previously.

This announcement appears as a matter of record only.



## News International plc

£100,000,000

Sterling Commercial Paper Programme

Dealers

Barclays de Zoete Wedd Limited Midland Montagu Commercial Paper

Arrange

Midland Montagu Commercial Paper

Issuing and Paying Agent

Midland Bank plo



FT-ACTUARIES WORLD INDICES Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY OCTOBER 18 1989					MONDAY OCTOBER 9 1989			DOLLAR RIDEX			
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yleid	US Dollar Index	Pound Sterling Index	Local Currency index	1989 High	1989 Low	Year ago (approx)
Australia (85)	157.76	- 1.7	150.12	134.91	-0.9	4.89	160,41	150.61	136.08	160.41	128.28	141.48
Austria (19)	172.22	+2.1	163.89	169.52	+2.5	1.44	168.63	168.34	165.33	172.22	92,84	89,54
Belgium (63)	143.07	+0.3	138.15	141.13	+ 0.9	3.92	142.66	133.95	139.84	144.47	125.58	124,12
Canada (122)	154.17	+0.0	146.70	130.95	-0.2	3.13	154.16	144.75	131.22	154.17	124.67	123.36
Denmark (36)	202.88	+0.4	193.06	203.43	+0.6	1.56	202.12	189.78	202.12	219.89	165.35	135.15
Finland (26)	126.36	+0.8 +0.3	120.24	113.89	+0.8	2.43	125.39	117.73	112.97	159.16	123.12	113.00
France (126)	139.94 103.51	-0.3	133.17 98.50	141.09	+0.8	2.67	139.55	131.03	140.04	139.94	112.57	99.21
West Germany (97)	120.23	+0.6	114.41	102.03 120.50	+0.3 +0.7	2.01	103.84	97.50	101.74	103.84	79.56	81,43
Hong Kong (48)	160.54	-1.2	152.77	161.11	-0.6	4. <del>6</del> 9 2.75	119.49	112.19	119.70	140.33	88.41	105,08 138,65
Italy (97)	91.29	$-1.\overline{1}$	86.87	94.94	-0.3	2.75	162.43 92.28	152.52	162.15	166.69	125.00 74.97	77.75
Japan (455)	182.75	-0.9	173.91	166.29	+0.0	0.48	92.26 184.42	86.65	95.25	96.73	164.22	162,11
Malaysia (36)	208.37	-0.1	198.28	216.27	÷0.0	2.45	208.50	173.16	166.29	200.11 208.50	143.35	134.84
Mexico (13)	322.59	+ 1.1	306.97	918.78	+1.2	0.56	200.30 319.19	195.77 299.70	216.37 908.06	200.30 322.59	153.32	152.03
Netherland (43)	131.43	-0.2	125.07	128.44	+0.3	4.13	131.72	289.70 123.68	128.08	131,72	110.63	105.17
New Zealand (19)	81.70	- 1.0	77.74	74.03	-0.7	4.73	82.52	77.48	74.55 .	88.18	62.54	72.03
Norway (24)	181.02	- 0.9	172,25	172_48	-0.4	1,50	182.65	171.50	173.23	198.39	139.92	115.57
Singapore (26)	168,71	+0.7	160.54	152.93	+0.7	1.93	167.54	157.31	151.87	170.62	124.57	118.16
South Africa (60)	157.13	+ 0.0	149.52	132.10	+ 0.0	4.34	157.13	147.53	132,10	160.24	115.35	109.72
Spain (43)	163.71	- 1.1	155.78	149.26	-0.4	3.49	165.52	155.41	149.85	169.75	143.14	142.80
Sweden (35)	182.49	+0.4	173.66	175.60	+0.7	1.95	181.80	170.69	174.33	188.94	138.45	125,49
Switzerland (64)	91.29	0.9	86.87	93.78	-0.2	2.01	92.16	86.53	94.01	94.16	67.81	79.38
United Kingdom (306)	141.66	-2.7	134.80	134.80	- 1.4	4.49	145.58	136.69	136.69	158.41	133.28	131.76
USA (547)	145.99	-0.2	138.93	145.99	0.2	3.15	146.29	137.36	148.29	146.29	11213	113,49
Europe (996)	127.82	- 1.3	121.63	124.19	-0.4	3.37	129.46	121.56	124.68	132.95	112.63	108.07
Nordic (121)	168.97	+0.3	160.79	158.54	+0.6	1.79	168.50	158.21	157.61	178.38	137.95	117.04
Pacific Basin (669)	179.40	- 0.9	170.72	163.25	+0.0	0.73	181.02	169.97	163.28	194.72	160.44	158.94
Euro - Pacific (1665)	158.88	<b>— 1.0</b>	151.19	147.55	-0.1	1.59	160.51	150.71	147.76	166.98	141.56	138.62
North America (669)	146.38	-0.2	139.29	145.04	-0.2	3.15	148.86	137.70	145.34	146.66	112.79	114.00
Europe Ex. UK (690)	118.15	-0.3	112.43	117.43	+0.3	2.63	118.51	111.28	117.11	118.51	96.30	93.25
Pacific Ex. Japan (214)	139.00	-0.8	132.27	125.01	-0.3	4.52	140.05	131.50	125.37	140.05	111.93	120,76
World Ex. US (1880)	158.80	- 1.0	151.11	147.10	-0.1	1.67	160,36	150.57	147.31	166.35	141.49	137.82
World Ex. UK (2101)	154.27	-0.5	146.81	147.83	+0.0	1.95	155.10	145.63	147.90	156.04	136.98	128,01
World Ex. So. At. (2347)	153,10	-0.7	145.69	146.71	-0.2	2.15	154.21	144,80	146.95	155.92	136.67	128,44
World Ex. Japan (1952)	139.36	-0.6	132.62	136.82	<b>∽0.3</b>	3.30	140.19	131.63	137.19	140.43	114,51	11218
The World Index (2407)	153.12	-0.7	145.71	146.61	-0.2	2.16	154.23	144.81	146.84	155.89	136.68	128,33
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